

## **HBZ** Bank Limited

(A subsidiary of Habib Bank AG Zurich)

### South Africa

# Annual Report

for the year ended 31 December 2022

## International network summary



1 UNITED ARAB EMIRATES	Habib Bank AG Zurich, Dubai	8 Branches
2 UNITED KINGDOM	Habib Bank Zurich Plc	8 Branches
3 KENYA	Habib Bank AG Zurich, Nairobi	4 Branches
4 SWITZERLAND	Habib Bank AG Zurich	1 Branch
5 PAKISTAN	Habib Metropolitan Bank Limited	500 Branches
6 SOUTH AFRICA	HBZ Bank Limited	8 Branches
7 CANADA	Habib Canadian Bank	3 Branches
8 HONG KONG	Habib Bank Zurich (Hong Kong) Limited	2 Branches
9 BANGLADESH	Habib Bank AG Zurich	Representative Office
10 CHINA	Habib Bank AG Zurich	Representative Office

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## Ten year review

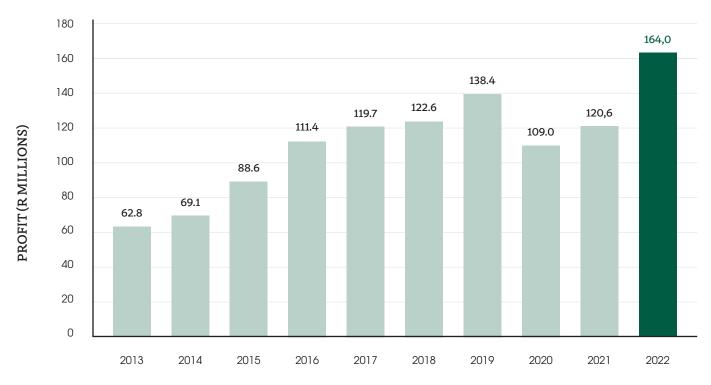
For the year ended 31 December 2022

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
PROFITS (R MILLION)	(0.0	40.1	99.4		110.7	100 (	100.4	100.0	100 (	1/40
Profit before taxation	62,8	69,1	88,6	111,4	119,7	122,6	138,4	109,0	120,6	164,0
BALANCE SHEET (R MILLION)										
Loans and advances	1 170,0	1 347,8	1 619,0	1 537,9	1 468,1	1 714,3	1 908,9	2 036,8	2 134,1	2 127,4
Loans and advances growth %	17,9%	15,2%	20,1%	(5,0%)	(4,5%)	16,8%	11,4%	6,7%	4,8%	(0,3%)
Deposits and borrowings	3 255,2	3 514,2	4 049,4	3 820,5	4 369,7	4 856,2	5 330,2	6 183,3	7 291,0	7 746,5
Deposits and borrowings growth %	18,8%	8,0%	15,2%	(5,7%)	14,4%	11,1%	9,8%	16,0%	17,9%	6,2%
Total assets	3 573,4	3 853,6	4 419,6	4 232,8	4 861,4	5 344,2	5 916,4	6 825,7	7 922,5	8 459,1
Total assets growth %	18,9%	7,8%	14,7%	(4,2%)	14,9%	9,9%	10,7%	15,4%	16,1%	6,8%
PERSONNEL										
Number of employees	128	141	136	141	133	146	141	137	136	130

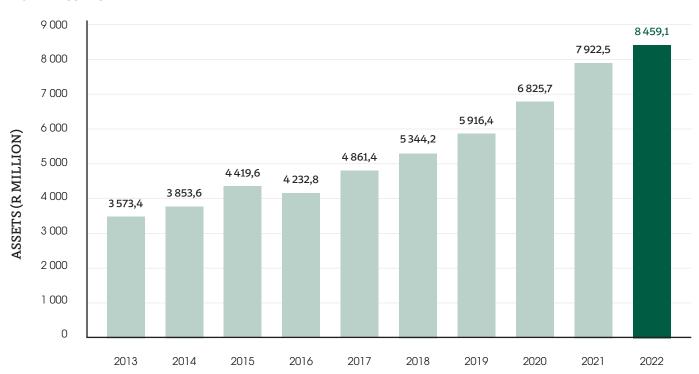
## Ten year review

For the year ended 31 December 2022

### PROFIT BEFORE TAX



### **TOTAL ASSETS**



### Board of Directors and Board Committees

### NON-EXECUTIVE DIRECTORS

Yvette D Singh (69) - Chairman - Independent Non-Executive Director

B.Com (Honours), MBL

Former Senior Deputy Registrar of Bank and Non-Executive Director of FirstRand Insurance Holdings (Pty) Ltd

Appointed to the Board in 2019

### Oscar D Grobler (69) – Lead Independent Director & Vice Chairman

Executive MBA (UCT); Executive Master's Degree (INSEAD)

Former Lead Executive -ABSA Group

Appointed to the Board in 2015

## Muhammad H Habib (63)# - Non-Independent Non-Executive Director

Bus. Admin (USA)

President, Habib Bank AG Zurich

Appointed to the Board in 1995

# Swiss

### L Pierre Fourie (63) - Independent Non-Executive Director

CA(SA)

Former Partner of KPMG Inc (retired)

Appointed to the Board in 2022

### Nomavuso Mnxasana (66) - Independent Non-Executive Director

CA(SA), BCompt Hons

Former Non Executive Director of Nedbank Ltd

Appointed to the board in 2020

### **EXECUTIVE DIRECTORS**

Zafar A Khan (70) - CEO and Chief Executive Vice President

B.A.

Appointed to the Board in 2005

### Anjum Iqbal (70) ^

B.Com, MBA

General Management, Habib Bank AG Zurich

Appointed to the Board in 2016

^ British

#### **AUDIT COMMITTEE**

L Pierre Fourie - Chairman

Oscar D Grobler

Nomavuso P Mnxasana

### **DIRECTORS AFFAIRS COMMITTEE**

Yvette D Singh - Chairman

L Pierre Fourie

Oscar D Grobler

Nomavuso P Mnxasana

### CAPITAL ADEQUACY & RISK COMMITTEE

Oscar D Grobler - Chairman

L Pierre Fourie

Nomavuso P Mnxasana

Anjum labal

Zafar A Khan

### REMUNERATION COMMITTEE

Oscar D Grobler - Chairman

L Pierre Fourie

Nomavuso P Mnxasana

### SOCIAL, ETHICS & CONDUCT COMMITTEE

Nomavuso P Mnxasana - Chairman

Oscar D Grobler

Zafar A Khan

### Board of Directors and Board Committees

### **EXECUTIVE MANAGEMENT**

Zafar A Khan

Chief Executive Officer

Zaakir Mitha

Chief Financial Officer

Farooq Anwar

Chief Operating Officer

Kosheek Maharaj

Chief Risk Officer

Michelle Sewchuran

Head of Compliance

### **CORPORATE**

Thabisile Luthuli

Company Secretary & in-charge of corporate affairs

### **REGISTERED OFFICE**

1 Ncondo Place

Umhlanga Arch Umhlanga

Durban

KwaZulu-Natal

4320

### **REGISTRATION NUMBER**

1995/006163/06

### Chairman's review

Having assumed the role of the Chairman of the Board of Directors on 1 November 2022, I am pleased to report on how the Board has discharged its responsibilities during the year. On behalf of the Board of Directors, I would like to record my sincere thanks to Mr. Muhammad Habib for his astute leadership and guidance during his tenure as the Board Chairman. It is my privilege to present to all our stakeholders, the 2022 Annual Report. By the Grace of God, the Bank delivered a strong financial performance, despite the setbacks of the ongoing impact of Covid-19, climate change, related floods and the sustained low economic growth. Prudent management, contributed to the resilience of the business and the strong balance sheet.

### LEADERSHIP AND GOVERNANCE

The Board remains focused on all aspects of good governance and stakeholder engagement, which is fundamental to the successful delivery of our strategy. Succession planning is a key component of good governance. It ensures that there is an appropriate mix of skills, knowledge, experience and diversity on the board and the executive. During the reporting year, succession planning at Board and executive management level was a significant focus, resulting in changes to the leadership teams. The Bank's prominent long-standing Chairman of the Board, Mr. Muhammad Habib stepped down as the Chairman as part of the Board rotation and succession planning on 31 August 2022. Mr. Habib has been an exceptional leader with significant insight to the business of the bank and under his leadership oversaw the growth of the Bank in the last 27 years. We are privileged to continue to have the expertise and insight of Mr. Habib as a member of the Board of Directors. Mr. Oscar Grobler the Lead Independent Non-Executive Director stood in as Chairman until I was appointed as the Chairman.

After 33 years of service with the HBZ Group, the Board will be bidding farewell to the Chief Executive Officer, Mr. Zafar Alam Khan, who has stepped down as the Chief Executive Officer on 31 March 2023 and retires from the Bank on 30 June 2023. Mr. Khan leaves behind a sound base on which to further develop the business and we are truly thankful for his time, commitment and contribution to the growth of the Bank under his leadership.

We are pleased to confirm that Mr. Ashley Cameron has been appointed to take over the role of the Chief Executive Officer, effective 1 April 2023. Mr. Cameron is a seasoned banker with 39 years of banking experience within South Africa having worked for some of the leading local and multinational banks, such as Standard Bank of South Africa, National Bank of Greece and Bank of China Limited.

The Board is managing this transition carefully to ensure an orderly and smooth transfer within the CEO role. I am confident that the upcoming leadership changes will continue to add to the growth of the business.

### **ECONOMIC FACTORS**

The economy remains under pressure following on from the trends of the previous financial year. As South Africa slowly recovered from the challenges of the civil unrest of 2021 as well as the relaxation of Covid-19 lockdown restrictions, the province of Kwa-Zulu Natal was battered by widespread flooding due to heavy rains in April 2022 resulting in a National State of Disaster being declared in the province, by the Presidency. The flooding caused extensive damage to houses, businesses and infrastructure whilst disrupting the supply of food and fuel across the country.

South Africa has also not been exempt from the global impact that the war in Ukraine has had, as inflationary pressures were seen on various commodities, particularly fuel, which saw a 20% increase in 2022.

The year ended with inflation at a five-year high of 7.2%. However, this has eased in January 2023 to 6.9% and is expected to move within the South African Reserve Bank's target range of 3-6% with a forecasted average of 5.4% for 2023.

### **OPERATING PERFORMANCE**

Our motivation and confidence levels remain heightened. We continue to support our stakeholders at all levels and are grateful for our operating performance as management continue to navigate this low-growth environment with resilience. The Bank achieved commendable results taking the above economic factors into consideration with Profit before Tax increasing by 36% to R 164.02 million (2021: R120.64 million). Total assets increased by 7% to R 8.5 billion (2021: R7.9 billion), Advances decreased slightly by 0.3% to R 2.127 billion (2021: R2.134 billion) whilst deposits increased by 6% to R7.7 billion (2021: R 7.3 billion). The Capital Adequacy Ratio increased from 15.33% to 15.55% during the year.

### LOOKING FORWARD

South Africa's economic growth slowed last year to an estimated 2% and is expected to continue to trend lower in 2023 to just 0.9%. Growth was below potential in 2022. As we look ahead into 2023, various factors are set to impact the South African economy, the biggest being the country's energy predicament. The energy crisis has slowed growth in Africa's most industrialized economy. In recent months, South Africa has been in the grip of its most severe energy crisis, and years-long intermittent power cuts have progressively

### Chairman's review

worsened. The country's greylisting by the Financial Action Task Force (FATF), has significant implications for the country's economic growth and global competitiveness. S&P Global downgraded South Africa's credit outlook from positive to stable, which would affect the cost of the country's borrowings on the international capital markets. The FATF has identified eight areas that South Africa needs to focus on which include, among others, improving South Africa's risk-based supervision of identified risks. South Africa can come off the grey list within as little as two years if Government and the Private sector co-operate to take decisive actions to address the FATF's concerns.

### ACKNOWLEDGEMENT AND APPRECIATION

I am thankful to all our external stakeholders, to our shareholder for engaging with us, our customers for trusting us with their financial needs, and to suppliers and business associates, who are critical to the success and sustainability of our business over the past year.

A special note of thanks to the South African Reserve Bank; Prudential Authority; Financial Sector Conduct Authority; Financial Intelligence Centre and other Regulatory authorities for their continued guidance and support.

I am grateful to my Board colleagues for your commitment and your sound judgement in deliberations. I acknowledge the Chairs of Board Committees for their guidance and for their collaborative, intuition and robust approach to working with the executive management. I also extend my appreciation to our executive management team led by Mr Khan, for their committed leadership of the Bank over the past year. Finally, I thank each and every employee for their continued commitment, hard work and dedication, for which we are grateful.

Y.D. Singh Chairman

### RISK MANAGEMENT PHILOSOPHY

HBZ Bank Limited (hereinafter referred to as "the Bank") views an effective and robust Risk Management Framework as a prerequisite to the success and stability of the Bank and underpins the delivery of sustainable return to shareholder. This discipline is therefore embedded in the Bank's operational tactical and strategic decision.

The Bank has a sound risk culture coupled with an appropriate and enabling risk appetite that is supported by effective governance structures, robust policy frameworks and a risk-focused culture. Strong governance structures and policy frameworks facilitate the embedding of risk considerations in business processes and ensure that consistent standards exist across the Bank. In line with its corporate governance framework, the board retains ultimate responsibility for providing strategic direction, approving risk appetite and ensuring that risks are identified and understood, evaluated and quantified, managed and reported on.

The Bank defines risk as any factor, which could cause the Bank not to achieve its desired business objectives or results in adverse outcomes, including reputational damage. The Bank acknowledges that risk is an inherent and unavoidable consequence of banking and hence seeks to take calculated business risks in line with its risk appetite. The Board enforces a conservative culture with respect to its overall appetite for risk and fully endorses and supports efforts to attain international best practice in risk management.

Risk management at the Bank is guided by the following fundamental principles:

- Protection of the Bank's financial strength by managing risk exposures and avoiding potential undue risk concentrations
- Protection of the Bank's reputation through a sound risk culture, and through full compliance with regulatory requirements, acceptable ethical standards and principles
- Continuous and active management of all risk exposures to ensure that risk and reward is balanced
- A strongly defined risk management structure
- Independent review and oversight of the risk process;
- Continuous evaluation of the risk appetite of the Bank through clearly defined limits
- Communication and coordination between the committees, executive management and other roleplayers in the risk management framework, without compromising segregation of duties, controls or review

### **COMBINED ASSURANCE**

The Bank has broadened the traditional 'three lines of defence' to 'five lines of assurance' to incorporate all assurance role players, and to emphasise that assurance is about having an adequate and effective control environment and strengthening the integrity of reports for better decision making. The five lines of assurance includes:

- First line functions that own and manage risk and opportunity
- Second line functions that facilitate and oversee risk and opportunity
- Third line internal assurance providers
- Fourth line external assurance providers
- Fifth line Board and Board Committees

## ORGANISATIONAL STRUCTURE AND GOVERNANCE

The Board is ultimately accountable for any financial loss or reduction in shareholder value suffered by the Bank. It is therefore responsible for the process of risk management, which includes recognising all the risks to which the Bank is exposed and ensuring that the proper mandates, policies, authority levels, risk frameworks, internal controls and systems are in place and are functioning effectively.

In line with international best practice, various Board Committees oversee policy formulation and implementation, and monitor the risk management processes and exposures. The main Board Committees are the Audit Committee (AC) and the Capital Adequacy and Risk Committee (CARC). The management committees are the Risk Management Committee (RMC), the Assets and Liabilities Committee (ALCO) and the Credit Committee that are in place to further enhance the Bank's risk framework.

The Bank's risk framework includes direct Board and senior management involvement to determine both quantitative and qualitative risk measurements, policies and procedures, control structures, and compliance with relevant regulations. The executive and non-executive directors are widely represented on the various risk management Committees and processes. At every Board meeting, the CARC reports on the effectiveness of the Bank's risk management and control framework.

### **RISK ASSESSMENT**

The Board reviews the relevant risk areas on an annual basis. The risk assessment is based on exposure data and risk analysis, which are provided by the risk department of the Bank. This covers liquidity risk, market risk, credit risk, concentration risk, operational risk and other risk types as are relevant. For its risk assessment the Board takes into consideration mitigating factors such as the effectiveness of the system of controls.

### **COMMITTEES THAT MANAGE RISK**

### Capital Adequacy and Risk Committee (CARC)

This Board Committee comprises at least five members with a minimum of three non-executive directors. The Chairman of the Committee is an independent non-executive director appointed by the Board. The Committee has the power to investigate any activity within the scope of its terms of reference. In the fulfilment of its responsibilities, the Committee may call upon the Chairman of the other Board Committees, any of the executive directors, officers or Bank secretary to provide it with information necessary to carry out its mandate subject to following a Board approved process.

The Committee has reasonable access to the Bank's records, facilities and any other resources necessary to discharge its responsibilities. It has the right to obtain independent outside professional advice to assist with the execution of its duties, at Bank's cost, subject to following a Board approved process.

The main responsibilities of the CARC is to:

- Annually evaluate the capital management strategy via the Internal Capital Adequacy Assessment Process (ICAAP)
- Manage the Bank's capital requirements to ensure capital is maintained to meet future growth taking into account stress-testing scenarios
- Evaluate the adequacy and efficiency of the risk policies, procedures, practices and controls applied in the day-today management of its business
- Manage the risk mitigation strategy to ensure the Bank manages the risks in an optimal manner
- Ensure a formal risk assessment is undertaken at least annually
- Identifying and regularly monitoring all key risks and key performance indicators to ensure that its decision-making capability and accuracy of its reporting is maintained at an acceptable level
- Establish a process of internal controls and reviews to ensure the integrity of the overall risk and capital management process
- Ensure the establishment of an independent risk management function
- Introduce such measures as may be deemed necessary to enhance the adequacy and efficiencies of the risk management policies, procedures, practices and controls applied within that Bank

Four meetings were held during 2022 with attendance in accordance with requirements. Minutes were kept and filed as per the charter. The charter is reviewed on an annual basis.

### Risk Management Committee (RMC)

The RMC is a management appointed committee that has a written charter clearly setting out its responsibility, authority and functions. The charter is reviewed on an annual basis. The RMC reviews the Risk Management Framework of the Bank and oversees the control and enhancement of systems, policies, practices and procedures to ensure effectiveness

of risk identification and compliance with internal guidelines and external requirements in support of the Bank's strategy. A typical meeting of the RMC will:

- Ensure risks are identified, measured, controlled, monitored and reported
- Review the Bank's risk profile and appetite
- Set and review policies, control standards, risk exposure limits or other control levers
- Initiate stress tests and scenario plans, and review their results
- Review the credit risk regulations, policies, procedures and credit impairment provisions
- Review the operational risk regulations, policies, procedures, IT and third-party application systems, key risk indicators, and events
- Review the risks associated with material outsourced services that are provided to the Bank
- Ensure that all risk reports that are presented to management and the Board are in compliance with the Bank's Risk Data Aggregation and Risk Reporting framework.
- Review all risks individually and anticipate any resulting risk issues
- Review all issues raised by the Group and Bank's Internal and External Audit Departments

In performing its duties, the RMC maintains an effective working relationship with the CARC and the ALCO Committee.

The RMC is chaired by the Chief Risk Officer (CRO) and is made up of the Chief Executive Officer (CEO), Chief Financial Officer (CFO), the Chief Operating Officer (COO) and Head of Compliance. The Company Secretary, Internal Audit and the Operational Risk Manager attend as observers. A Branch or Area Manager is invited to attend as and when decided by the Committee. During 2022 the RMC met as per its charter.

### Credit Management Committee (CMC)

This management committee is chaired by the CEO and comprises the CRO, and Area Manager. The CMC is the credit decision making body within the Bank and approves all credit proposals and reviews and monitors all credit risks which fall within their Board approved competency.

The Committee met as per its charter and minutes were kept in line with the Board approved charter.

### Assets and Liabilities Committee (ALCO)

An integral element in managing risk is the overall management of the assets and liabilities of the Bank. The ALCO was set up by Management with a written charter to oversee the arrangement of the Bank's statement of financial position, to maintain profitability, to minimise interest rate risk, to maintain adequate liquidity and manage the capital adequacy requirements of the Bank. The Committee presents a report at each Risk Management Committee meeting on the effectiveness of the management of the risks it monitors. The charter is reviewed on an annual basis.

The main responsibilities of this Committee are to:

- Review the liquidity and interest rate risk process
- Consider the maturity of assets on the statement of financial position
- Review and monitor capital risk and the capital adequacy process
- Assess the various liquidity and interest-rate shock scenarios and their impact on earnings and capital
- Allocate the assets and liabilities to reduce risk and increase profitability
- Monitor the Bank's exposure to currency risk

The Committee is chaired by the CFO and is made up of the CEO, COO, Head of Compliance, CRO, Financial Manager, Treasury Manager and Area Manager. During 2022 the ALCO met as per its charter and minutes were kept and filed.

### **Compliance Committee**

This management committee is chaired by the Head of Compliance, and comprises the CEO, CFO, CRO, COO and the Area Managers. The committee has an approved charter and is responsible for overseeing the compliance function in the Bank. The charter is reviewed on an annual basis.

The committee has the authority to consider any matters relating to compliance and the combating of money laundering and terrorist financing risks that it deems necessary. In this regard the Committee has the authority to seek any information it requires from any officer or employee of the Bank, and such officers or employees shall respond to these inquires.

The main functions of this committee are to:

- Ensure compliance with regulatory requirements affecting the Bank
- Identify the money laundering and terrorist financing risks that are relevant to the Bank
- Review the compliance monitoring process
- Ensure that any recommendations above are incorporated into the Bank's procedures and monitoring infrastructure
- Review the compliance and combating of money laundering and terrorist financing training requirements
- Review the list of high-risk countries, the list of high-risk accounts, the list of frozen accounts, the list of accounts that are under investigation by any regulatory body (SARS, FIC, National Prosecuting Authority and SAPS)
- Review the account opening procedures to ensure they meet local regulatory requirements
- Review a list of new Acts or Regulations promulgated since the last meeting, assess their impact on the Bank and ensure the Bank is in compliance with them if they do impact the Bank

The Committee met as required in 2022 and minutes were kept and filed as per the charter.

## RISKS DIRECTLY IMPACTING THE BANK AND THE MANAGEMENT THEREOF

The Board has appointed the CARC to oversee the Risk Framework of the Bank. Management has in turn determined that the following risks materially impact the Bank and allocated various bodies to manage them:

RISK CLASS	RISKTYPE	
	Strategic risk	
Stratagia & Pupinaga right	Business risk	
Strategic & Business risk	Concentration risk	
	Capital adequacy risk	
Liquidity risk	Liquidity funding risk	
Market risk	Interest rate risk	
	Credit risk - general	
Credit risk	Client credit risk	
Cleditisk	Counterparty risk	
	Settlement risk	
	Operational risk (incl. IT risk)	
Operational risk	Cyber risk	
Operational risk	Fraud risk	
	Physical security risk	
	Legal risk	
Loggi compliance 8 tay risk	Compliance risk (incl. AML)	
Legal, compliance & tax risk	Conduct risk	
	Tax risk	
Reputation risk	Reputation (including Shariah) risk	
Systemic risk	Systemic risk	

#### STRATEGIC AND BUSINESS RISK

### 1. Strategic risk

Strategic risk is the current and prospective impact on earnings or capital arising from inappropriate business models, adverse business decisions or improper implementation of such decisions, or lack of responsiveness to industry changes.

The Bank pro-actively manages this risk by ensuring that:

- Established governance and ownership for strategic risk management is in place
- Effective integration of all stakeholders responsible for strategy and risk management
- Risk review processes are in place that allow for independent oversight and challenge of strategies, which are linked to risk appetite setting
- Risk frameworks are in place to assess risk impacts on key business variables
- Strategic objectives and direction of the organisation including the associated risks are determined at Board level
- Board strategic planning and decision-making processes are thorough
- The Board has sufficient information about how the business is performing, and about relevant aspects of the economic, commercial, and technological environments
- The Board is balanced in skills, knowledge, and experience to assess the variety of strategic risks the organisation faces
- The Bank has the ability to respond to abrupt changes or fast-moving conditions
- Strategic risks are avoided or not accepted if the possible impacts are too great, or where the probability of success is so low that the returns offered are insufficient to warrant taking the risk
- Change risk assessments are performed for new products, business processes and the set up of new branches

### 2. Business risk

Business risk is the risk to earnings, capital and sustainability from potential changes in the business environment as well as planned new business and expansion activities.

The Bank mitigates this risk as follows:

- Acknowledging that business risk is influenced by numerous factors including sales volume, pricing, overhead costs, competition, overall economic climate, and government regulations
- The Board makes decisions about the objectives and direction of the Bank
- The Board strategic planning and decision-making processes are thorough
- The Board has sufficient information about prevailing market and economic conditions
- The Board is balanced in skills, knowledge and experience

- to assess the variety of factors that may impact its performance
- The Bank has the ability to speedily respond to internal and external changes

#### 3. Concentration risk

Concentration risk is the risk of losses arising that are large enough to threaten the Bank's existence due to a single exposure or group of exposures to a counterparty, industry, geographic area or with one type of security.

The fundamental principles that the Bank applies in the management of concentration risk include:

- Clearly defined rules for the grouping together of exposures to the same client
- Monitoring of exposures to counter-party, industry, commodity, geographic area or one type of security;
- Clearly defined per party exposure limits
- Management and supervision of concentration risk within individual risk areas e.g. Credit risk, Market risk, Liquidity risk (concentration in both assets and liabilities), Operational risk concentration (i.e. any single/group operational risk exposures and loss events)
- Continual monitoring of industry and geographic exposures at board level
- Perform stress testing where applicable in the identification of concentration risk
- Identify concentration risks when planning to enter into new activities, products and markets
- Review the concentration risk at each Risk meeting
- Where issues of concern are identified, appropriate
  action to be taken for e.g. reduce threshold on risk
  concentrations, adjust business strategy to address undue
  concentrations, diversify asset allocation or funding in line
  with the risk appetite

### 4. Capital Adequacy risk

Capital risk is the risk that the Bank has insufficient capital resources to meet the minimum regulatory requirements and to support its growth and strategic objectives.

The Bank's capital management process is intended to develop and use effective risk management techniques in monitoring and managing its risks to ensure it has adequate capital to support all the risks. A relationship exists between the amount of capital held by the Bank against its risks and the strength and effectiveness of the Bank's risk management and internal control processes.

It is the Board's view that increasing capital should not be the only option for addressing increased risks confronting the Bank. Other means of addressing risk, such as strengthening risk management, applying internal limits, strengthening the level of provisions and reserves, and improving internal controls, must also be considered. Furthermore, capital should

not be regarded as a substitute for addressing fundamentally inadequate controls or risk management processes.

The Board has developed an Internal Capital Adequacy Assessment Process (ICAAP) and set capital targets that are commensurate with the Bank's risk profile and control environment, to ensure the Bank has adequate capital to support its risks beyond the core minimum requirements. During 2022 the Board reviewed the capital management and capital adequacy processes and confirmed that it achieved the objectives specified.

### LIQUIDITY RISK

### 1. Liquidity risk

Liquidity risk results from being unable to meet commitments, repayments and withdrawals timeously and cost effectively.

The Bank controls liquidity at source by having strong internal controls, ensuring a wide deposit base, simplifying the product range and having a centralised treasury function. The Bank is conservative in its management of liquidity risk. The Bank maintains a large proportion of funds on a short-term basis to mitigate the risk of unexpected cash flow requirements. This is enhanced through an ALCO and an Assets and Liabilities Management (ALM) process which addresses liquidity risk proactively. The focused range of products offered by the Bank facilitates the management of this risk. There is an effective system in place to monitor the Bank's liquidity and reports are received by the Bank's executive management.

The liquidity management process includes a Contingency Funding Plan and Recovery Plan which takes into account various stress test scenarios and funding sources. The Bank does comprehensive stress test scenarios for cases where an intra-day liquidity shortfall is predicted and where a sudden drain in funds occurs resulting from a "run" on the Bank or a single large Bank placement becoming irrecoverable.

The Bank has the following sources of funding in a stress situation:

- Use available interbank lines
- Sell government stock and
- Approach the market to raise funds

The Bank complies with Basel III principles relating to liquidity risk management, specifically the liquidity coverage ratio and the net stable funding ratio. Regarding interest rate risk the focused range of products offered by the Bank facilitates the management of liquidity risk.

### **MARKET RISK**

### 1. Interest Rate risk

Interest rate risk arises when losses occur due to adverse variations in interest rates.

The Bank takes active measures to limit potential interest rate losses by:

- Ensuring that the majority of the Bank's borrowings and lending activities are at variable rates allowing for relatively stable interest rate margins
- The ALCO reviewing and monitoring the interest rate matching at every meeting
- Managing rate-sensitive assets and liabilities over various time horizons and various economic and environmental scenarios at every ALCO meeting
- Review the interest rate management process at each Capital Adequacy and Risk Committee meeting including considering the impact of a rate increase / decrease on the Banks profitability
- The focused range of products offered by the Bank facilitates the management of interest rate risk

### **CREDIT RISK**

### 1. Credit risk

Credit risk is the risk of financial loss arising from the possibility that commitments by counter-parties are not honoured either in part or totally.

The Board acknowledges that credit risk management is critical to the Bank hence aims to optimize the amount of credit risk it takes to achieve its return objectives

In line with the requirements of the South African Reserve Bank (SARB), the Bank applies the Standardised Approach to calculate regulatory credit risk capital as stipulated in the Basel III Accord.

The fundamental principles that the Bank applies in the management of credit risk include:

- A clear definition and in-depth understanding of its niche client base
- A centralised credit department to manage proposals and security
- Independent credit risk manager and credit administration manager
- Detailed credit granting procedures including rigorous assessment of the creditworthiness of all parties
- Detailed and documented account opening procedures, know-your-customer and due diligence requirements
- An emphasis on diversification of the Banks client base limiting single party exposure as well as exposures to certain industries
- Formation of high level credit committees with clearly defined limits
- Periodic and routine review of facilities against inter alia updated financial information
- Detailed credit inspection, quality review and prompt follow-up by high level management, the independent external and internal auditors

- Executive & non-executive's involvement in decision making and review
- Strict adherence to the regular revaluation of collateral held as security
- Continual monitoring of all large exposures at board level
- A detailed credit risk classification system of clients
- Early detection of potentially bad loans through branchwise monthly watch-list reports
- Structured procedure for recovery of non-performing accounts as per bank's impairment policy
- A clear policy on the appropriate provisioning in respect of the estimated loss inherent in the advances book
- The Board approves and monitors all large exposures that are in excess of 10% of the Bank's capital

### 2. Counterparty risk

Counterparty risk is the risk that a counterparty will not honour their commitment in a contract.

The Bank pro-actively manages this risk by:

- Having the board approve bank limits for interbank placements and investments in sovereigns
- Spreading the interbank placements amongst the banks to avoid concentration
- Ensuring that Forward Exchange Contract (FECs) are only purchased from banks approved by the board
- Only dealing with banks and sovereigns situated in countries that have a well-regulated banking industry

### 3. Foreign Exchange Settlement risk

Settlement risk is the risk that a 3rd party bank may fail to settle or honour a trade. The three main risks associated with such transactions are principal risk, replacement cost risk and liquidity risk, which arise due to the possibility that a counterparty may fail to settle a trade.

The Bank pro-actively manages this risk by:

- Currency matched-funding
- Sub-limits by currency
- Independent limit adherence control
- Staff prohibited from foreign exchange speculation and having uncovered forward positions
- Allowing only short-term open positions on NOSTRO
  accounts within extremely conservative limits stipulated by
  the board for each currency. These limits are reviewed on
  an annual basis and are lower than the 10% of qualifying
  net capital and reserves limit stipulated by the South
  African Reserve Bank
- Monitoring on a daily basis
- the overbought and oversold positions to ensure all forward positions are covered
- the open position of the group to ensure it is within the limit stipulated by the board

- Monitoring on a monthly basis the open position of the group to ensure it is within the limit stipulated by the SARB
- Setting board approved formal, meaningful counterparty exposure limits for FX trading and settlement
- Having board approved policies and procedures that are comprehensive, consistent with relevant laws, regulations and supervisory guidance and provide an effective system of internal controls. The policies and procedures are clearly documented and periodically reviewed
- Only dealing with correspondent banks that have been carefully selected by Bank and approved by the board.
   This selection includes evaluating the risks and benefits of using one or more correspondent banks to settle its FX transactions in each currency
- Ensuring that all FX deals are settled via payment-versus-payment (PVP) settlement. PVP is a mechanism that ensures the final transfer of a payment in one currency if and only if, a final transfer of a payment in another currency occurs, thereby removing principal risk. In a basic PVP arrangement, a trade will settle only if a bank and its counterparty pay in the correct amount. If the counterparty fails to pay in, a bank will receive back the currency it was selling, thus providing protection against principal risk
- Signing a legally enforceable collateral arrangement (ISDA credit support annexes) to mitigate its replacement cost risk. Collateral arrangements should describe the parties' agreement on all aspects of the margining regime, including collateral eligibility, timing and frequency of margin calls and exchanges, thresholds, valuation of exposures and collateral and liquidation

### **OPERATIONAL RISK**

### 1. Operational risk (including IT risk)

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This excludes strategic risk, legal risk and reputation risk. Operational risk is further divided into the following risk types:

- Internal fraud
- External fraud
- Employment practices and workplace safety
- Clients, products and business practices
- Damage to physical assets
- Business disruption and system failure
- Execution, delivery and process management

Management has appointed an Operational Risk Manager, independent of Branch Operations, whose role is to develop and maintain the Operational Risk Management Policy.

In line with the requirements of the SARB, the Bank uses the Basic Indicator Approach to calculate regulatory operational risk capital.

The Bank takes active measures to limit potential operational risk losses by:

- Continuously updating procedure manuals to incorporate best practice methodologies
- Centralising operational processes to improve accuracy and efficiency
- Regularly reviewing accounts including reporting large transactions with meaningful comments
- Appropriate investment in computer technology to support operations
- Regular testing of security equipment and processes
- Effective Business Continuity Management and Disaster Recovery process is in place
- Having independent internal and external audit checks and review of controls
- Having an independent Risk Management Committee, made up of senior management, that meets quarterly with a detailed agenda that includes addressing the major operational risk issues
- Having comprehensive insurance cover for any material losses
- Outsourcing critical and material services for activities that are performed by third parties on behalf of the bank
- Having a risk data aggregation policy to ensure management is provided with accurate information for decision making purposes
- The Bank has an internal operational risk loss reporting mechanism to identify and quantify operational losses.
   Significant loss events and incidences are reported to the Board immediately when they occur

### 2. Cyber risk

Cyber Risk is the risk of financial loss, disruption or damage to the reputation of the Bank from some sort of failure of its information technology systems, network and transaction sites.

Cyber risk is a key focus area, with global and local reports of the increasing incidents and sophistication of cyber-attacks on organisations. Advanced cyber and malware attacks, distributed denial of service (DDoS) and ransomware attacks are also an increasing threat to financial institutions.

Relating to cyber risk, the Bank possesses an established formal governance framework which outlines the risk-based approach pursued, and sets out how the Bank responds to cyber risk threats.

The Bank actively manages this risk through the following measures:

- Systems designed and engineered to the best levels of security
- Staff awareness and training on cyber risk related matters
- Communication with customers to validate critical transactions

- Regular updates on external events at other institutions and organisations such as scams, hacking of email, e-banking breaches, etc
- In depth assessment of incidents affecting the Bank, reporting of events to senior management to minimize financial and reputational damage
- Wherever possible insurance cover for financial losses caused by cyber risks
- Responsibility for managing cyber risk is clearly defined
- Policies and procedure manual covering information security and access control
- Implementation of cyber security activity plans and controls
- Assessing risks, implement mitigation measures and test controls
- Identifying weak points that can lead to cyber-attacks
- Monitoring and review of cyber risk at the periodic Risk Management Committee meeting

#### 3. Fraud risk

Fraud risk is the risk of regulatory sanction and reputational and financial losses due to fraud, crime and misconduct from staff and or external third parties.

The Bank's fundamental principles of managing fraud risk are to:

- Instill in employees a sound culture and an ethical and value's driven ethos
- Appropriate and meaningful staff training on internal and external fraud, including sharing best practices
- The preparation and continual upgrading of Code of Conducts and Ethics manual
- Ensure there is an effective Complaints and Whistle Blowers process installed, supported by well documented manuals
- · Regularly rotating and motivating staff
- Ensuring immediate and effective action is taken against any persons implicated in fraudulent activities
- Maintaining adequate and effective internal controls
- Ensuring timeous and accurate processing of transactions
- Reviewing of suspicious transactions including eliminating transactions with blacklisted companies and individuals
- Ensuring appropriate investment in computer technology to support operations
- Independent internal and external audit to check and review controls
- Ensuring an independent Risk Management Committee, made up of senior management, that meets quarterly with a detailed agenda including fraud risk issues
- Ensuring that the Bank has extensive insurance cover for any material losses

### 4. Physical Security risk

Physical security risk is the risk of financial loss from damage to the physical assets of the bank or the injury to staff or customers.

To manage this risk, the Bank has ensured that:

- Branches have adequate fire and smoke alarms and access alarms linked directly to a response company
- Each branch has an effective CCTV monitoring system with functioning back up and these systems are tested regularly
- There is comprehensive insurance cover for any material loss
- There is adequate medical aid, life and disability cover for staff

This risk is reviewed at each Capital Adequacy and Risk Committee meeting.

### LEGAL, COMPLIANCE AND TAX RISKS

### 1. Legal risk

Legal risk is the risk that the Bank will conduct activities or carry out transactions in which it is inadequately covered or is left exposed to potential litigation. It is the possibility that a failure to meet legal requirements may result in unenforceable contracts, litigation, fines, penalties or claims for damages or other adverse consequences.

Legal risk sub types include:

- Inadequate documentation or technical defects in the manner in which transactions are carried out
- Infringements of laws or regulations or an act or omission such as negligence or some other act giving rise to civil or criminal liability

In line with our established policies the Bank ensures that new / changed activities, products, systems and organizational structures do not create unnecessary, unacceptable or unavoidable legal risk.

The Bank outsources potential litigation matters to approved panel of attorneys.

### 2. Compliance & Regulatory risk

Compliance risk is the risk of financial loss due to the procedures implemented to ensure compliance to relevant statutory, regulatory and supervisory, industry codes of conduct and internal control requirements not being adhered to, or such controls are inefficient and ineffective.

Compliance risk includes Regulatory risk which arises when the Bank does not comply with applicable laws and regulations or supervisory requirements. As the number of statutory regulations and directives from Central Banks' increase there is a continual need to monitor the Bank's adherence to these

laws. The Bank identifies compliance risk as a separate risk within its risk management framework.

The Bank has a Compliance department appointed to oversee the management of Compliance Risk with the aim of facilitating effective management of this risk by ensuring:

- The engagement of The Head of Compliance with the appropriate qualifications, training and skills
- An independent Compliance Committee, made up of senior management, has been set up, that meets quarterly with a detailed agenda addressing all major compliance and AML issues
- The compliance function operates independently from internal audit and branch operations
- An effective computer system is in place to monitor high risk transactions and reports are escalated to the relevant compliance officials
- The compliance function confirms that the bank complies with all relevant statutory, regulatory and supervisory requirements
- The compliance department is adequately staffed and is represented in each branch by Branch Compliance Officers
- The Head of Compliance presents a report at each Board meeting on any non-compliance with laws and regulations or supervisory requirements

When new acts, regulatory requirements and codes of conduct are introduced, compliance addresses these by providing training and advice on these issues, developing policies and procedures affecting regulatory issues and regularly monitoring adherence to these policies and procedures. Education and practical workshops form an important part of this process.

The Head of Compliance attends the annual International Compliance Conference hosted by the Group and is a member of the Compliance Institute of South Africa.

### 3. Tax risk

Tax risk is the risk of non-compliance with tax laws, unintended consequences of company transactions, and financial reporting risks.

The Bank has mitigated this risk through the following measures:

- Appointment of Chief Financial Officer and Financial Manager with relevant qualifications
- Consultation with external tax experts on complex tax matters
- Review of tax computation by external auditors

### **CONDUCT RISK**

### 1. Conduct risk

Conduct risk is the risk of poor outcomes for the Banks customers which may arise from the provision of banking services and products and advice. More specifically it is defined as inherent risks in product design and service delivery which may result in:

- failure or events which lead to poor customer outcomes
- failure to ensure good customer outcomes even if the customers are unaware

Conduct risk represents a culture of personal responsibility for certain designated control functions that are personally liable for various forms of misconduct.

The Bank has mitigated this risk through the following measures:

- Conduct risk is addressed in both Bank's governance structure and its operational model by establishing and embedding a strong organisational culture
- The Bank has in place robust controls, adequate skill sets and appropriate decision making arrangements to deliver on its objective of understanding customer requirements and fair treatment
- Ensuring compliance with the Code of Conduct
- The bank's strategic and business objectives efficiently, effectively, ethically and equitably ensure
- a balance of interests of the shareholders and other interested persons who may be affected by the conduct of directors or executive officers of the bank or controlling company, within a framework of effective accountability
- commitment by the bank to adhere to corporate behaviour that is universally recognized and accepted as correct and proper
- Establish processes, procedures, and controls to minimize or avoid potential conflicts of interest between the business interests of the Bank /controlling company and personal interests of directors
- Responsible conduct by all directors and officers of the Bank
- Understanding employee engagement and ensuring that employees are appropriately skilled and trained.
- Risk awareness and Ethics training
- Ensuring compliance with applicable laws

### REPUTATIONAL RISK

Reputational risk is the risk of adverse publicity should the Bank contravene applicable statutory, regulatory and supervisory requirements or by providing a service that does not comply with proper industry standards.

The Bank pro-actively manages this risk by ensuring that:

- There are strong internal values that are regularly and proactively reinforced
- The Bank subscribes to sound corporate governance practices, which require that activities, processes and decisions are based on carefully considered principles
- The Bank's policies and practices are regularly updated and reinforced through transparent communication, accurate reporting, continuous performance assessment, internal audit and regulatory compliance review
- The Bank has clearly defined risk management practice to effectively monitor these risks
- The internal controls are effective
- There is an internal audit function
- The Bank has a clear policy on privacy issues regarding the use of customer information which complies with the relevant rules and regulations
- There is compliance with all relevant statutory, regulatory and supervisory requirements

### SYSTEMIC RISK

Systemic risk is the risk of disruption to financial services that is caused by an impairment of all or parts of the financial system and has the potential to have serious negative consequences for the real economy.

It refers to the risks imposed by inter-linkages and interdependencies in a system, where the failure of a single entity or cluster of entities can cause a cascading failure, which could potentially bankrupt or bring down the entire system.

The fundamental principles of managing systemic risk are:

- To ensure exposure to other banks is diversified
- To set limits for dealings with other banks approved by the Board
- To monitor the macroeconomic situation

### Social investment responsibility

Our approach to social investment responsibility is focused on the relationships we have with our employees, our communities, and our customers. We are deeply invested in these relationships, knowing that our sustainability as a Bank is grounded in the commitment of our people, and the trust that we build with our customers and communities alike.

### INTERNAL SOCIAL INVESTMENT

We respond to the challenges of attracting and retaining talent by focusing on financial and non-financial incentives in recruitment and people management. Personal development and career growth are high on the agenda. We have implemented several empowerment initiatives to support and build our staff. Our staff members are fundamental to the Bank's growth and we are proud to provide a workplace where our staff are able to develop and give back their best to the growth of the Bank. The Bank has implemented internal employment equity, training and skills development initiatives. These initiatives focus on providing all employees with an environment that is free from any form of discrimination while ensuring opportunities exist to obtain the necessary skills for career growth.

### SKILLS DEVELOPMENT

The Bank has a Skills Development Facilitator who is registered with BANKSETA, the Banking Industries Training Authority. A Workplace Forum comprising of equal numbers of staff and management meets to monitor and enhance the Bank's Workplace Skills Plan.

The Plan, monitored by the Forum commits the Bank and employees to various training projects that include:

- focused on-the-job training
- external training
- access to tertiary, college and university education

All staff have access to this plan and are entitled to benefit from it. During 2022 all the goals and objectives of the plan were achieved.

### **EMPLOYMENT EQUITY**

The Bank's Employment Equity Plan as submitted to the Department of Labour is continually monitored and updated to ensure it meets the changing needs of the Bank and its employees. As a member of an international banking group, the Bank is proactive and has, for a number of years had a sound employment equity process. The Bank is currently training and recruiting staff from previously disadvantaged groups to ensure employment equity at the Bank remains ahead of the plan.

### **EXTERNAL CORPORATE SOCIAL INVESTMENT**

The Bank is passionate about Corporate Social Investment (CSI), in line with its standing as a good corporate citizen. We believe that through caring for our communities, we develop a better appreciation for people and, in so doing we are better able to understand and serve our clients. The Bank recognises that social giving is not enough in its own right. For CSI to be truly effective and to make an on-going and meaningful difference in the lives of underprivileged people and to the overall economic wellbeing of the country, it needs to be well-managed and underpinned by the driving principle of sustainability that encompasses all the Bank's stakeholders. This approach ensures the effective and balanced management of the Bank's economic, social and environmental relationships.

The Bank's CSI funding is managed by the Corporate Social Investment Committee who is chaired by an Independent Non-Executive Director. The CSI Committee meets every quarter and its primary focus is in the following areas:

- a) Education, with an emphasis on disadvantaged communities i.e., Women, Youth and People living with disabilities
- b) Health
- c) Relief in case of natural disasters
- d) Local community causes or projects within our niche market
- e) Environmental causes and projects
- f) Funding support and/or partnership with credible organizations and/ or non-profit organizations that provide community development interventions in the abovementioned focus areas

During the year under review, the focus was on education and health as set out in the summary of activities:

- Donated desks and chairs to Zwelibanzi High School through Gift of the Givers
- Partnered with Open Eye Foundation, an Non-Profit-Organisation that creates awareness in underprivileged communities on Diabetes and Hypertension and how these lead to Organ Damage
- Donated funds towards the fixing of the building infrastructure of Durban Coastal and Mental Care Health;
- Partnered with The Banking Association South Africa to support educational initiatives
- Sponsored a kitchen infrastructure to Stanmore Primary School for their National nutrition programme
- Sponsoring five students to further their studies until completion

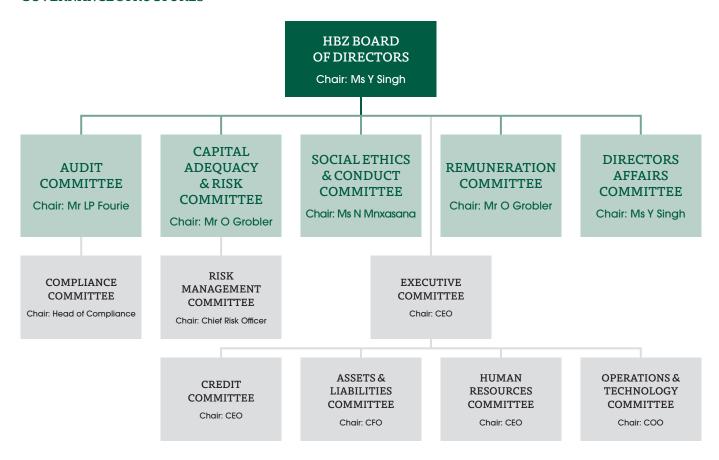
The application of sound corporate governance practices remains a fundamental aspect of the Bank's operational business. We subscribe to the highest standards of corporate governance, integrity and ethics at all levels. The Corporate Governance framework is reviewed on an annual basis to ensure that the Bank is in compliance with all governing legislation, regulations, policies, principles and rules. The Board is ultimately responsible for the strategic guidance of the Bank through the effective monitoring of management, and are accountable to the shareholder.

The Bank is fully committed to the principles of transparency, integrity and accountability as set out in the Code of Corporate Practices and Conduct as advocated in the

King Commission's report on Corporate Governance and Basel Committee. Accordingly, the Board endorsed and has applied this code in recognition of the need to conduct the affairs of the Bank with integrity, care and good faith in accordance with generally accepted corporate practice.

The Board executes its duties and responsibilities through adherence of the approved policies and frameworks supported by Board Committees. The Board ensures that risks are adequately identified, measured, managed, monitored, and mitigated so that good governance is effectively maintained. Effective control is maintained through a structure of well-functioning Board Committees, which provide in-depth focus on specific areas of the Bank.

### **GOVERNANCE STRUCTURES**



### **BOARD OF DIRECTORS**

### Charter

The Board has a written charter that is reviewed annually, the latest review took place in 2022, and where necessary, the charters were amended or updated in line with the Banks Act, Companies Act and King IV recommendations. The Charter confirms the Board's accountability, fiduciary duties, conflict of interest process, appointments and tenure. The Board is fully committed to infusing the standards of integrity, accountability and transparency required to achieve effective corporate governance.

### Structure and composition

In accordance with Principle 7 of King IV, the Board is deemed to be suitably constituted and comprises of majority of four independent non-executive directors, one non-independent non-executive director and two executive directors. The Chairman of the Board and the Lead Independent Director of the Board are independent non-executive directors. The composition of the Board reflects a diversity of thought, backgrounds, skills, experiences and expertise and a range of tenures that are appropriate for the Bank's current and anticipated events and that collectively, enables the Board to perform its oversight function effectively.

The Board has assessed the independence of its directors and are satisfied that the independent directors exercise objective judgement and there is no interest, position, association or relationship which, when judged from the perspective of a reasonable and informed third party, is likely to influence unduly or cause bias in decision-making.

The independent non-executive directors of the Bank:

- Are not representatives of the shareholder
- Do not have a direct or indirect interest in the Bank or its holding company
- Have not been employed by the Bank or the Group in any capacity
- Have not been appointed as the designated auditor or partner in the Bank's external audit firm, or senior legal adviser for the preceding three financial years
- Are not a members of the immediate family of an individual who is, or has during the preceding three financial years, been employed by the Bank or the Group;
- Are not professional advisers to the Bank or the Group, other than as a director
- Are free from any business or other relationship (contractual or statutory) which could be seen to interfere materially with their capacity to act in an independent manner
- Do not receive remuneration contingent upon the performance of the Bank

### Rotation and changes to the Board

Mr. Dheven Dharmalingam, retired on the 31 March 2022 as the Chairman of the Audit Committee having reached the 9 years rotation period after serving on the Board for 11 years. Mr. L.Pierre Fourie has been appointed as the Chairman of the Audit Committee effective 20 April 2023.

As part of the Board succession planning and rotation process, Mr. Muhammad Habib stepped down as the Chairman of the Board effective 31 August 2022.

Mr. O Grobler, the Lead Independent Director stood in as the Chairman from 1 September 2022 to 31 October 2022 thereafter Ms. Y Singh was appointed as the Chairman effective 1 November 2022. Mr. Habib's leadership over the years has been exceptional and this is demonstrated by the profitable journey of Bank since inception in 1995. Mr. Habib remain as a member of the Board.

Mr. ZA Khan has stepped down as the Chief Executive Officer on 31 March 2023 and retire on 30 June 2023. Mr. Khan has been with the Bank for 17 years and leaves behind a sound base on which to further develop the business and our people we are truly thankful for his time and commitment to the Bank. Mr. Cameron, a seasoned banker with extensive experience in the banking industry has been appointed as the Chief Executive Officer effective 1 April 2023.

### Meetings and attendance

The Board met four times during 2022 apart from special meetings and regular informal interaction between management and Directors. When Directors are unable to physically attend a meeting, a director may attend the meeting through video-conference, which is made available during the proceedings to allow them to adequately participate in the decision making process and conclusions reached thereafter. Members attended all scheduled meetings during the year.

The Board is provided with comprehensive management reports for each meeting and relevant reports on performance and developments of the Bank. The Chairs of each Board Committee tables a report on a quarterly basis on the Committee's activities and provides recommendations to the Board to facilitate in-depth perspectives.

The minutes of each meeting are maintained by the Company Secretary and are signed by the Chairman of the meeting and kept in a minute book by the Company Secretary.

On a monthly basis Directors receive financial information that include, but are not limited to, the statement of comprehensive income, and the statement of financial position. Prior to the formulation of the annual budget, the Board meets with management on an annual basis to agree on the proposed strategy and consider the Bank's long-term matters.

Directors are regularly kept abreast of statutory, regulatory, accounting, non-financial and industry developments that may affect the Bank. Furthermore, Directors have full access to management, the Company Secretary and independent professionals as well as unrestricted access to all relevant documentation required to discharge their duties.

### Board duties and responsibilities

The Charter provides an overview of policies and practices of the Board in respect of matters such as corporate governance, declarations and conflicts of interest, Board meeting documentation and procedures, composition of the Board and the nomination, appointment, induction, training and evaluation of Directors and members of Board Committees.

There is balance of power and authority at Board level, to ensure that no one Director has unfettered powers of decision-making. The performance of the Board is evaluated against the guidelines set out in the work plan of the Charter. The Board further has a fiduciary duty to act in good faith, with due care, skill and diligence, and in the best interest of the Bank.

The powers and responsibilities of the Board include the following:

- oversee and monitor that the Bank is and is seen to be a responsible corporate citizen by having regard to not only the financial aspects of the business of the Bank but also the impact that business operations have on the environment and the society within which it operates
- develop clear definitions of the levels of appropriate materiality in order to determine the scope and delegation of its authority to ensure specific powers are reserved for the Board
- review the Corporate Governance process annually and report to the South African Reserve Bank (SARB) as set out in Regulation 39(18) of the Banks Act
- review reports from management on strategic matters and discuss emerging matters that could affect the business
- perform an annual assessment of the Internal Capital Adequacy Process of the Bank and report to the SARB
- ensure that Board and Committee members receive appropriate and ongoing training so they can properly discharge their duties in the best interests of the Bank
- monitoring performance through various Board Committees

### **Delegation of Authority**

Authority to implement and execute approved strategy is in place with documented delegation of authority. The delegation of authority is reviewed annually by management and approved by the Board to ensure they remain aligned to the risk appetite strategy and appropriately balance governance oversight with operational efficiency. The Board is satisfied holistically that the governance framework and delegation of authority provide role clarity and contribute towards effective exercise of authority.

#### **Board evaluations**

During the year the Board performed an annual self-assessment. The self-assessment results concluded that the Board and its Committees were found to have operated and functioned effectively. The evaluation further indicated that the board displays confidence in its ability to function well as the governance body of the Bank. The composition of the Board and the collective skills and competence of its members contributes to its agility and effectiveness from a governance perspective, while at the same time ensuring strong support to executive management.

The Board recognizes the importance of board evaluation and development, not only as it constitutes good governance but also as it is a valuable process in improving Board performance. The Board plans to appoint an independent third party to facilitate the assessment for the 2023 financial year.

Key governance matters addressed during the 2022:

### Operational, strategic and financing

- Approved the 2022 budget
- Considered the draft 2022 to 2026 strategy and financial roadmap for finalization in 2023 financial year
- Approved the 2021 Annual Financial Statements and Annual Report

### Succession and talent management

- Approved the appointment of CEO as recommended by the Remuneration Committee
- Approved the Board and Board Committees' succession planning

### Corporate governance and performance

- Reviewed and approved the Board and Board Committee Charters
- Reviewed and approved the Delegation of Authority as recommended by Audit Committee
- Approved the Large Exposure Framework Plan

### Focus areas in 2023:

- Advance the Banks strategy to pursue disciplined growth
- Oversee the succession plan for the Board and the executive management
- Monitor the progress on the organizational culture assessment performed during 2022
- Each year the Board undertakes a formal evaluation of its performance this year's review will be facilitated by an independent third party
- Implement the Large Exposure Framework Plan

#### Committees

The Board is supported by Board Committees and the responsibilities of each Committee and the qualifications required for Committee membership are clearly defined in a written charter approved by the Board. The details of the Committee members are on page 4 of this annual report.

### **AUDIT COMMITTEE**

The Audit Committee operates under a Board approved charter, assisting the Board to fulfil its oversight responsibility on corporate governance. Its specific responsibility is on accurate financial reporting and the existence of adequate financial systems and controls.

The Committee discharges its responsibility by evaluating the operations and findings of both internal and external audit and by assessing the appropriateness and adequacy of the accounting procedures and the systems of internal financial and operational control.

In accordance with the committee's charter, the committee consists of no less than three (3) Independent Non-Executive Directors, one of whom is the Chairman of the Committee. The Chairman of the committee is not the Chairman of the board. The Chairman and members of the Committee are elected by the Board and appointments are confirmed by the Shareholder at the Annual General Meeting.

The Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Head of Compliance and External Auditors are required to attend the Committee meetings but do not vote at meetings of the Committee. All members of the board have a right of attendance only. Internal auditors and external auditors have unfettered access to members of the Committee and the Chief Executive Officer.

In line with Section 64 of the Banks Act 94 of 1990, the duties and responsibilities of the Committee are:

- assist the Board in its evaluation of the adequacy and efficiency of the internal control systems, accounting practices, information systems and auditing processes applied within the Bank, as the case may be in the day-today management of its business
- to introduce such measures as in the Committee's opinion may serve to enhance the credibility and objectivity of annual financial statements and reports prepared with reference to the affairs of the Bank, as the case may be
- nominate a registered auditor who is independent of the Bank for appointment as an auditor of the Bank, as the case may be
- determine the terms of engagement of, and the fees to be paid to, the auditor
- ensure that the appointment of the auditor complies with the provisions of the Companies Act and any other legislation relating to the appointment of auditors
- determine, subject to the provisions of the Companies
  Act, the nature and extent of any non-audit services that
  the auditor may provide to the Bank, as the case may
  be, or that the auditor shall not provide to the Bank or a
  related company as defined in the Companies Act
- receive and shall appropriately deal with any concerns or complaints, whether from within or outside the Bank as the case may be, or on its own initiative, relating to:-

- the accounting practices and internal audit of the Bank
- the content or auditing of the financial statements of the Bank
- the internal financial controls of the Bank
- any other related matter
- make submissions to the Board on any matter concerning the accounting policies of financial control of records of and reporting by the Bank
- perform and other function determined by the Board, including the development and implementation of a policy and plan for a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes within the bank

The Committee's activities are detailed in the Audit Committee report.

### CAPITAL ADEQUACY AND RISK COMMITTEE

The Capital Adequacy and Risk Committee is well-established with an approved charter that clearly sets out its responsibility, authority and functions. The charter is reviewed annually by the Committee. The Board appointed the Chairman of the Committee. The Committee is made up of both Independent Non-Executive and Executive Directors with an Independent Non-Executive Director being the Chairman. Four meetings were held during 2022 with attendance in accordance with requirements. In line with Section 64A of the Banks Act 94 of 1990, the duties and responsibilities of the Committee are:

- at least once per annum, assess the capital management strategy of the Bank by the Internal Capital Adequacy Assessment Process
- assist the Board in the ongoing management of the capital requirements of the Bank to ensure that capital is maintained to meet future growth after taking to account stress-testing scenarios
- assist the Board in its evaluation of the adequacy and efficiency of the risk policies, procedures, practices and controls applied within the Bank in the day-to-day management of its business
- assist the Board in the identification of the build-up and concentration of various risks to which the Bank is exposed
- assist the Board in developing a risk mitigation strategy to ensure that the Bank manages risk in an optimal manner
- assist the Board in ensuring that a formal risk assessment is undertaken at least annually
- assist the Board in identifying and regularly monitoring all key risks and key performance indicators to ensure that its decision-making capability and accuracy of its reporting is maintained at a high level
- to establish and implement a process of internal controls and reviews to ensure the integrity of the overall risk and capital management process
- to facilitate and promote communication, through reporting structures, regarding the matters within its authority, between the Board and the executive officers of the Bank
- to establish ensure the establishment of an independent risk management function, the head of which shall act as the reference point for all aspects relating to risk management within the Bank, including the responsibility to arrange training of members of the Board in the different risk areas to which that Bank is exposed

- to introduce such measures as may serve to enhance the adequacy and efficiency of the risk management policies, procedures, practices and controls applied within that Bank
- to co-ordinate the monitoring of risk management on a globalised basis
- to establish and implement policies and procedures designed to ensure that the Bank identifies, measures, and reports all material risks
- to establish and implement a process that relates capital to the level of risk

During the 2022 financial year, the Committee assisted the Board with the:

- ongoing management of the capital requirements of the Bank to ensure that capital is maintained to meet future growth expectations, after considering stress-testing scenarios. Despite the economic challenges, the capital adequacy ratio maintained by the Bank was above the prudential and Board minimum requirement
- evaluation of the adequacy and efficiency of the risk policies, procedures, practices and controls applied within the Bank in the day-to-day management of its business
- monitor the identification of the buildup and concentration of various risks to which the Bank is exposed
- monitoring the risk mitigation strategy to ensure that the Bank manages risk in an optimal manner

### **DIRECTORS' AFFAIRS COMMITTEE**

The Directors' Affairs Committee has a Board approved charter that clearly sets out its responsibility, authority and functions. The charter is reviewed annually. The Board appointed the Chairman of the Committee. The Committee consists of Independent Non-Executive Directors only. In terms of the charter two (2) meetings were held during 2022, with special meetings to attend to ad hoc matters and the Chief Executive Officer and Chief Financial Officer were invited to attend. Attendance at these meetings was in accordance with requirements of the charter.

Main duties and responsibilities of the Committee:

- assist the Board to establish and maintain a Board directorship continuity program entailing
  - a review of performance of, and planning for successors to the executive directors
  - measures to ensure continuity of Non-Executive Director
  - a regular review of the composition of skills experience and other qualities required for the effectiveness of the Board
  - an annual self-assessment of the Board as a whole and of the contribution of each individual Director
- assist the Board in the nomination of successors to the key positions in the Bank in order to ensure that a management succession plan is in place
- assist the board in determining whether the services of any director should be terminated
- perform an annual assessment of each Director to determine whether
  - the Director classified as independent Director continue to exercise objective judgement

 there is no interest, position, association or relationship which, when judged from the perspective of a reasonable and informed third party, likely to influence unduly or cause bias in decision-making of the Director

During the 2022 financial year, the Committee assisted the Board with:

- monitoring the Director's declaration with regard to their status as an independent director to meet the independent criteria that there will continue to exercise objective judgement and have no interests to influence unduly or cause bias in their decision making
- reviewing the annual self-assessment of the Board as a whole and of the contribution of each individual Director.
- evaluate the adequacy, efficient and appropriateness of the corporate governance structures and practices of the Bank
- reviewed Director's compositions skills, experience and qualifications and assessed whether there was a need for additional skills within the Board

### SOCIAL, ETHICS AND CONDUCT COMMITTEE

Social, Ethics and Conduct Committee has a Board approved charter that clearly sets out its responsibility, authority and functions. The charter is reviewed annually. The Board appointed the Chairman of the Committee who is an Independent Non-Executive Director. The Committee is made up of non-executive and executive directors. The Board increased the number of meetings per year from two meetings to three meeting during the period under review.

Details of the duties and responsibilities of the Committee are listed on the social, ethics and conduct committee report.

During the 2022 financial year, the Committee assisted the Board with the:

- monitoring of the Banks activities with regard to social and economic development, business conduct, transformation, market conduct including customer complaint process, ethics, and corporate social investments
- ensuring management has implemented effective staff training on the above topics as well as Fraud Prevention, Data protection, Treat Customers Fairly (TCF), and Information Security
- reviewed the terms of reference to include the Committee oversight role in terms of conduct standard 3 of 2020 and monitoring the implementation of the climate change risk framework integrated with the existing Enterprise Risk Management (ERM) process
- reporting to the shareholder at the Bank's Annual General Meeting on the matters within its mandate

The Bank's strong culture of entrenched values remains to command the high standards of integrity, behavior and ethics in dealing with all its internal and external stakeholders of the Bank. These values apply to all personnel at the Bank, with personnel expected at all times to observe their ethical obligation in such a way as to carry on business through fair commercial competitive practices.

### REMUNERATION COMMITTEE

The Committee has a written charter that sets out its responsibility, authority and functions. The Charter is reviewed

annually. The Board appointed the Chairman of the Committee. The Chairman is an Independent Non-Executive Director. The Bank's Remuneration Committee comprises of Independent Non-Executive Directors only. The Committee met four times during 2022 over and above special meetings to execute its duties as a nomination committee. In line with Section 64C of the Banks Act 94 of 1990, the duties and responsibilities of the Committee are:

- exercising competent and independent judgment on compensation policies, processes and practices created for managing risk, capital and liquidity
- to evaluate practices by which compensation is paid for potential future revenues in respect of which the timing and likelihood of realization remain uncertain
- to ensure that all relevant decisions are consistent with an assessment of the Bank's financial condition and future prospects
- to work closely with the Bank's Capital Adequacy & Risk Committee in the evaluation of the incentives created by the compensation system
- to ensure that the Bank's compensation policy, processes and procedures are in compliance with the relevant requirements specified in the Regulations and such further requirements as may be specified in writing by the Authority
- to conduct an annual compensation review independently of management, which review shall, among other things, assess the Bank compliance with the Regulations and such further requirements as may be specified in writing by the Authority
- to ensure that the remuneration of employees in the risk control and compliance functions is determined independently of all relevant business areas, and is adequate to attract qualified and experienced staff
- to ensure that performance measures are based principally on the achievement of the board approved objectives of the Bank and its relevant functions
- to consult shareholder

### **COMPANY SECRETARY**

Directors have access to the advice and services of the Company Secretary who is responsible for ensuring proper administration and sound corporate governance procedures. All Directors are provided with access to information that may be relevant to the proper discharge of their duties.

The Board appointed Ms Thabisile Luthuli as the Company Secretary. The Company Secretary is responsible for the duties as stipulated in Section 88(2)(e) of the Companies Act 71 of 2008 as amended. The Board recognises the pivotal role the Company Secretary plays in the Corporate Governance process and is thus empowered by them to ensure these duties are properly fulfilled.

In addition to her statutory duties the Company Secretary is required to:

- Provide the Directors with guidance on how their responsibilities should be properly discharged in the best interests of the Bank
- Induct new Directors appointed to the Board
- Assist the Chairman and Vice Chairman in determining the annual Board plan

 Ensure that the Directors are aware of legislation relevant to the Bank

The contact details of the Company Secretary are provided in the Directors' report.

### **EXECUTIVE COMMITTEE**

The Chief Executive Officer and Executive Officers in charge of one or more risk management functions of the Bank are accountable to the Board for designing, implementing, and monitoring corporate governance processes, integrating these into the day-to-day activities of the Bank, and to provide the Board with sufficient information to assess the level of corporate governance.

The Executive Committee is chaired by the Chief Executive Officer and meets on a quarterly basis and as and when necessary. To ensure application of sound governance principles within the Bank, the Committee has the following management committees to assist it with the execution of its duties:

- The Assets and Liabilities Committee (ALCO), chaired by the Chief Financial Officer
- The Operations & Technology Committee (OTCO), chaired by the Chief Operations Officer
- The Human Resources Committee, chaired by the Chief Executive Officer
- Credit Committees, chaired by Chief Executive Officer
- Corporate Social Investment (CSI) Committee, chaired by an Independent non-executive Director

All Committees are made up of skilled persons who add value to the Committees' affairs. They all have charters that are reviewed annually. Each Committee meets at least quarterly with minutes kept of all meetings.

### COMPLIANCE

The Bank has an independent compliance function responsible for guiding management to ensure that the Bank complies with the letter and spirit of all statutes, regulations, supervisory requirements and industry codes of conduct, that apply to the Bank's businesses. The compliance department has implemented and developed effective processes to address compliance matters within the Bank and has unrestricted access to the Chairman of the Audit Committee and Chairman of the Board. To ensure independence of the function, the Head of Compliance reports directly to the Audit Committee. More information on the compliance function is elaborated on in the Risk Management section of this annual report.

### **RISK MANAGEMENT**

The Bank has an effective independent risk management function under the direction of a Chief Risk Officer. The risk management function is a key component of the Bank's second line of defence, responsible for overseeing risk-taking activities across the Bank and has authority to do so. The risk department has developed and implemented the risk management framework which includes the Bank's Board approved risk culture, risk appetite and risk limits. To ensure independence, the Chief Risk Officer reports directly to the Capital Adequacy & Risk Committee. More information on the risk function is provided in the Risk Management section of this annual report.

#### INTERNAL CONTROL

The Directors of the Bank are responsible for ensuring that the Bank maintains accounting records and implements effective systems of control. Management is responsible for the implementation and maintenance of these controls.

The Directors report that the Bank's internal controls are designed to provide assurance regarding the:

- integrity, accuracy and reliability of the accounting records
- accountability of the safeguarding and verification of assets,
- detection and prevention of risks associated with fraud, potential liabilities, loss and material misstatements
- effectiveness and efficiency of operations
- compliance with applicable laws and regulations

Processes are in place to monitor the effectiveness of internal controls, which identify material breakdowns and ensure that corrective action is taken. These on-going processes were in place throughout the year under review.

### **INTERNAL AUDIT**

The Bank's independent internal audit function exists to assist management in discharging their responsibility effectively. The department is headed by the Head of Internal Audit, a senior suitably qualified and experienced officer with a reporting line to the Audit Committee. Internal audit operates independently from Executive Management and has unrestricted access to the Chairman of the Audit Committee and all other staff and information needed by them in the execution of their duties.

### REGULATION AND SUPERVISION

The Bank is subject to external regulation and supervision by various statutory bodies and regulators. The Bank strives to achieve open and active communication with these bodies, specifically the Supervision and Exchange Control Departments of the South African Reserve Bank, the Prudential Authority, the Financial Sector Conduct Authority, the National Credit Regulator, the Payments Association of South Africa and the Financial Intelligence Centre.

Where appropriate the Bank participates in discussion groups with the various regulators to ensure that knowledge and insight is gained to maintain sound internal controls to operate within the regulatory framework.

### PUBLIC DISCLOSURE OBLIGATIONS

The Bank has a disclosure policy in place to ensure that the Bank complies with all relevant public disclosure obligations as required by relevant regulations. Both quarterly and bi-annually the Bank publishes disclosures on it's website. In addition, the annual report of the Bank and its holding company, Habib Bank AG Zurich, are published on the Bank's website.

### **EMPLOYEE PARTICIPATION AND SKILLS**

The Bank recognises the importance of employee participation in the maintenance of standards and general well-being of the Bank, as ultimately our success depends on our employees working together for our client's best interests.

### Social, Ethics and Conduct Committee report

This report by the Social, Ethics and Conduct Committee is prepared in accordance with the requirements of the Companies Act (No. 71 of 2008), as amended (Companies Act), and the King IV Report on Corporate Governance for South Africa (2016), and describes, inter alia, how the committee has discharged its statutory duties in terms of the Companies Act and its additional duties assigned to it by the Board in respect of the financial year ended 31 December 2022.

The Committee aims to champion and foster a culture of good governance and ethics and ensures that the Code of ethics & conduct of Business Policy, which apply to both directors and staff, are applied at all levels of the Bank.

The ultimate responsibility to ensure ethical behaviour within the Bank rests with the Board. The establishment of an ethical culture starts by the board, management and employees setting the correct example. Ethical leadership demonstrates itself in the policies, systems and processes of an organisation and the way in which these are applied consistently.

The committee operates according to a written charter which contains the composition, role, responsibilities and duties of the committee. The charter is reviewed annually. The following directors are currently members of the Committee:

- Ms N Mnxasana (Chairman)
   Independent Non-Executive Director
- Mr O Grobler
   Independent Non-Executive Director
- Mr ZA Khan
   Executive Director

The Head of Compliance, Chief Operating Officer, Chief Risk Officer and HR Manager are permanent attendees of the Committee. The Committee assists the Board in social and economic development, including the Bank's standing in terms of goals and the purposes of monitoring its compliance with the following:

- Ten principles of the United Nations Global Compact (UNGC)
- Employment Equity Act, No 55 of 1998); and BBBEE Act, No 53 of 2003
- Ensuring that the Bank is a good corporate citizen
- Monitoring the Bank's compliance with the Environmental Health and Safety Act, No 85 of 1993
- Monitoring consumer relationships
- Monitoring labour and employment issues
- Monitoring matters pertaining to reputational risk
- Contribution to development of the communities in which its activities are predominantly conducted or within which its products or services are predominantly marketed; and record of sponsorship, donations and charitable giving
- Bringing matters relating to the above to the attention of the Board, as the occasion may require; and discharging other duties as mandated by the Board from time to time

 To report to the shareholders at the Annual General Meeting on the matters within its mandate

### GOOD CORPORATE CITIZENSHIP

The committee reviewed the corporate social investment (CSI) Policy annually. The Bank allocates 1% of net profit after tax to CSI projects. None of the Bank's operations had a negative social impact on local communities. Details of the CSI projects are on page 17 of the social investment responsibility report.

### **ETHICS GOVERNANCE**

The Board has adopted a suite of policies to articulate and embed ethical practices across the Bank and has delegated responsibility for monitoring and reviewing the policy suite to the relevant Board committees. The policies that fall within the committee's remit relate to ethics governance and cover the areas of antibribery and corruption, whistleblowing and conflicts of interest.

The policy articulates the zero-tolerance approach to fraud, theft, corruption or any similar illegal behaviour, and embeds the business-relevant anti-bribery and corruption compliance framework and processes in our daily activities. We remain committed to conducting business transparently and in an honest and ethical manner and complying with all applicable anti-bribery and corruption laws, regulations, rules, and codes of conduct.

### OCCUPATIONAL HEALTH AND SAFETY

The Bank has a designated Health and Safety person, with each branch having a Health and Safety representative and trained First Aid persons appointed. Compliance with the Occupational Health and Safety Act is priority thus risk annual assessments are conducted to ensure adherence. The Bank has not had any work-related injuries, occupational diseases or work-related fatalities during 2022.

### **CORRUPTION**

The Committee analysed the whole operations of the Bank for risks related to corruption. No incidences of corruption had been reported to management.

### **PUBLIC POLICY**

The Bank is not involved in public policy positions and participation in public policy development and lobbying. The Bank did not make any financial and in-kind contributions to political parties, politicians and related institutions.

### ANTI-COMPETITIVE BEHAVIOUR

The Bank had no legal action taken against it for anti-competitive behaviour, anti-trust, and monopolistic practices.

### Social, Ethics and Conduct Committee report

### **COMPLIANCE**

The Bank did not incur any fines or non-monetary sanctions for non-compliance with laws and regulations.

## ENVIRONMENTAL PERFORMANCE INDICATORS:

#### **Materials**

The Bank does not use a significant number of materials to perform its functions. The major materials used are paper and cartridge toner which are both re-cycled.

### Water

The water usage of the Bank is also very small with little opportunity for savings or to have it reused or recycled.

### **Biodiversity**

- The Bank does not own land or property in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas
- The Bank does not have activities and services in protected areas and areas of high biodiversity, nor does it produce products that would impact the biodiversity of the environment

### Emissions, Effluents and Waste

By nature of being a Bank, HBZ Bank Limited does not produce direct and indirect greenhouse gas emissions. The only waste produced by the Bank is very little office waste which is easily handled by the local municipality.

## HUMAN RIGHTS PERFORMANCE INDICATORS:

### Non-discrimination

No incidences of discrimination were reported to management, nor were there any Unfair Dismissal cases lodged against the Bank by employees.

### Child labour

No persons under the age of 18 years are employed at the Rank

### Indigenous rights

There have been no incidents of violations involving rights of indigenous people, reported to management.

### Remediation

There have been no grievances related to human rights.

## PRODUCT RESPONSIBILITY PERFORMANCE INDICATORS:

### Customer Health and Safety

The Bank does not offer any products that could physically place the safety of health of our staff or clients at risk.

### **Marketing Communications**

- The Bank does not market itself in the conventional way
  in that it relies mainly on "word-of-mouth" promotion
  form existing clients. However, if marketing brochures and
  other print material is produced, they adhere to the laws,
  standards, and voluntary codes related to marketing
  communications, including advertising, promotion, and
  sponsorship
- The Bank has not had any incidences of non-compliance with regulations and voluntary codes concerning marketing communications, including advertising, promotion, and sponsorship

### **Customer Privacy**

There have been no complaints made against the Bank regarding breaches of customer privacy and losses of customer data.

The Committee is satisfied that it has fulfilled its responsibilities in accordance with the terms of reference of the Social, Ethics and Conduct Committee for the period under review. It is grateful for the assistance provided by management and staff in pursuit of social impact and ethical excellence.

On behalf of Social, Ethics and Conduct Committee



### N.P. Mnxasana

Chairman of Social, Ethics and Conduct Committee

### Remuneration report

Our objective is to reward our employees fairly and competitively, according to their capabilities, skills, responsibilities, experience and performance levels. The level of salaries we pay is one of a number of elements in our strategy to retain, motivate and, where necessary, recruit high-quality people. The Bank has a formal Remuneration Policy that sets out the remuneration principles.

### **GOVERNANCE**

The committee is appointed by the Board. The committee is governed by a mandate, reviewed and approved by the Board annually, that incorporates best practice governance recommendations and serves to assist members of this committee in the execution of their role and responsibilities.

The committee comprises of Independent Non-Executive Directors. The following Directors are currently members of the committee:

- Mr O Grobler (Chairman)
   Independent Non-Executive Director
- Mr LP Fourie
   Independent Non-Executive Director
- Ms N Mnxasana
   Independent Non-Executive Director

Members of the committee are also members of the Capital Adequacy and Risk Committee and Audit Committee to ensure all relevant decisions are consistent with an assessment of the Bank's financial condition and future prospects.

The Chief Executive Officer, Company Secretary and the Human Resources Manager attend the meetings of the Committee by invitation to advice on remuneration and other related matters. The committee main responsibilities are summarized as follows:

In respect of remuneration function:

- Oversee the setting and administering of remuneration at all levels in the Bank
- Oversee the establishment of a remuneration policy that will promote the achievement of strategic objectives and encourage individual performance
- Ensure that the remuneration of employees in the risk control and compliance functions is determined independently of all relevant business areas, and is adequate to attract qualified and experienced staff
- Determining the remuneration of the CEO and other executive staff after considering the results of their performance evaluations as Directors and executives
- Ensuring that the Bank's compensation policy, processes and procedures are in compliance with the relevant requirements specified in the Banks Act Regulations and such further requirements as may be specified in writing by the Prudential Authority

- Reviewing disclosure of remuneration in the annual report to ensure it will promote acceptance of the necessity for and benefits of realistic Directors' remuneration
- To make recommendation to the Board on the remuneration to be paid to Non-Executive Directors

In respect of its nomination function:

- Assist the Board with the process of identifying suitable candidates for appointment as directors
- Ensure the establishment of a formal and transparent process for the appointment of executive directors
- Oversee the development of a formal induction programme for new directors
- Evaluate the performance of executive management
- Ensure that succession plans for Chief Executive Officer and executive management are developed and implemented

In the period under review, the committee met four times and held special meetings for adhoc matters. The Committee is satisfied that it has discharged its responsibilities and duties in compliance with its terms of reference.

### **MAIN ACTIVITIES DURING 2022**

The committee's activities for 2022 were geared towards monitoring the achievement of the Bank's strategic objectives, in addition to the committee's normal duties, the committee also fulfil the responsibilities of a Nomination Committee, as guided by King IV and is responsible for nominating, electing and appointing executive members of the Board of Directors:

- Searching for the new Chief Executive Officer and nominating a prospective candidate to the Board for approval
- Approved a salary benchmark for all employees using Old Mutual REMchannel and the results of the exercise will be used to align the salaries to market
- Overview of the development of the succession planning for executive management, key individuals/persons responsible for risk management, compliance, and internal audit functions (assurance providers), and other business-critical roles. Monitoring that management strategically identify, developing new and potential leaders and key talent who can move into leadership and/or key roles when they become vacant
- Approved an employee engagement survey to be conducted to measure employees' commitment, motivation, sense of purpose and passion for their work and culture of the Bank. The results of the employee engagement survey were considered, and a strategy will be developed to address the concerns raised by employees in 2023

### Remuneration report

- Reviewing of Remuneration Policies for approval in the 2023 financial year to ensure the following:
  - Ensure fairness across the Bank, aligned with sustainable and regulatory compliant remuneration
  - Improve the attraction, recruitment and retention of talent
  - Most importantly to ensure alignment with best practice

### **FOCUS AREAS IN 2023**

- Jointly with other Board Committees monitor the transition processes for the new Chief Executive Officer and senior management
- Oversight on executive management succession plan to ensure the bank's succession plan is a living document that is active, current, includes a deliberate development and cross-training focus, and ideally has multiple potential candidates and developmental programs
- Receive results on the salary benchmark exercise and address the outcome
- Consider the introduction of short-incentive scheme

### NON-EXECUTIVE DIRECTORS

### Terms of service

All Independent Non-Executive Directors are provided with a letter of appointment setting out the terms of their engagement. The retirement age of the Non-Executive Directors was reviewed during the year and members retire at the age of 75 or if they have served on the Board for a period of 9 years.

Non-Executive Directors are appointed by the shareholder at the Annual General Meeting. Between AGMs interim appointments may be made by the Board upon recommendation by the Directors' Affairs Committee. These interim appointees are required to retire at the following AGM where they may make themselves available for re-election by shareholders. In addition, Directors comprising one third of the number of Non-Executive Directors are required to retire at each AGM and may stand for re-election.

#### **Fees**

Independent Non-Executive Directors receive fixed fees for service on the Board and Board Committees. Non-Independent Non-Executive Directors do not receive any form of incentive. The committee reviews the fees paid to Independent Non-Executive Directors every two years and makes recommendations to the Board for consideration. Fees are paid quarterly in arrears, with any increased fee amount only being paid once approved by the shareholder.

Fees are based on a carefully considered assessment of the responsibility placed on Independent Non-Executive Directors due to:

- the requirements for regulatory and legislative oversight
- · the time required
- the risk assumed

On behalf of Remuneration Committee

O.D. Grobler

Chairman of Remuneration Committee

### Report of the audit committee

This report is provided by the Audit Committee, in respect of the 2022 financial year of HBZ Bank Limited, in compliance with section 94(7)(f) of the Companies Act 71 of 2008, section 64 of the Banks Act 94 of 1990 and King Report on Corporate Governance.

The Audit Committee is an independent statutory committee. The Board formally delegates such additional duties and responsibilities to the Audit Committee beyond the statutory and regulatory duties. These duties are summarised in the Audit Committee Terms of Reference which is reviewed annually by the Audit Committee and then formally approved by the Board.

The composition and effectiveness of the Audit Committee were also evaluated by the Audit Committee as part of its annual review.

### **EXECUTION OF FUNCTIONS**

In its execution of its mandate, the Audit Committee has performed the following statutory duties:

### 1. In respect of Combined Assurance:

 The Audit Committee considered the co-operation between the assurance providers and confirms that nothing has been identified through the combined assurance process that indicates any mitigated reporting risks

### 2. In respect of the external auditors and the external audit:

- recommended the reappointment of KPMG as external auditors for the year ended 31 December 2023
- recommended the appointment of lead audit engagement partner
- in consultation with executive management approved the external auditor's terms of engagement, audit plan and fees
- · held meetings with the external auditors
- reviewed and evaluated KPMG's audit plan
- considered the significant audit risks identified
- evaluated the effectiveness of the audit
- considered KPMG's view in other qualitative aspects of the Bank's accounting practices
- considered statutory matters reported to the Audit Committee
- considered the summary of corrected and uncorrected misstatements
- considered significant matters raised by KPMG and the adequacy of management's corrective action in response to such findings
- obtained assurance from the auditors that their quality standards and independence were not impaired as set out by Independent Regulatory Board for Auditors

- (IRBA) as well as other regulatory authorities, including their internal processes
- evaluated a statement by the KPMG confirming that their independence was not impaired
- confirmed that no non-audit services had been provided by the external auditors during the year under review other than those required by laws and reaulations
- considered the external audit report section on the Bank's systems of internal control
- held quarterly meetings with external auditors, without management being present, to facilitate an exchange of views and concerns
- confirmed that no reportable irregularities were identified and reported by the external auditors in terms of the Auditing Professions Act 26 of 2005
- in terms of the rule on Mandatory Audit Firm Rotation (MAFR) published by the IRBA and subject to shareholder approval, Ernst & Young will be approved as external auditors with effect from 1 January 2024 The Audit Committee provided oversight of the comprehensive and competitive process undertaken by the Bank to select the incoming auditors

### 3. In respect of internal controls and internal audit:

- the Audit Committee satisfied itself that the internal audit function is independent and had the necessary resources and authority to enable it to discharge its duties
- reviewed and approved the internal audit charter, annual internal audit plan, and considered the effectiveness of the internal audit function
- held quarterly meetings with the internal auditor including Group internal audit without management being present
- considered reports of the internal auditors, including written assurance on the Bank's systems of internal control and concluded that the Bank has adequate procedures and controls to ensure timely and accurate preparation of annual financial statements and the safeguarding of assets
- reviewed matters raised by internal audit and the adequacy of management's corrective action in response to such findings
- noted that there were no significant differences of opinion between the internal audit function and management

### 4. In respect of the financial statements and going concern:

- confirmed the going concern principle as the basis of preparation of the annual financial statements
- received assurance from the finance function that the internal financial controls are effective

### Report of the audit committee

- considered the accounting treatment for significant or unusual transactions and all material accounting judgements and estimates applied by management
- considered the appropriateness of the Bank's accounting policies
- met separately with management, KPMG and internal audit to assess reporting controls and matters pertaining to the annual financial statements
- reviewed the solvency and liquidity tests undertaken prior to the dividend declaration
- reviewed the annual financial statements for recommendation to the Board and satisfied itself that these fairly present the results of operations, cash flows and the financial position of the Bank
- considered and made recommendations to the Board on the proposed dividend payment to the shareholder
- noted that there were no material adverse reports or complaints received concerning accounting practices, internal audit, internal financial controls, content of annual financial statements, internal controls and related matters
- In respect of legal and regulatory requirements to the extent that they may have an impact on the financial statements:
  - reviewed with management legal matters that could have a material impact on the annual financial statement of the Bank
  - considered reports provided by management, external audit and internal audit regarding compliance with the legal and regulatory requirements

The Audit Committee was thus satisfied with the risk management in place at the Bank.

### 6. In respect of risk management:

- considered risk matters reported by the Capital Adequacy & Risk Committee
- reviewed reports from management on risk management, including IT risks as they pertain to financial reporting
- the Chairman of the Audit Committee is a member of and attended the Risk and Capital Adequacy Committee and attended all meetings held during the year under review

The Audit Committee was thus satisfied with the risk management in place at the Bank.

### 7. In respect of the finance function:

- considered the expertise, resources, experience and succession plan of the members of the finance function and concluded that these were appropriate
- considered the appropriateness of the experience and expertise of the Chief Financial Officer and concluded that these were appropriate

### 8. In respect of the compliance function:

- considered the independence of the compliance function
- received and approved the Compliance Charter and annual Compliance Activity Plan
- considered the findings by the Regulators and ensured management action were appropriate

The Audit Committee was thus satisfied with the risk management in place at the Bank.

### CONCLUSION

 The Audit Committee is satisfied that it has complied with all statutory and other responsibilities and having had regard to all material risks and factors that may impact the integrity of the annual financial statements

### RECOMMENDATION TO THE BOARD

Following its review and having concluded on its findings, the Audit Committee recommended the annual financial statements of the Bank for the year ended 31 December 2022 for approval by the Board. The Board approved the annual financial statements.

On behalf of Audit Committee

L.P. Fourie

Chairman of the Audit Committee

Umhlanga 26 April 2023

### Directors' approval of the Annual Financial Statements

## RESPONSIBILITY FOR THE ANNUAL FINANCIAL STATEMENTS

The Directors are responsible for the preparation and fair presentation of the annual financial statements of HBZ Bank Limited, comprising the statement of financial position for the year ended 31 December 2022, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the 2022 year then ended, and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes, and the Directors' report, in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa.

The Directors are also responsible for such internal control as they deem necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and for maintaining adequate accounting records and an effective system of risk management included in these financial statements.

The Directors are of the opinion that:

- Appropriate accounting policies have been consistently applied
- Adequate accounting records have been maintained
- Internal control systems are adequate to the extent that no material breakdown in the operation of these systems occurred during the year under review
- The financial statements fairly present the financial position of HBZ Bank Limited at 31 December 2022 and its financial performance and cash flows for the year then ended

The auditor is responsible for reporting on whether the annual financial statements are fairly presented in accordance with the applicable financial reporting framework.

#### GOING CONCERN

The Directors have assessed the Bank's ability to continue as a going concern and have no reason to believe the business will not be a going concern in the year ahead.

### FINANCIAL STATEMENTS

The annual financial statements of HBZ Bank Limited and the Directors' report appearing on pages 34 to 84 were approved by the Board of Directors on 26 April 2023 and are signed on its behalf by:

lblugi

Y.D. Singl

Chairman

26 April 2023



Z.A. Khan

Chief Executive Officer

26 April 2023

### Company secretary's certificate

In terms of Section 88(2)(e) of the Companies Act 71 of 2008 as amended, I hereby certify to the best of my knowledge and belief, that the Bank has lodged with the Registrar of Companies all such returns as are required of the Bank in terms of the Act and that all such returns are true, correct and up to date.



**Thabisile Luthuli**Company Secretary
Umhlanga

### NOTICE IN TERMS OF SECTION 29 OF THE COMPANIES ACT

These financial statements have been audited in compliance with the requirements of Section 30 of the Companies Act 71 of 2008 and have been prepared under the supervision of the Chief Financial Officer, who is a qualified Chartered Accountant.

### General information

Country of incorporation and domicile South Africa

Directors - 31 December 2022 YD Singh (Chairman)

MH Habib (Swiss)

O D Grobler (Lead Independent Director)
LP Fourie (Appointed 20 April 2022)

NP Mnxasana

A lqbal (British)

ZA Khan

Registered office Umhlanga Arch, Level 4, 1 Ncondo Place, Umhlanga Ridge

Durban, KwaZulu-Natal, 3630

Holding company Habib Bank AG Zurich

incorporated in Switzerland

Auditors KPMG Inc.

Chartered Accountants (SA)

Registered Auditor

Secretary T Luthuli

Company registration number 1995/006163/06

Level of assurance These financial statements have been audited in compliance with

the applicable requirements of the Companies Act of South Africa.

Preparer In terms of Section 29(1)(e)(ii) of the Companies Act No. 71 of 2008 as

amended, we confirm that the following financial statements were prepared by Aadil Hassen Dhooma CA(SA), under the supervision of Zaakir Mitha CA(SA)

who is the Chief Financial Officer of HBZ Bank Limited.

### Report of the Directors

The Board of Directors takes pleasure in presenting the Annual Financial Statements for the year ended 31 December 2022.

### **HOLDING COMPANY**

HBZ Bank Limited is a wholly owned subsidiary of Habib Bank AG Zurich, which is incorporated in Switzerland.

### NATURE OF BUSINESS

HBZ Bank Limited is a registered Bank that specialises in trade finance.

### **AUTHORISED AND ISSUED SHARE CAPITAL**

No additional shares were authorised or issued during the year.

### FINANCIAL RESULTS

The results of the Bank are set out in the accompanying financial statements and notes. Profit for the year after tax is R117.7m (2021: R86.2m).

### **DIVIDENDS AND GENERAL RESERVE**

The Board considered Sections 4 and 45 of the Companies Act, pertaining to solvency and liquidity, and passed a resolution that the Bank's assets, fairly valued, equal or exceed it's liabilities. It therefore appears that the Bank will be able to repay its debts as they become due.

The following appropriations were made during this year:

	2022	2021
GENERAL RESERVE	R	R
Transfer made	38 830 000	-
DIVIDEND		
Dividend distributed	50 000 000	50 000 000

On 31 March 2023 the Board declared a dividend of R60 million, which includes dividends withholding tax of R3 million.

### **EVENTS AFTER THE REPORTING PERIOD**

The Directors are not aware of any adjusting events after the reporting date of 31 December 2022 and the date of authorisation of these financial statements.

### **DIRECTORS AND SECRETARY**

Details of the Directors are reflected on pages 4 and 5 of this report. In accordance with the Bank's Memorandum of Incorporation, in terms of section 47.2 Mr M Habib and Mr O Grobler retires by rotation, being eligible offered themselves for re-election at the Annual General Meeting. The Company Secretary of the Bank is Mrs Thabisile Luthuli whose business and postal address is Umhlanga Arch, Level 4, 1 Ncondo Place, Umhlanga Ridge, Durban, 4320, Kwa-Zulu Natal, South Africa.

### **DIRECTORS' AND** PRESCRIBED OFFICERS REMUNERATION

Remuneration in respect of the Bank's Directors and Prescribed Officers are disclosed in note 23 to the annual financial statements.

Y.D. Singh

Chairman

26 April 2023



Z.A. Khan

Chief Executive Officer

26 April 2023

### Independent auditor's report

### TO THE SHAREHOLDER OF HBZ BANK LIMITED

Report on the Audit of the Financial Statements

### **OPINION**

We have audited the financial statements of HBZ Bank Limited (the Company) set out on pages 35 to 84, which comprise the statement of financial position as at 31 December 2022, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, accounting policies and notes to the financial statements, excluding the section marked as "unaudited" in note 32.

In our opinion, the financial statements present fairly, in all material respects, the financial position of HBZ Bank Limited as at 31 December 2022, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board and the requirements of the Companies Act of South Africa.

### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### OTHER INFORMATION

The directors are responsible for the other information. The other information comprises the information included in the document titled "HBZ Bank Limited Annual Report for the year ended 31 December 2022" which includes the Report of the Directors, the Report of the audit committee and the Company secretary's certificate as required by the Companies Act of South Africa. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF THE DIRECTORS FOR THE FINANCIAL STATEMENTS

The directors are responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### Independent auditor's report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of
  the financial statements, whether due to fraud or error,
  design and perform audit procedures responsive to
  those risks, and obtain audit evidence that is sufficient
  and appropriate to provide a basis for our opinion. The
  risk of not detecting a material misstatement resulting
  from fraud is higher than for one resulting from error, as
  fraud may involve collusion, forgery, intentional omissions,
  misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention

in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure and content
of the financial statements, including the disclosures, and
whether the financial statements represent the underlying
transactions and events in a manner that achieves fair
presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In terms of the IRBA Rule published in Government Gazette Number 39475 dated 4 December 2015, we report that KPMG Inc. has been the auditor of HBZ Bank Limited for 28 years.

KPMG Inc. Registered Auditor

Per Shandhir Lachman

Chartered Accountant (SA) Registered Auditor Director 28 April 2023

6 Nokwe Avenue Umhlanga Ridge Durban 4319

# Statement of financial position

#### As at 31 December 2022

Real Content   Real		NOTES	2022	2021
Cash and cash equivalents         1         2 194 982         1 817 201           Investment securities         2         4 010 493         3 843 478           Other assets         3         1 9 709         15 563           Derivative assets held for risk management         4         9 123         10 849           Loans and advances         5         2 127 368         2 134 118           Property and equipment         7         61 731         65 002           Investment property         8         8 314         8 371           Right-of-use assets         9         19 468         19 492           Deferred tax assets         11         7 889         8 393           Total Assets         8 459 077         7 922 467           EQUITY AND LIABILITIES           Capital and reserves           Crainary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES           The stoat of the provisions         14         7 746 543 <t< td=""><td></td><td></td><td>R'000</td><td>R'000</td></t<>			R'000	R'000
Investment securities   2	ASSETS			
Investment securities   2	Cash and cash equivalents	1	2 194 982	1 817 201
Derivative assets held for risk management         4         9 123         10 849           Loans and advances         5         2 127 368         2 134 118           Property and equipment         7         61 731         65 002           Investment property         8         8 314         8 371           Right-of-use assets         9         19 468         19 492           Deferred tax assets         11         7 889         8 393           Total Assets         8 459 077         7 922 467           EQUITY AND LIABILITIES           Capital and reserves           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilit		2	4 010 493	3 843 478
Loans and advances   5	Other assets	3	19 709	15 563
Property and equipment         7         61 731         65 002           Investment property         8         8 314         8 371           Right-of-use assets         9         19 468         19 492           Deferred fax assets         11         7 889         8 393           Total Assets           EQUITY AND LIABILITIES           Capital and reserves         653 087         585 361           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES         7 805 990         7 337 116           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175	Derivative assets held for risk management	4	9 123	10 849
Nestment property   8	Loans and advances	5	2 127 368	2 134 118
Right-of-use assets         9         19 468         19 492           Deferred tax assets         11         7 889         8 393           Total Assets         8 459 077         7 922 467           EQUITY AND LIABILITIES         653 087         585 351           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES         7 805 990         7 337 116           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175	Property and equipment	7	61 731	65 002
Deferred tax assets         11         7 889         8 393           Total Assets         8 459 077         7 922 467           EQUITY AND LIABILITIES           Capital and reserves         653 087         585 351           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175	Investment property	8	8 314	8 371
EQUITY AND LIABILITIES         653 087         585 351           Capital and reserves         653 087         585 351           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES         7 805 990         7 337 116           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175	Right-of-use assets	9	19 468	19 492
EQUITY AND LIABILITIES         Capital and reserves       653 087       585 351         Ordinary share capital       12       10 000       10 000         Share premium       12       40 000       40 000         General reserve       13       484 447       448 617         Retained earnings       118 640       86 734         LIABILITIES       7 805 990       7 337 116         Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	Deferred tax assets	11	7 889	8 393
Capital and reserves         653 087         585 351           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES         7 805 990         7 337 116           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175	Total Assets		8 459 077	7 922 467
Capital and reserves         653 087         585 351           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES         7 805 990         7 337 116           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175				_
Capital and reserves         653 087         585 351           Ordinary share capital         12         10 000         10 000           Share premium         12         40 000         40 000           General reserve         13         484 447         448 617           Retained earnings         118 640         86 734           LIABILITIES         7 805 990         7 337 116           Deposits and borrowings         14         7 746 543         7 291 029           Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175				
Ordinary share capital       12       10 000       10 000         Share premium       12       40 000       40 000         General reserve       13       484 447       448 617         Retained earnings       118 640       86 734         LIABILITIES       7 805 990       7 337 116         Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	EQUITY AND LIABILITIES			
Share premium       12       40 000       40 000         General reserve       13       484 447       448 617         Retained earnings       118 640       86 734         LIABILITIES       7 805 990       7 337 116         Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	Capital and reserves		653 087	585 351
General reserve       13       484 447       448 617         Retained earnings       118 640       86 734         LIABILITIES       7 805 990       7 337 116         Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	Ordinary share capital	12	10 000	10 000
Retained earnings       118 640       86 734         LIABILITIES       7 805 990       7 337 116         Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	Share premium	12	40 000	40 000
LIABILITIES       7 805 990       7 337 116         Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	General reserve	13	484 447	448 617
Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	Retained earnings		118 640	86 734
Deposits and borrowings       14       7 746 543       7 291 029         Provisions       15       6 828       7 069         Other liabilities       16       21 724       6 266         Derivative liabilities held for risk management       17       8 454       10 577         Lease liabilities       10       22 441       22 175	A A DAY IMADO		7,005,000	7 227 117
Provisions         15         6 828         7 069           Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175	LIABILITIES		7 805 990	/ 33/ 110
Other liabilities         16         21 724         6 266           Derivative liabilities held for risk management         17         8 454         10 577           Lease liabilities         10         22 441         22 175	Deposits and borrowings	14	7 746 543	7 291 029
Derivative liabilities held for risk management 17 8 454 10 577  Lease liabilities 10 22 441 22 175	Provisions	15	6 828	7 069
Lease liabilities 10 22 441 22 175	Other liabilities	16	21 724	6 266
	Derivative liabilities held for risk management	17	8 454	10 577
Total Equity and Liabilities 8 459 077 7 922 467	Lease liabilities	10	22 441	22 175
	Total Equity and Liabilities		8 459 077	7 922 467

# Statement of profit or loss and other comprehensive income

	NOTES	2022	2021
		R'000	R'000
Interest income calculated using the effective interest method	18	478 747	350 671
Interest expense	19	(163 739)	(111 983)
Net interest income		315 008	238 688
Commission and fees	20	33 188	37 832
Other operating income	21.1	24 593	17 477
Other revenue	21.2	178	332
Net interest and other operating income		372 967	294 329
Impairment (losses)/reversals on financial instruments	6	(1 977)	6 495
		370 990	300 824
Operating expenses	22	(206 975)	(180 180)
Profit before taxation		164 015	120 644
Taxation	24.1	(46 279)	(34 481)
Profit for the year		117 736	86 163
Other comprehensive income		-	
Total comprehensive income for the year		117 736	86 163

# Statement of changes in equity

	NOTES	ORDINARY SHARE CAPITAL R'000	SHARE PREMIUM R'000	GENERAL RESERVE R'000	RETAINED EARNINGS R'000	TOTAL R'000
Balance at 31 December 2020		10 000	40 000	448 617	50 571	549 188
Total profit and comprehensive income for the year		-	-	-	86 163	86 163
Ordinary dividends	25	-	-	-	(50 000)	(50 000)
Increase in general reserve		-	-	-	-	-
Balance at 31 December 2021		10 000	40 000	448 617	86 734	585 351
Total profit and comprehensive income for the year		-	-	-	117 736	117 736
Ordinary dividends		-	-	-	(50 000)	(50 000)
Increase in general reserve		-	-	35 830	(35 830)	-
Balance at 31 December 2022		10 000	40 000	484 447	118 640	653 087

# Statement of cash flows

T.	NOTES	2022	2021
		R'000	R'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash receipts from customers	26.1	533 333	401 930
Cash paid to customers, employees and suppliers	26.2	(338 945)	(294 435)
Cash available from operations	26.3	194 388	107 495
Increase in advances		(4 029)	(91 186)
Increase in deposits and borrowings		455 514	1 107 728
Taxation paid	26.4	(42 863)	(30 879)
Increase/(decrease) in sundry debtors		(3 842)	(1 449)
Increase/(decrease) in derivatives held for risk management	26.5	(397)	583
Dividends paid	25	(50 000)	(50 000)
Net cash inflow from operating activities		548 771	1 042 292
CASHFLOWS FROM INVESTING ACTIVITIES			
Acquisitions of investment securities		(166 387)	(1 304 510)
Capital expenditure on property and equipment		(1 867)	(15 718)
Proceeds on disposal of property and equipment		276	2 392
Cash utilised in investing activities		(167 978)	(1 317 836)
CASH FLOWS FROM FINANCING ACTIVITIES			
Lease repayment		(6 385)	(7 735)
Net decrease in financing activities		(6 385)	(7 735)
Increase/(decrease) in cash and cash equivalents		374 408	(283 279)
Cash and cash equivalents at the beginning of the year		1 817 201	2 096 098
Effect of exchange rate fluctuations on cash and cash equivalents held		3 373	4 382
Cash and cash equivalents at end of the year		2 194 982	1 817 201

For the year ended 31 December 2022

#### 1. REPORTING ENTITY

HBZ Bank Limited (the Bank) is a company domiciled in the Republic of South Africa, the registered office address is Umhlanga Arch, Level 4, 1 Ncondo Place, Umhlanga Ridge, Durban, 4320, Kwa-Zulu Natal, South Africa, and the Bank is wholly-owned by Habib Bank AG Zurich. The Bank is primarily involved in corporate and retail banking.

#### 2. BASIS OF PREPARATION

#### (a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board (IASB), and the requirements of the Companies Act of South Africa of 2008 as amended. They were authorised for issue by the Board of Directors on 26 April 2023.

#### (b) Functional and presentation currency

These financial statements are presented in South African Rand, which is the Bank's functional currency. All amounts have been rounded to the nearest thousand, except when otherwise indicated.

#### (c) Judgements and estimates

In preparing these financial statements, management has made judgements, estimates and assumptions that affect the application of the Bank's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

#### **Judgements**

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the consolidated financial statements is included in the following notes.

Note 29: establishing the criteria for determining whether credit risk on a financial asset has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of ECL and selection and approval of models used to measure ECL.

Notes 29: classification of financial assets: assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are SPPI on the principal amount outstanding.

#### **Assumptions and estimation uncertainties**

Information about assumptions and estimation uncertainties at the reporting date that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year is included in the following notes:

Note 29: impairment of financial instruments: determination of inputs into the ECL measurement model, including key assumptions used in estimating recoverable cash flows and incorporation of forward-looking information.

#### (d) Basis of measurement

The financial statements have been prepared on the going concern principle under the historical cost basis except for the following material items, which are measured on the following alternative basis on each reporting date.

Items Measurement Basis

Derivative assets and liabilities held for risk management

Fair Value

## (e) New and revised IFRS standards in issue but not yet effective

A number of new standards and amendments to standards are effective for annual periods beginning after 1 January 2022 and earlier application is permitted; however, the Bank has not early adopted the new and amended standards in preparing these financial statements.

These will be adopted in the period that they become mandatory unless otherwise indicated. These include the following standards and interpretations that have been issued, with an indication of the estimated impact on the future financial statements of the Bank:

#### IFRS 17, 'Insurance contracts'

Effective date: annual periods beginning on or after 1 January 2023

This standard replaces IFRS 4, which currently permits a wide variety of practices in accounting for insurance contracts. IFRS 17 will fundamentally change the accounting by all entities that issue insurance contracts and investment contracts with discretionary participation features.

IFRS 17 requires insurance liabilities to be measured at a current fulfilment value and provides a more uniform

For the year ended 31 December 2022

measurement and presentation approach for all insurance contracts. These requirements are designed to achieve the goal of a consistent, principle-based accounting for insurance contracts. IFRS 17 supersedes IFRS 4 Insurance Contracts as of 1 January 2023.

The IASB issued IFRS 17, which states a new approach of accounting for insurers. IFRS 17 has a general model that requires entities to measure an insurance contract at initial recognition at the total of the fulfilment cash flows (comprising the estimated future cash flows, an adjustment to reflect the time value of money and an explicit risk adjustment for non-financial risk) and the contractual service margin. The fulfilment cash flows are remeasured on a current basis each reporting period. The unearned profit (contractual service margin) is recognised over the coverage period.

The standard also provides a simplification in the form of the premium allocation approach. This simplified approach is applicable for certain types of contracts, including those with a coverage period of one year or less.

The amendment is not expected to have a material impact on the Bank's Financial Statements.

# Amendments to IFRS 17 and IFRS 4, 'Insurance contracts' deferral of IFRS 9

Effective date: annual periods beginning on or after 1 January 2023

These amendments defer the date of application of IFRS 17 by 2 years to 1 January 2023 and change the fixed date of the temporary exemption in IFRS 4 from applying IFRS 9, Financial instrument until 1 January 2023.

The amendment is not expected to have a material impact on the Bank's Financial Statements.

# Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2)

Annual periods beginning on or after 1 January 2023

The amendments require that an entity discloses its material accounting policies, instead of its significant accounting policies. Further amendments explain how an entity can identify a material accounting policy. Examples of when an accounting policy is likely to be material are added. To support the amendment, the Board has also developed guidance and examples to explain and demonstrate the application of the 'four-step materiality process' described in IFRS Practice Statement 2.

The impact of this amendment is not reasonably estimable however it is not expected to have a material impact on the Bank's Financial Statements.

#### Amendments to IAS 8, Definition of Accounting Estimates

Annual periods beginning on or after 1 January 2023

The amendments prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the cost of producing those items, in profit or loss.

The impact of this amendment is not reasonably estimable however it is not expected to have a material impact on the Bank's Financial Statements.

# Deferred Tax related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12)

Effective date: annual periods beginning on or after 1 January 2023

The amendments narrow the scope of the initial recognition exemption to exclude transactions that give rise to equal and offsetting temporary differences – e.g. leases. The amendments apply for annual reporting periods beginning on or after 1 January 2023. For leases, the associated deferred tax asset and liabilities will need to be recognised from the beginning of the earliest comparative period presented, with any cumulative effect recognised as an adjustment to retained earnings or other components of equity at that date. For all other transactions, the amendments apply to transactions that occur after the beginning of the earliest period presented.

The Bank accounts for deferred tax on leases applying the 'integrally linked' approach, resulting in a similar outcome to the amendments, except that the deferred tax impacts are presented net in the statement of financial position. Under the amendments, the Bank will recognise a separate deferred tax asset and a deferred tax liability.

The amendment is not expected to have a material impact on the Bank's Financial Statements.

# Lease Liability in a Sale and Leaseback (Amendments to IFRS 16)

Annual periods beginning on or after 1 January 2024

The amendment clarifies how a seller-lessee subsequently measures sale and leaseback transactions that satisfy the requirements in IFRS 15 to be accounted for as a sale.

The impact of this amendment is not reasonably estimable however it is not expected to have a material impact on the Bank's Financial Statements.

# Amendments to IAS 1, Presentation of financial statements on classification of liabilities

Annual periods beginning on or after 1 January 2024

These narrow-scope amendments to IAS 1, 'Presentation of financial statements', clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is

For the year ended 31 December 2022

unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means when it refers to the 'settlement' of a liability.

The amendments aim to promote consistency in applying the requirements by helping companies determine whether, in the statement of financial position, debt and other liabilities with an uncertain settlement date should be classified as current (due or potentially due to be settled within one year) or non-current.

The impact of this amendment is not reasonably estimable however it is not expected to have a material impact on the Bank's Financial Statements

### Non-current Liabilities with Covenants (Amendments to IAS 1)

Annual periods beginning on or after 1 January 2024

The proposed amendment is that if a right to defer settlement for at least twelve months is subject to an entity complying with conditions after the reporting date, those conditions do not affect whether the right to defer settlement exists at the reporting date for the purpose of classifying a liability as current or non-current. Additional presentation and disclosure requirements would be applicable in such circumstances, including presenting non-current liabilities that are subject to covenants to be complied with within twelve months after the reporting period, separately in the statement of financial position.

The amendment is not expected to have a material impact on the Bank's Financial Statements.

#### 3. ADOPTION OF NEW AND REVISED STANDARDS

In the current year, the Bank has not adopted new or revised standards.

#### 4. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

#### (a) Foreign currency transactions

Transactions in foreign currencies are translated to the functional currency of the Bank (South African Rands) at exchange rates on the date of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the exchange rate on that date. Foreign currency differences arising on translation are recognised in profit or loss.

#### (b) Interest

#### Effective interest rate

Interest income and expense are recognised in profit or loss using the effective interest method. The 'effective interest

rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to:

- · the gross carrying amount of the financial asset
- the amortised cost of the financial liability

When calculating the effective interest rate for financial instruments other than purchased or originated credit-impaired assets, the Bank estimates future cash flows considering all contractual terms of the financial instrument, but not expected credit loss (ECL). For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated using estimated future cash flows including ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

#### Amortised cost and gross carrying amount

The 'amortised cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance.

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

#### Calculation of interest income and expense

The effective interest rate of a financial asset or financial liability is calculated on initial recognition of a financial asset or a financial liability. In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not creditimpaired) or to the amortised cost of the liability.

However, for financial assets that have become creditimpaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

For financial assets that were credit-impaired on initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the asset. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

The amendment clarifies how conditions with which an entity

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must comply within twelve months after the reporting period affect the classification of a liability. A company will classify a liability as non-current if it has the right to defer settlement for at least 12 months after the reporting date. This right may be subject to a company complying with conditions (covenants) specified in a loan arrangement.

The IASB have confirmed that only covenants with which the company on or before the reporting date affect the classification of a liability as current or non-current.

Covenants with which the company must comply after the reporting date (i.e. future covenants) do not affect a liability's classification at that date. However, when non-current liabilities are subject to future covenants, companies will now need to disclose information to help users understand the risk that those liabilities could become repayable within 12 months after the reporting date.

The impact of this amendment is not reasonably estimable however it is not expected to have a material impact on the Bank's Financial Statements.

For information on when financial assets are credit-impaired, see Note 29.

#### Impact of IFRS 9 ECL on Interest recognition

IFRS 9 requires interest income to be calculated on Stage 1 or Stage 2 financial assets by multiplying the effective interest rate by the gross carrying amount of such assets. Dissimilar to Stage 1 and Stage 2 assets, IFRS 9 requires interest income on Stage 3 financial assets to be calculated based on the net carrying value of the exposure, that is, the gross carrying value less the ECL allowance. In order to do so, the bank first suspends the recognition of contractual interest and thereafter multiplies the net carrying value by the effective interest rate.

Unrecognised interest (Interest in Suspense) is the difference between the interest calculated on the gross carrying amount of the financial asset and the net interest amount calculated based on the net carrying value of the financial asset.

In an instance where the bank recovers cash flows in excess of the cumulative interest previously recognised over the life of the instrument, the Interest in Suspense recovered is recognised as gain with the ECL.

#### **Presentation**

Interest income calculated using the effective interest method presented in the statement of profit or loss and OCI includes:

- interest on financial assets and financial liabilities measured at amortised cost
- profit received on Islamic Banking advances

Interest expense presented in the statement of profit or loss and OCI includes:

- financial liabilities measured at amortised cost
- profit payable on Islamic Banking deposits

Cash flows related to capitalised interest are presented in the statement of cash flows consistently with interest cash flows that are not capitalised.

Included in interest received is the profit received on Islamic Banking advances. Interest paid includes profit payable on Islamic Banking deposits.

#### (c) Commission and fees income and expenditure

Commission and fees and expense that are integral to the effective interest rate on a financial asset or financial liability are included in the effective interest rate).

If a loan commitment is not expected to result in the drawdown of a loan, then the related loan commitment fee is recognised on a straight-line basis over the commitment period.

Other fee and commission income – including account servicing fees, fees from telegraphic transfers, foreign exchange fees, facility processing fees, fees from bank charges – is recognised as the related services are performed.

A contract with a customer that results in a recognised financial instrument in the Bank's financial statements may be partially in the scope of IFRS 9 and partially in the scope of IFRS 15. If this is the case, then the bank first applies IFRS 9 to separate and measure the part of the contract that is in the scope of IFRS 9 and then applies IFRS 15 to the residual.

Other fee and commission expenses relate mainly to transaction and service fees, which are expensed as the services are received.

#### (d) Financial assets and liabilities

#### Initial recognition and measurement

The Bank initially recognises loans and advances and deposits, on the date at which they originated. All other financial assets and liabilities are initially recognised on the trade date at which the Bank becomes a party to the contractual provisions of the instrument.

A financial asset or financial liability is measured initially at fair value plus transaction costs (for items not at fair value through profit or loss (FVTPL)). Subsequent to initial recognition, financial liabilities (deposits and borrowings) are measured at their amortised cost using the effective interest method except where the Bank designates liabilities at FVTPL.

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The effective interest of a financial asset or financial liability is calculated on initial recognition of a financial asset or a financial liability. In calculating interest income and expense, the effective interest is applied to the gross carrying amount of the asset (when the asset is not credit- impaired) or to the amortised cost of the liability.

For financial assets that were credit-impaired on initial recognition, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the asset. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

For information on when financial assets are credit-impaired, see Note 29.

#### Classification

#### **Financial assets**

The Bank classifies its financial assets in the following categories: amortised cost and financial assets at FVTPL. Management determines the classification of its investments at initial recognition.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows
- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI

# Cash and cash equivalents, Loans and advances and investment securities are classified as held at amortised cost

Foreign exchange forward and spot contracts are marked to market and classified as FVTPL. Fair values are obtained from discounted cash flow models which are used in the determination of the foreign exchange forward and spot contract rates. Gains and losses on foreign exchange forward and spot contracts are included in foreign exchange income as they arise.

#### **Business model assessment**

The Bank makes an assessment of the objective of a business model in which an asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management.

The information considered includes the stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual interest revenue or realising cash flows through the sale of the assets.

Financial assets that are held for trading and whose performance is evaluated on a fair value basis are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

Loans and advances comprise of overdrafts, commercial loans, staff loans, trust receipts and bills receivable to customers that are held for collecting contractual cash flows.

Investment securities comprise treasury bills with the objective of holding these assets to collect contractual cash flows.

# Assessment of whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin.

In assessing whether the contractual cash flows are SPPI, the Bank considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

#### Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Bank changes its business model for managing financial assets.

#### Financial liabilities

Deposits and borrowings are the Bank's sources of debt funding. Deposits and borrowings are initially measured at fair value plus transaction costs, and subsequently measured at their amortised cost using the effective interest rate method. Included in deposits are Islamic deposits in terms of Mudaraba. The Bank measures derivative liabilities and other liabilities that are financial instruments at amortised FVTPL.

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#### iii. Derecognition

A financial asset is derecognised when:

- The contractual rights to the receipt of cash flows arising from the financial assets have expired or
- It has transferred its rights to receive the contractual cash flows from the financial asset and has substantially transferred all the risks and rewards of ownership of the financial asset. Any interest retained in the financial assets is recognised separately
- The entity neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset

A financial liability is recognised when its contractual obligations are discharged, cancelled or expired.

#### iv. Modifications of financial assets and financial liabilities

#### Financial assets

If the terms of a financial asset are modified, then the Bank evaluates whether the cash flows of the modified asset are substantially different. The Bank also considers qualitative factors in assessing modifications of financial assets.

If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognised and a new financial asset is recognised at fair value plus any eligible transaction costs. Any fees received as part of the modification are accounted for as follows:

- Fees that are considered in determining the fair value of the new asset and fees that represent reimbursement of eligible transaction costs are included in the initial measurement of the asset
- Other fees are included in profit or loss as part of the gain or loss on derecognition

If cash flows are modified when the borrower is in financial difficulties, then the objective of the modification is usually to maximise recovery of the original contractual terms rather than to originate a new asset with substantially different terms. If such a modification is carried out, then the gain or loss is presented together with impairment losses. In other cases, it is presented as interest income calculated using the effective interest method.

#### **Financial liabilities**

A financial liability is recognised when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value.

The difference between the carrying amount of the financial liability derecognised and consideration paid is recognised in profit or loss. Consideration paid includes non-financial assets transferred, if any, and the assumption of liabilities, including the new modified financial liability.

If the modification of a financial liability is not accounted for as derecognition, then the amortised cost of the liability is recalculated by discounting the modified cash flows at the original effective interest rate and the resulting gain or loss is recognised in profit or loss. For floating-rate financial liabilities, the original effective interest rate used to calculate the modification gain or loss is adjusted to reflect current market terms at the time of the modification. Any costs and fees incurred are recognised as an adjustment to the carrying amount of the liability and amortised over the remaining term of the modified financial liability by re-computing the effective interest rate on the instrument.

#### v. Offsetting

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, the Bank has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted by the accounting standards, or for gains and losses arising from a group of similar transactions.

#### vi. Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Bank has access to at that date. The fair value of a liability reflects its non-performance risk.

When available, the fair value of an instrument is measured using quoted prices in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, valuation techniques are used that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates many of the factors that market participants would take into account in pricing a transaction.

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#### vii. Impairment

The Bank recognises loss allowances for ECL on the following financial instruments that are not measured at FVTPL:

- Cash and Cash Equivalents
- Investment securities
- Loans and Advances
- Financial guarantee contracts issued
- Loan commitments issued

Loss allowances are measured at an amount equal to lifetime ECL, except for financial instruments on which credit risk has not increased significantly since their initial recognition for which they are measured as 12-month ECL.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as 'Stage 1 financial instruments'. Stage 1 financial instruments has not undergone a significant increase in their credit reliance recognition.

Life-time ECL are the ECL that result from all possible default events over the expected life of the financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as 'Stage 2 financial instruments'. Stage 2 financial instruments are those instruments that have undergone a significant increase in their credit reliance recognition.

Financial instruments for which lifetime ECL are recognised and that are credit impaired are referred to as stage 3 financial instruments.

#### **Measurement of ECL**

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- Financial assets that are not credit-impaired at the
  reporting date: as the present value of all cash
  shortfalls (i.e. the difference between the cash flows
  due to the entity in accordance with the contract and
  the cash flows that the Bank expects to receive)
- Financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows
- Financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the Bank expects to recover
- Undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the Bank if the commitment is drawn down and the cash flows that the Bank expects to receive

#### **Restructured financial assets**

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognised and ECL are measured as follows:

- Any credit exposure that is tagged as restructured in line with the Bank's policy at the reporting date, will be classified as Stage 2 for the purpose of computation of expected credit losses. This excludes rescheduled exposures based on non-credit risk related reasons
- A restructuring flag is set in the system showing the
  inability of the borrower to continue servicing the
  debt without any relief in the terms and conditions.
   Restructured cases need to continue being flagged from
  the start until they have resumed their initial terms and
  conditions again and can be moved to Stage 1 again
- Regardless of the interest and amortization payments, it is only possible in exceptional cases to be duly approved by the local Central Credit Committee (CCC) and Group Credit Management Committee (GCMC) - to keep restructured advances in Stage 1 status
- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset

#### **Credit-impaired financial assets**

At each reporting date, the Bank assesses whether financial assets carried at amortised cost are creditimpaired (referred to as 'Stage 3 financial assets'). A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- Significant financial difficulty of the borrower or issuer
- A breach of contract such as a default or past due event
- The restructuring of a loan or advance by the Bank on terms that the Bank would not consider otherwise

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- It is becoming probable that the borrower will enter bankruptcy or other financial reorganisation
- The disappearance of an active market for a financial asset because of financial difficulties

A loan that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment. In addition, a loan that is overdue for 90 days or more is considered credit-impaired.

In making an assessment of whether an investment in sovereign debt is credit-impaired, the Bank considers the following factors.

- The market's assessment of creditworthiness as reflected in the bond yields
- The rating agencies' assessments of creditworthiness

# Presentation of allowance for ECL in the statement of financial position

Loss allowances for ECL are presented in the statement of financial position as follows:

- Financial assets measured at amortised cost as a deduction from the gross carrying amount of the assets
- Loan commitments and financial guarantee contracts: generally, as a provision

#### Write-off

Loans and debt securities are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Bank determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit or loss and OCI.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Bank's procedures for recovery of amounts due.

#### viii. Non-financial assets

Non-financial assets are measured at their cost less impairment losses.

#### ix. Other payables

Other payables are measured at cost.

#### x. Derivative financial instruments

The Bank uses derivative financial instruments to manage its exposure to foreign currency risk arising from operational activities.

Derivative financial instruments are recognised initially at the transaction price which approximates the fair value. Subsequent to initial recognition, derivative financial instruments are measured at fair value. The gain or loss on re-measurement to fair value is recognised immediately in the statement of profit or loss and other comprehensive income through profit or loss.

#### (e) Cash and cash equivalents

Cash and cash equivalents include notes and coins on hand, unrestricted balances held with central banks and and highly liquid financial assets that are subject to an insignificant risk of changes in their fair value, and are used by the Bank in the management of its short-term commitments.

Cash and cash equivalents are measured at amortised cost in the statement of financial position.

#### (f) Loans and advances

The loans and advances caption in the statement of financial position includes loans and advances measured at amortised cost; these are initially measured at fair value plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method.

The loans and advances caption in the statement of financial position includes:

- Islamic Advances in terms of Murabaha and Musharakah arrangements
- Loans and advances

The above are measured at amortised cost; they are initially measured at fair value plus incremental direct transaction costs, and subsequently at their amortised cost using the effective interest method.

Advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and that the Bank does not intend to sell immediately or in the near term.

Advances are initially measured at fair value plus incremental direct transaction costs, and subsequently measured at their amortised cost using the effective interest method.

#### (g) Investment securities

Investment securities primarily consist of treasury bills and are initially measured at fair value plus incremental direct transaction costs and subsequently at their amortised cost using the effective interest method.

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#### (h) Share capital

#### **Ordinary shares**

Costs directly attributable to issue of ordinary shares are recognised as a deduction from equity.

#### (i) Property and equipment

#### i. Recognition and measurement

Items of property and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. Where parts of an item of property and equipment have different useful lives, they are accounted for as separate items of property and equipment.

#### ii. Subsequent costs

Subsequent expenditure is capitalised only if it is probable that the future economic benefits associated with the expenditure will flow to the Bank. Ongoing repairs and maintenance are expensed as incurred.

#### iii. Depreciation

Depreciation is charged to the statement of profit or loss and other comprehensive income on a straight-line basis over the estimated useful lives of each part of an item of property and equipment. Land is not depreciated it is subject to impairment testing.

The depreciation rates are as follows:

Land and Buildings	5% per annum
Leasehold improvements	20% per annum
Capital improvements	20% per annum
Furniture and Fittings	15% per annum
Office Equipment	25% per annum
Computers	25% per annum
Motor vehicles	20% per annum

Depreciation methods, useful lives and residual values are reassessed annually at the reporting date.

Gains and losses on disposal of property and equipment are determined by comparing the proceeds from disposal with the carrying amount of the item of property and equipment and are recognised in profit or loss in the year in which they arise. Property Plant and Equipment's fair values were obtained from independent, external valuators who have recent experience and recognized and relevant professional qualifications. The valuators considered the current economic environment and the estimated impact on all the valuation inputs.

The fair value hierarchy and valuation inputs were determined at a Level 3.

#### (j) Investment property

Investment property, which is property held to earn rentals and/or for capital appreciation, is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is measured at cost less accumulated depreciation and accumulated impairment. The estimated useful life of investment property is 20 years.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

Investment properties' fair values were obtained from independent, external valuators who have recent experience and recognized and relevant professional qualifications. The valuators considered the current economic environment and the estimated impact on all the valuation inputs.

The fair value hierarchy and valuation inputs were determined at a Level 3.

# (k) Impairment of property and equipment and investment property

At each reporting date, the Bank reviews the carrying amounts of its property, equipment and investment property to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs of disposal and value in use.

An impairment loss is recognised immediately in profit or loss.

#### **Reversals of impairment**

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss to the extent that it eliminates the impairment loss which has been recognised for the asset in prior years.

#### (I) Leases

#### The Bank as a lessee

The Bank assesses whether a contract is or contains a lease, at inception of the contract.

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The Bank recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets, printers and personal computers, small items of office furniture and telephones). For these leases, the Bank recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the bank uses its incremental borrowing rate. The Bank determines its incremental borrowing rate by analysing its borrowings from various external sources and makes certain adjustments to reflect the terms of the lease and type of asset leased.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives receivable
- Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date
- The amount expected to be payable by the bank under residual value guarantees
- The exercise price of purchase options, if the bank is reasonably certain to exercise the options
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease

The lease liability is presented as a separate line in the statement of financial position.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Bank remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

 The lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option; extension or termination option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate

- The lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used)
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification

The Bank did make any such adjustments during the periods presented.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs.

They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Bank expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in the statement of financial position.

The Bank applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the 'Property and Equipment' policy.

Variable rents that do not depend on an index or rate are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognised as an expense in the period in which the event or condition that triggers those payments occurs and are included in 'Operating expenses' in profit or loss (see Note 22).

#### The Bank as lessor

The Bank enters into rental agreements as a lessor with respect to its investment property. Leases for which the Bank is a lessor are classified as operating leases. The terms of the lease do not transfer substantially all the risks and rewards of ownership to the lessee, and the leases are classified as operating leases.

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Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are recognised on a straight-line basis over the lease term.

When a contract includes lease and non-lease components, the Bank applies IFRS 15 to allocate the consideration under the contract to each component.

#### (m) Provisions

A provision is recognised if, as a result of a past event the Bank has a present legal or constructive obligation that can be estimated reliably and it is probable that an outflow of economic benefits will be required to settle the obligation. Included in provisions are loss allowances for off-balance sheet ECLs and leave pay provisions.

#### (n) Loan commitments and financial guarantees

Financial guarantees are contracts that require the Bank to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the debt instrument.

Loan commitments are firm commitments to provide credit under pre-specified terms and conditions.

Financial guarantee liabilities are initially recognised offbalance sheet at their fair value. If the guarantee is issued to an unrelated party on a commercial basis, the initial fair value is likely to exceed the premium received.

Subsequent measurement is at the higher of:

- IFRS 9 loss allowance
- The amount initially recognised less cumulative income recognised in accordance with IFRS 15

Other loan commitments issued are measured at the higher of (i) the loss allowance determined in accordance with IFRS 9) and (ii) the amount of any fees received, less, if the commitment is unlikely to result in a specific lending arrangement, the cumulative amount of income recognised in accordance with IFRS. Derecognition policies are applied to loan commitments issued and held.

Liabilities arising from financial guarantees and loan commitments are included within provisions.

#### (o) Employee benefits

#### i. Defined contribution plans

Obligations for contributions to defined contribution pension plans are recognised as an expense in the statement of profit or loss and other comprehensive income as incurred.

#### ii. Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A provision for leave pay is raised for leave which has accrued to staff, and for which the Bank is liable.

#### (p) Income tax

Income tax expense comprises current and deferred tax. Income tax is recognised in the statement of profit or loss and other comprehensive income except to the extent that it relates to items recognised directly in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the statement of financial position method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is measured at the tax rates applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted at the reporting date.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

In determining the amount of current and deferred tax, the Bank takes into account the impact of uncertain tax positions regarding the Income Tax Profit/(Loss) and whether additional tax and interest may be due whether additional tax and interest may be due. This assessment relies on estimates and assumptions and may involve series of judgements about future events. New information may become available that causes the bank to change its judgement regarding the adequacy of existing liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made. In the 2022 financial period, there have been no information which resulted in the bank changing its judgement which could impact the tax expense for the period.

Deferred tax assets and liabilities are required to be offset only in certain restricted scenarios. Deferred tax assets and liabilities must be recognised gross in the statement of financial position unless:

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- the entity has a legally enforceable right to set off current tax assets against current tax liabilities
- the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority

#### (q) Contingencies and commitments

Transactions are classified as contingencies where the Bank's obligations depend on uncertain future events and principally consist of third party obligations underwritten by banking operations.

Items are classified as commitments where the Bank commits itself to future transactions or if the items will result in the acquisition of assets.

#### (r) Related party transactions

Related parties include the holding company of HBZ Bank Limited, Habib Bank AG Zurich, its fellow subsidiaries and associate companies, prescribed officers and Directors of HBZ Bank Ltd, as well as their close family members. All related party transactions have taken place in the ordinary course of business. Balances with related parties are included under note 31.

Maturity analysis			2022	2021
Balances with central bank other than the mandatory reserve balance   350 667   73 098			R'000	R'000
Mondatory reserves with central bank	1.	CASH AND CASH EQUIVALENTS		
Bolances with other banks		Balances with central bank other than the mandatory reserve balance	350 667	73 098
Cash on hand		Mandatory reserves with central bank	144 758	132 707
Less: ECL on performing cash and cash equivalents (stage 1)		Balances with other banks	1 696 324	1 615 842
Maturity analysis		Cash on hand	4 234	3 153
Maturity analysis		Less: ECL on performing cash and cash equivalents (stage 1)	(1 001)	(7 599)
On demand to one month		Cash and cash equivalents after ECL	2 194 982	1 817 201
On demand to one month		Maturity analysis		
Six months to one year   513 266   542 730   2 194 982   1 817 201   2 194 982   1 817 201   2 194 982   1 817 201   2 194 982   1 817 201   2 194 982   1 817 201   2 194 982   1 817 201   2 194 982   1 817 201   2 194 982   1 817 201   2 194 982   3 846 012   2 194 982   3 846 012   2 194 982   3 846 012   2 194 983   3 843 478   4 101 493   3 843 478   2 194 194 194 194 194 194 194 194 194 194			1 294 892	1 025 512
2   194 982   1 817 201		One month to six months	386 824	248 959
2 194 982		Six months to one year	513 266	542 730
Treasury bills Less: ECL on performing investment securities (stage 1)  (1 906) (2 534) 4 010 493 3 843 478  Maturity analysis On demand to one month One month to six months Six months to one year  3 289 700 1 867 125 4 010 493 3 843 478  3. OTHER ASSETS Prepayments Prepayments Prepayments 9 775 9 471 Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.			2 194 982	1 817 201
Treasury bills Less: ECL on performing investment securities (stage 1)  (1 906) (2 534) 4 010 493 3 843 478  Maturity analysis On demand to one month One month to six months Six months to one year  3 289 700 1 867 125 4 010 493 3 843 478  3. OTHER ASSETS Prepayments Prepayments Prepayments 9 775 9 471 Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.				
Treasury bills Less: ECL on performing investment securities (stage 1)  (1 906) (2 534) 4 010 493 3 843 478  Maturity analysis On demand to one month One month to six months Six months to one year  3 289 700 1 867 125 4 010 493 3 843 478  3. OTHER ASSETS Prepayments Prepayments Prepayments 9 775 9 471 Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.				
Less: ECL on performing investment securities (stage 1)  (1 906) (2 534) 4 010 493 3 843 478  Maturity analysis On demand to one month One month to six months Six months to one year  3 289 700 1 867 125 4 010 493 3 843 478  3. OTHER ASSETS Prepayments Prepayments Prepayments 9 775 9 471 Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849	2.	INVESTMENT SECURITIES		
Maturity analysis On demand to one month One month to six months Six months to one year  3 289 700 1 867 125 4 010 493 3 843 478  3. OTHERASSETS Prepayments Prepayments Sundry debtors 9 975 9 471 Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.		Treasury bills	4 012 399	3 846 012
Maturity analysis         On demand to one month       -       172 473         One month to six months       720 793       1 803 880         Six months to one year       3 289 700       1 867 125         4 010 493       3 843 478     3. OTHER ASSETS  Prepayments  9 775  9 471  Sundry debtors  9 934 6 092  19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849		Less: ECL on performing investment securities (stage 1)	(1 906)	(2 534)
On demand to one month One month to six months Six months to one year  3 289 700 1 867 125 4 010 493 3 843 478  3. OTHERASSETS Prepayments Prepayments Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849			4 010 493	3 843 478
One month to six months  Six months to one year  3 289 700 1 867 125 4 010 493 3 843 478  3. OTHER ASSETS Prepayments Prepayments Prepayments 9 775 9 471 Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.		Maturity analysis		
Six months to one year   3 289 700   1 867 125		On demand to one month	-	172 473
3. OTHER ASSETS Prepayments Sundry debtors  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts  9 123 10 849		One month to six months	720 793	1 803 880
3. OTHER ASSETS Prepayments Sundry debtors 9 775 9 471 Sundry debtors 9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849		Six months to one year	3 289 700	1 867 125
Prepayments Sundry debtors 9 775 9 471 Sundry debtors 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849			4 010 493	3 843 478
Prepayments Sundry debtors 9 775 9 471 Sundry debtors 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849				
Sundry debtors  9 934 6 092 19 709 15 563  There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849	3.	OTHER ASSETS		
There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts  9 123 10 849		Prepayments	9 775	9 47 1
There is insignificant credit risk on the above due to their short-term nature.  4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts  9 123 10 849		Sundry debtors	9 934	6 092
4. DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT Forward foreign exchange contracts 9 123 10 849			19 709	15 563
Forward foreign exchange contracts 9 123 10 849		There is insignificant credit risk on the above due to their short-term nature.		
Forward foreign exchange contracts 9 123 10 849				
Forward foreign exchange contracts 9 123 10 849	4.	DERIVATIVE ASSETS HELD FOR RISK MANAGEMENT		
			9 123	10 849
			9 123	10 849

		2022	2021
		R'000	R'000
5.	LOANS AND ADVANCES		
	Overdrafts	347 959	319 496
	Loans	1 800 720	1 847 787
	Staff loans	2 485	3 953
	Commercial loans	1 711 649	1 737 957
	Trust receipts	86 586	105 877
	Bills receivable	22 633	-
		2 171 312	2 167 283
	Stage 3 Expected Credit Losses	(38 600)	(27 398)
	Stage 2 Expected Credit Losses	(251)	(2 053)
	Stage 1 Expected Credit Losses	(5 093)	(3 714)
		2 127 368	2 134 118
	Maturity analysis		
	On demand to one month	671 754	713 737
	One month to six months	326 984	316 292
	Six months to one year	169 433	185 922
	Greater than one year	959 197	918 167
		2 127 368	2 134 118
	Interest rates charged on clients advances range between 4.5% and 15.5% during 2022.		
	Islamic Banking advances are included in advances.		
6.	IMPAIRMENT (LOSSES)/ REVERSALS ON FINANCIAL INSTRUMENTS		
	Net impairment (losses)/reversals		
	- Stage 3	(11 202)	(3 620)
	- Stage 2	1 802	6 368
	- Stage 1	6 759	3 311
		(2 641)	6 059
	Recoveries	106	438
	Write-offs	558	(2)
		(1 977)	6 495

For the year ended 31 December 2022

7.	PROPERTY AND EQUIPMENT				ACCUMULATED	CLOSING
				COST	DEPRECIATION	CARRYING AMOUNT
	2022			R'000	R'000	R'000
	Land and buildings			47 804	-	47 804
	Furniture & fittings			5 317	(3 342)	1 975
	Leasehold improvements			8 772	(8 228)	544
	Capital improvements			9 337	(2 986)	6 351
	Office equipment			6 096	(5 357)	739
	Motor vehicles			2 418	(1 218)	1 200
	Computers			12 389	(9 271)	3 118
				92 133	(30 402)	61 731
			'			
	2021			R'000	R'000	R'000
	Land and buildings			47 804	-	47 804
	Furniture & fittings			5 170	(2811)	2 359
	Leasehold improvements			11 101	(10 309)	792
	Capital improvements			9 034	(1 210)	7 824
	Office equipment			5 458	(5 092)	366
	Motor vehicles			2 740	(1 125)	1 615
	Computers			14 339	(10 159)	4 180
	Work-in-progress			62	-	62
				95 708	(30 706)	65 002
		OPENING				CLOSING
		OPENING CARRYING AMOUNT	ADDITIONS	DISPOSALS	DEPRECIATION	CLOSING CARRYING AMOUNT
	2022 MOVEMENTS		ADDITIONS R'000	DISPOSALS R'000	DEPRECIATION R'000	
	2022 MOVEMENTS Land and buildings	CARRYING AMOUNT				CARRYING AMOUNT
		CARRYING AMOUNT R'000		R'000	R'000 - (531)	CARRYING AMOUNT R'000
	Land and buildings	CARRYING AMOUNT R'000 47 804	R'000 -	R'000	R'000 - (531) (385)	CARRYING AMOUNT R'000 47 804
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements	CARRYING AMOUNT R'000 47 804 2 359	R'000 - 147	R'000	R'000 - (531)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351
	Land and buildings Furniture & Fittings Leasehold improvements	CARRYING AMOUNT R'000 47 804 2 359 792	R'000 - 147 137	R'000	R'000 - (531) (385) (1 776) (268)	CARRYING AMOUNT R'000 47 804 1 975 544
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615	R'000 - 147 137 303 641	R'000 - - - - - (32)	R'000 - (531) (385) (1 776) (268) (383)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180	R'000 - 147 137 303	R'000 (32) (4)	R'000 - (531) (385) (1 776) (268)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62	R'000 - 147 137 303 641 - 639	R'000 (32) (4) (62)	R'000 - (531) (385) (1 776) (268) (383) (1 697)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200 3 118
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180	R'000 - 147 137 303 641	R'000 (32) (4)	R'000 - (531) (385) (1 776) (268) (383)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002	R'000 - 147 137 303 641 - 639	R'000 (32) (4) (62)	R'000 - (531) (385) (1 776) (268) (383) (1 697)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200 3 118
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002	R'000 - 147 137 303 641 - 639	R'000 (32) (4) (62) (98)	R'000 - (531) (385) (1 776) (268) (383) (1 697)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings	CARRYING AMOUNT  R'000  47 804  2 359  792  7 824  366  1 615  4 180  62  65 002  R'000  47 789	R'000 - 147 137 303 641 - 639 - 1 867 R'000	R'000 (32) (4) (62) (98)  R'000 15	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040) R'000	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings Furniture & Fittings	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002  R'000 47 789 1 179	R'000 - 147 137 303 641 - 639 - 1 867 R'000	R'000	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040) R'000 - (441)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804 2 359
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings Furniture & Fittings Leasehold improvements	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002  R'000 47 789 1 179 2 256	R'000 - 147 137 303 641 - 639 - 1 867  R'000 - 1 742 78	R'000 (32) (4) (62) (98)  R'000 15	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040)  R'000 - (441) (1 180)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804 2 359 792
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings Furniture & Fittings Leasehold improvements Capital improvements	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002  R'000 47 789 1 179 2 256 190	R'000 - 147 137 303 641 - 639 - 1 867  R'000 - 1 742 78 8 482	R'000  (32) (4) (62) (98)  R'000 15 (121) (362)	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040)  R'000 - (441) (1 180) (848)	CARRYING AMOUNT R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804 2 359 792 7 824
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002  R'000 47 789 1 179 2 256 190 465	R'000 - 147 137 303 641 - 639 - 1 867  R'000 - 1 742 78 8 482 234	R'000  (32) (4) (62) (98)  R'000 15 (121) (362) - (27)	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040)  R'000 - (441) (1 180) (848) (306)	R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804 2 359 792 7 824 366
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002  R'000 47 789 1 179 2 256 190 465 476	R'000 - 147 137 303 641 - 639 - 1 867  R'000 - 1 742 78 8 482 234 1 812	R'000  (32) (4) (62) (98)  R'000 15 (121) (362) - (27) (292)	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040)  R'000 - (441) (1 180) (848) (306) (381)	R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804 2 359 792 7 824 366 1 615
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002  R'000 47 789 1 179 2 256 190 465 476 2 451	R'000	R'000  (32) (4) (62) (98)  R'000 15 (121) (362) - (27) (292) (42)	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040)  R'000 - (441) (1 180) (848) (306)	R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804 2 359 792 7 824 366 1 615 4 180
	Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles Computers Work-in-progress  2021 MOVEMENTS Land and buildings Furniture & Fittings Leasehold improvements Capital improvements Office equipment Motor vehicles	CARRYING AMOUNT R'000 47 804 2 359 792 7 824 366 1 615 4 180 62 65 002  R'000 47 789 1 179 2 256 190 465 476	R'000 - 147 137 303 641 - 639 - 1 867  R'000 - 1 742 78 8 482 234 1 812	R'000  (32) (4) (62) (98)  R'000 15 (121) (362) - (27) (292)	R'000 - (531) (385) (1 776) (268) (383) (1 697) - (5 040)  R'000 - (441) (1 180) (848) (306) (381)	R'000 47 804 1 975 544 6 351 739 1 200 3 118 - 61 731  R'000 47 804 2 359 792 7 824 366 1 615

As at 31 December 2022 the fair value of Land and Buildings equated to R 49 750 000.

For the year ended 31 December 2022

#### 8. INVESTMENT PROPERTY

Rental income for this property is not fixed and received on an ad-hoc basis.

		ACCUMULATED	CLOSING
	COST	DEPRECIATION	CARRYINGAMOUNT
2022	R'000	R'000	R'000
Investment Property	8 486	(172)	8 314
2021	R'000	R'000	R'000
Investment Property	8 486	(115)	8 371
		2022	2021
		R'000	R'000
CARRYING AMOUNT AS AT 1 JANUARY		8 371	8 426
Additions		-	7
Disposals		-	(5)
Depreciation		(57)	(57)
Carrying value as at 31 December		8 314	8 371
			_
Amount recognised in profit and loss			
- Rental income		331	764
- Direct operating expenses that generated rental income		(56)	(128)

The fair value of the property was determined to be R 9 million (2021: R 8.5 million).

For the year ended 31 December 2022

		2022	2021
		R'000	R'000
9.	RIGHT-OF-USE ASSETS		
	The Bank leases several buildings. The average lease term is 5 years.		
	Opening balance as at 1 January	19 492	18 359
	Additions	3 038	8 535
	Modifications	2 374	(1 023)
	Depreciation	(5 436)	(6 379)
	Balance as at 31 December	19 468	19 492
			_
	Amounts recognized in profit or loss		
	Depreciation expense on right-of-use asset	5 436	6 379
	Interest expense on lease liability	1 119	1 149
	Expense relating to leases of low value assets	1 078	1 010
	Lease cancellation and restoration costs	-	173
	Amounts recognized in statement of cash flows		
	Total cash outflow	6 400	7 700

At 31 December 2022 the Bank is not committed to any short term leases.

None of the property leases in which the Bank is the lessee contain variable lease payment terms that are linked to revenue generated from leased properties. Expenses relating to variable lease payments not included in the measurement of the lease liability relate to rates, water and electricity of the premises.

For the year ended 31 December 2022

		2022	2021
		R'000	R'000
10.	LEASE LIABILITIES		
	Opening balance as at 1 January	22 175	20 854
	Additions	3 038	8 535
	Interest incurred on lease liability	1 119	1 149
	Modifications	2 494	(628)
	Lease repayments	(6 385)	(7 735)
	Balance as at 31 December	22 441	22 175
			_
	Amounts due for settlement within 12 months	4 116	5 243
	Amounts due for settlement after 12 months	18 325	16 932
		22 441	22 175
	Maturity analysis		
	Not later than 1 year	5 204	6 212
	Later than 1 year and not later than 5 years	16 720	17 914
	Later than 5 years	4 476	718
	Less future finance charges	(3 959)	(2 669)
	Present value of lease obligations	22 441	22 175

For the year ended 31 December 2022, the average effective borrowing rate was an interpolated rate at 6.96% (2021: 3.95%).

Interest rates are fixed at the contract date. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments. All lease obligations are denominated in local currency. The fair value of the Bank's lease obligations as at 31 December 2022 is estimated to approximate the carrying value of the lease. The Bank's obligations under finance leases are secured by the lessors' rights over the leased assets disclosed in note 9.

The Bank does not face a significant liquidity risk due to lease liabilities. Lease liabilities are monitored by the Bank's financial control function.

For the year ended 31 December 2022

		2022	2021
		R'000	R'000
11.	DEFERRED TAX ASSETS		
	Deferred tax analysis		
	- Impairment of doubtful advances	2 445	4 635
	- Other accruals and provisions	1 727	387
	- Fixed asset allowances	57	106
	- Right-of-use asset	(5 451)	(5 458)
	- Lease liabilities per note 10	6 283	6 209
	- Deferred loan origination fees	2 828	2 514
	Deferred taxation asset	7 889	8 393
	Deferred tax movement		
	Opening balance as at 1 January	8 393	11 913
	Current year temporary differences	(504)	(3 520)
	- Impairment of doubtful advances	(2 190)	(1 617)
	- Other accruals and provisions	1 340	(1 842)
	- Fixed asset allowances	(50)	(41)
	- Right of use asset	7	(318)
	- Lease liability	75	370
	- Deferred loan origination fees	314	(72)
	Balance as at 31 December	7 889	8 393

The income tax rate will decrease by 1% on 1 April 2023. The impact of this change on the deferred tax assets is R0.3m.

12.	ORDINARY SHARE CAPITAL AND SHARE PREMIUM		
	Authorised		
	10 000 000 Ordinary shares of R1 each	10 000	10 000
	Issued		
	10 000 000 ordinary shares of R1 each issued at R5 each		
	Ordinary share capital	10 000	10 000
	Share premium	40 000	40 000

		2022	2021
		R'000	R'000
13.	GENERAL RESERVE	404 447	440 417
	General reserve	484 447	448 617
	The reserve has been created specifically for the retention of capital to ensure the Bank complies with the required capital adequacy ratio as stipulated by the Banks Act 94 of 1990. Please refer to note 32 for further details on capital risk.		
14.	DEPOSITS AND BORROWINGS		
	Deposits and loans from banks	111 430	104 400
	Demand deposits	3 386 025	3 315 170
	Savings deposits	587 198	541 161
	Fixed deposits	2 039 409	1 935 864
	Notice deposits	1 622 481	1 394 434
		7 746 543	7 291 029
	Maturity analysis		
	On demand to one month	6 252 147	5 969 837
	One month to six months	766 653	765 049
	Six months to one year	727 743	556 143
	Greater than one year	-	-
		7 746 543	7 291 029
	Islamic Banking deposits are included in demand, savings, fixed and notice deposits.		
15.	PROVISIONS		
	Provision for leave pay		
	Opening balance as at 1 January	5 965	9 178
	Provisions made/(released) during the year	671	(3 213)
	Balance as at 31 December	6 636	5 965
	ECL on off balance sheet items		
	Opening balance as at 1 January	1 104	1 412
	Stage 1 net movement	(912)	(266)
	Stage 2 net movement	-	(30)
	Stage 3 net movement	-	(12)
	Balance as at 31 December	192	1 104
	Total provisions on statement of financial position	6 828	7 069

		2022	2021
		R'000	R'000
16.	OTHER LIABILITIES	Rooo	Rooo
10.	Creditors	4 642	3 741
	Other payables	13 243	1 598
	Income tax payable	3 839	927
		21 724	6 266
17.	DERIVATIVE LIABILITIES HELD FOR RISK MANAGEMENT		
	Forward foreign exchange contracts	8 454	10 577
18.	INTEREST INCOME CALCULATED USING THE EFFECTIVE INTEREST METHOD		
	Cash and cash equivalents	93 865	64 687
	Investment securities	207 286	138 718
	Loans and advances	177 596	147 266
		478 747	350 671
19.	INTEREST EXPENSE		
19.	Deposits from banks	2 483	1 378
	Deposits from customers	161 256	110 605
		163 739	111 983
		100 707	111700
20.	COMMISSION AND FEES		
	Commission income	10 243	11 981
	Fee Income	22 945	25 851
		33 188	37 832
	Commission and fee income has been further disaggregated to Accounting and Service fees (R 18,5m); Telegraphic Transfers (R 2,4m); Foreign Exchange (R 160k)		
	;Facility processing fees (R10, 3m) and Fees from bank charges (R1,6m).		
21.1	OTHER OPERATING INCOME	24.522	
	Foreign exchange income	24 593	17 477

		2022	2021
		R'000	R'000
21.2	OTHER REVENUE		
	Net profit on disposal of fixed assets	178	332
22.	OPERATING EXPENSES		
	Operating expenses include:		
	Directors' remuneration (see note 23)	6 426	5 784
	Auditor's remuneration	2 705	1 212
	Statutory and regulatory audits	2 705	1 212
	Depreciation expense for Investment property and Property and Equipment	5 097	4 749
	Services rendered by group companies	50 125	32 240
	Retirement benefit costs	4 379	4 483
	- Key management personnel	373	1 052
	- Other personnel	4 006	3 431
	Equipment leases	1 078	1 010
	Staff costs	64 589	59 326
	Services rendered by group companies is paid to HBZ Services AG Zurich and Habib Bank AG Zurich (the Bank's holding company - see note 31).		
23.	DIRECTORS' AND PRESCRIBED OFFICERS REMUNERATION		
	For services as a director and other services		
	Non-executive directors	1 934	1 674
	- OD Grobler	594	500
	- D Dharmalingham (retired 31 March 2022)	100	400
	- YD Singh	475	400
	- NP Mnxasana	390	374
	- LP Fourie (Appointed 1 April 2022)	375	-
	- MH Habib*	-	_

		RETIREMENT	TOTAL
	REMUNERATION	BENEFITS	REMUNERATION
2022 DIRECTORS EMOLUMENTS			
Executive directors	4 492	-	4 492
- ZA Khan - Chief Executive Officer	4 492	-	4 492
- A lqbal*	-	-	-
Total directors' remuneration			6 426
Prescribed Officers	5 583	373	5 956
- Y Dockrat - Chief Financial Officer (resigned 30 June 2022)	1 460	98	1 558
- Z Mitha - Chief Financial Officer (appointed 1 October 2022)	419	36	455
- F Anwar - Chief Operating Officer	2 191	114	2 305
- K Maharaj - Chief Risk Officer	1 513	125	1 638
K Warlard, Grief Klok Griedi	1010	120	1 000
2021 DIRECTORS EMOLUMENTS			
Executive directors	4 1 1 0	-	4 110
- ZA Khan - Chief Executive Officer	4 110	-	4 110
- A lqbal*	-	-	-
Total directors' remuneration			5 748
Prescribed Officers	8 731	1 052	9 783
	2 034	278	
- Y Dockrat - Chief Financial Officer			2 312
- F Anwar - Chief Operating Officer	2 081	165	2 246
- K Maharaj - Chief Risk Officer	1 258	247	1 505
- C dT Harvey - Company Secretary (retired 31 March 2022)	1 829	152	1 981
- M Sewchuran - Head of Compliance	1 529	210	1 739

- \* These directors are not remunerated for the services rendered to HBZ Bank Limited.
- The Prescribed Officers of the Bank are assessed and approved by the Board on an annual basis. The Prescribed Officers are the Chief Financial Officer, Chief Operating Officer and Chief Risk Officer.
- Non-Executive Directors are only compensated for their services in the form of directors fees. No other form of remuneration was paid to these directors.
- Remuneration for Executive Directors and Prescribed Officers include all compensation received for services rendered to the Bank except for employment benefits which is disclosed separately above.
- In terms of the Articles of Association the appointment of a Director is for a period of three years where-after each director is expected to retire on rotation. Directors are however eligible to offer themselves for reappointment and the Board will consider reappointing them. depending on current circumstances.
- If there are circumstances necessitating the termination of the contract before the three year period has expired then each party will have the right to terminate the contract by giving the other party three months written notice of termination.

		2022	2021
		R'000	R'000
24.	TAXATION	Rooo	Rooo
24.1	SOUTH AFRICAN NORMAL TAXATION		
24.1	- Current	45 775	30 600
	- Deferred	504	3 520
		504	
	- Prior year underprovision	- 4/ 070	361
	Total taxation	46 279	34 481
24.2	RECONCILIATION OF EFFECTIVE TAX RATE		
27.2	SA Normal taxation	28,00%	28,00%
	- Permanent difference: donations	0,22%	0,58%
	Effective tax rate	28,22%	28,58%
	Ellective tax tale	20,22/6	20,30%
	The income tax rate will decrease by 1% from 28% to 27% on 1 April 2023 impacting the 2023 financial year.		
25.	DIVIDENDS PER SHARE		
	Final dividend of 500 cents per share (2021: 500 cents per share)	50 000	50 000
			_
26.	CASH FLOW INFORMATION		
26.1	CASH RECEIPTS FROM CUSTOMERS		
	Interest income	478 747	350 671
	Other income	54 586	51 259
		533 333	401 930

R000			2022	2021
Interest expenses   (163739)   (111 983)   (115 206)   (182 452)			R'000	R'000
Cither payments   (175 206) (182 452)   (294 435)	26.2	CASH PAID TO CUSTOMERS, EMPLOYEES AND SUPPLIERS		
Cither payments   (175 206) (182 452)   (294 435)			(163 739)	(111 983)
26.3 CASH AVAILABLE FROM OPERATIONS Profit before tax Adjusted for: - Depreciation 5 097 4748 - Depreciation on right-of-use asset 5 436 6 379 - Decrease and modification of right-of-use asset and lease liability 120 395 - Effect of exchange rate fluctuations on cash and cash equivalents held (3 373) (4 382) - Impairment losses 9 239 (5 625) - Interest incurred on lease liabilities 1119 1149 - Profit on disposal of property and equipment (178) (332) - Increase/(decrease) in prepayments (304) (6 995) - Increase/(decrease) in creditors and other payables 12 546 (5 273) - Increase/(decrease) in provisions (45 775) (3 2 13)  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Tax expense (45 775) (30 961) Amount payable as at 31 December 3 889 927  (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease//increase in derivative assets 1 726 40 344 (Decrease)/increase in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)		Other payments	(175 206)	(182 452)
Profit before tax       164 015       120 644         Adjusted for:			(338 945)	(294 435)
Profit before tax       164 015       120 644         Adjusted for:				
Profit before tax       164 015       120 644         Adjusted for:	26.3	CASH AVAILARLE FROM OPERATIONS		
Adjusted for: - Depreciation 5 097 4 748 - Depreciation on right-of-use asset 5 436 6 379 - Decrease and modification of right-of-use asset and lease liability 120 395 - Effect of exchange rate fluctuations on cash and cash equivalents held (3 373) (4 382) - Impairment losses 9 239 (5 625) - Interest incurred on lease liabilities 1119 1149 - Profit on disposal of property and equipment (178) (332) - Increase/(decrease) in prepayments (304) (6 995) - Increase/(decrease) in creditors and other payables 12 546 (5 273) - Increase/(decrease) in provisions 671 (3 213) 194 388 107 495  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Tax expense (45 775) (30 961) Amount payable as at 31 December 3 839 927 (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/Increase in derivative liabilities (2 123) (39 761)	20.5		164 015	120 644
- Depreciation 5 097 4 748 - Depreciation on right-of-use asset 5 436 6 379 - Decrease and modification of right-of-use asset and lease liability 120 395 - Effect of exchange rate fluctuations on cash and cash equivalents held (3 373) (4 382) - Impairment losses 9 239 (5 625) - Interest incurred on lease liabilities 11 119 1149 - Profit on disposal of property and equipment (178) (332) - Increase/(decrease) in prepayments (304) (6 995) - Increase/(decrease) in creditors and other payables 12 546 (5 273) - Increase/(decrease) in provisions 671 (3 213)  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Tax expense (45 775) (30 961) Amount payable as at 31 December 3 839 927 (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)			104 010	120 044
- Depreciation on right-of-use asset - Decrease and modification of right-of-use asset and lease liability - Decrease and modification of right-of-use asset and lease liability - Effect of exchange rate fluctuations on cash and cash equivalents held - Effect of exchange rate fluctuations on cash and cash equivalents held - Impairment losses - Impairment losses - Interest incurred on lease liabilities - Interest incurred on lease liabilities - Interest incurred on lease liabilities - Profit on disposal of property and equipment - Increase/(decrease) in prepayments - Increase/(decrease) in prepayments - Increase/(decrease) in creditors and other payables - Increase/(decrease) in provisions - Increase/(decre			5.007	1718
- Decrease and modification of right-of-use asset and lease liability  - Effect of exchange rate fluctuations on cash and cash equivalents held  - Effect of exchange rate fluctuations on cash and cash equivalents held  - Effect of exchange rate fluctuations on cash and cash equivalents held  - Effect of exchange rate fluctuations on cash and cash equivalents held  (3 373) (4 382)  - Impairment losses  - 9 239 (5 625)  - Interest incurred on lease liabilities  1 1119 1 149  - Profit on disposal of property and equipment  (178) (332)  - Increase/(decrease) in prepayments  - Increase/(decrease) in creditors and other payables  - Increase/(decrease) in provisions  - Increa				
- Effect of exchange rate fluctuations on cash and cash equivalents held - Impairment losses - Interest incurred on lease liabilities - Interest incurred on lease liabilities - Profit on disposal of property and equipment - Increase/(decrease) in prepayments - Increase/(decrease) in creditors and other payables - Increase/(decrease) in provisions - Inc				
- Impairment losses 9 239 (5 625) - Interest incurred on lease liabilities 1 1 119 1 149 - Profit on disposal of property and equipment (178) (332) - Increase/(decrease) in prepayments (304) (6 995) - Increase/(decrease) in creditors and other payables 12 546 (5 273) - Increase/(decrease) in provisions 671 (3 213) 194 388 107 495  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Amount payable as at 31 December 3 8 839 927 (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)				
- Interest incurred on lease liabilities 1 1 119 1 149 - Profit on disposal of property and equipment (178) (332) - Increase/(decrease) in prepayments (304) (6 995) - Increase/(decrease) in creditors and other payables 12 546 (5 273) - Increase/(decrease) in provisions 671 (3 213) 194 388 107 495  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Amount payable as at 31 December 3 8 839 927 (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)			` `	
- Profit on disposal of property and equipment (178) (332) - Increase/(decrease) in prepayments (304) (6 995) - Increase/(decrease) in creditors and other payables 12 546 (5 273) - Increase/(decrease) in provisions 671 (3 213) 194 388 107 495  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Tax expense (45 775) (30 961) Amount payable as at 31 December 3 8 839 927 (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)				
- Increase/(decrease) in prepayments (304) (6 995) - Increase/(decrease) in creditors and other payables 12 546 (5 273) - Increase/(decrease) in provisions 671 (3 213)  194 388 107 495  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Tax expense (45 775) (30 961) Amount payable as at 31 December 3 839 927 (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)				
- Increase/(decrease) in creditors and other payables - Increase/(decrease) in provisions  26.4 TAXATION PAID Amount payable as at 1 January Tax expense Amount payable as at 31 December  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets (Decrease)/increase in derivative liabilities  12 546 (5 273) (3 213) (47 495) (927) (845) (927) (845) (30 961) (30 879) (42 863) (30 879)				
- Increase/(decrease) in provisions 671 (3 213) 194 388 107 495  26.4 TAXATION PAID Amount payable as at 1 January (927) (845) Tax expense (45 775) (30 961) Amount payable as at 31 December 3 8 839 927 (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)				
26.4 TAXATION PAID       (927)       (845)         Amount payable as at 1 January       (927)       (845)         Tax expense       (45 775)       (30 961)         Amount payable as at 31 December       3 839       927         (42 863)       (30 879)             26.5 DERIVATIVES HELD FOR RISK MANAGEMENT         Decrease/(increase) in derivative assets       1 726       40 344         (Decrease)/increase in derivative liabilities       (2 123)       (39 761)				
26.4 TAXATION PAID  Amount payable as at 1 January  Tax expense  (45 775)  Amount payable as at 31 December  3 839  927  (42 863)  (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT  Decrease/(increase) in derivative assets  1 726  40 344  (Decrease)/increase in derivative liabilities  (2 123)  (39 761)		1.10.0 also, (also 1.0 also, 1.1 p. 1.1 lile. li		
Amount payable as at 1 January (927) (845)  Tax expense (45 775) (30 961)  Amount payable as at 31 December 3 839 927  (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT  Decrease/(increase) in derivative assets 1 726 40 344  (Decrease)/increase in derivative liabilities (2 123) (39 761)				
Amount payable as at 1 January (927) (845)  Tax expense (45 775) (30 961)  Amount payable as at 31 December 3 839 927  (42 863) (30 879)  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT  Decrease/(increase) in derivative assets 1 726 40 344  (Decrease)/increase in derivative liabilities (2 123) (39 761)	26.4	MAYAMION DAID		
Tax expense       (45 775)       (30 961)         Amount payable as at 31 December       3 839       927         (42 863)       (30 879)         DERIVATIVES HELD FOR RISK MANAGEMENT         Decrease/(increase) in derivative assets       1 726       40 344         (Decrease)/increase in derivative liabilities       (2 123)       (39 761)	20.4		(027)	(9.45)
Amount payable as at 31 December  26.5 DERIVATIVES HELD FOR RISK MANAGEMENT Decrease/(increase) in derivative assets (Decrease)/increase in derivative liabilities  3 839 927 (42 863) (30 879)  1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)				
26.5 DERIVATIVES HELD FOR RISK MANAGEMENT  Decrease/(increase) in derivative assets  (Decrease)/increase in derivative liabilities  (2 123)  (30 879)  1 726  40 344  (Decrease)/increase in derivative liabilities				
26.5 DERIVATIVES HELD FOR RISK MANAGEMENT  Decrease/(increase) in derivative assets  (Decrease)/increase in derivative liabilities  (2 123) (39 761)		Amount payable as at 31 December		
Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)			(42 000)	(30 07 9)
Decrease/(increase) in derivative assets 1 726 40 344 (Decrease)/increase in derivative liabilities (2 123) (39 761)				
(Decrease)/increase in derivative liabilities (2 123) (39 761)	26.5	DERIVATIVES HELD FOR RISK MANAGEMENT		
		Decrease/(increase) in derivative assets	1 726	40 344
(397) 583		(Decrease)/increase in derivative liabilities	(2 123)	(39 761)
			(397)	583

For the year ended 31 December 2022

		2022	2021
		R'000	R'000
27.	LOAN COMMITMENTS AND FINANCIAL GUARANTEES		
	Loan commitments	73 168	66 153
	Guarantees issued on behalf of customers	126 889	146 872
		200 057	213 025
	Guarantees and loan commitments have fixed expiry dates. Since these commitments may expire without being drawn upon, the total contract amounts do		
	not necessarily represent future cash requirements.		
	For details on the other off-balance sheet items, refer to note 29.1		
28.	PRINCIPAL FOREIGN CURRENCY CONVERSION RATES		
	One unit of foreign currency below translates into the South African Rand equivalent of:		
	- Swiss Franc	18.38	17.39
	- United States Dollar	17.00	15.91
	- Pound Sterling	20.45	21.48
	- Emirati Dirham	4.62	4.33

#### 29. RISK MANAGEMENT

#### 29.1 CREDIT RISK MANAGEMENT

Credit risk arises from lending and other financing activities that constitute the Bank's core business and is managed across the Bank in terms of its Board-approved Credit Risk Management Framework (CRMF). This framework covers the macrostructures for credit risk management and incorporates key excerpts from the Group credit policy, credit approval mandates, credit risk monitoring and governance structures. It is a key component of the Group's Enterprise-wide Risk Management Framework (ERMF), Capital Management and Risk Appetite Framework (RAF).

The local Central Credit Committee (CCC) monitors the Bank's credit portfolios, risk procedures, policies and credit standards.

The local Central Credit Committee under the guidance of the Group Credit Management Committee (GCMC) is the Bank's independent risk control unit that validates the Bank's regulatory credit capital models and IFRS 9 impairment models as well as champions the Basel III and IFRS 9 methodologies across the Bank to ensure consistency in the credit rating process.

The local Central Credit Committee (CCC) calculates and consolidates credit regulatory and economic capital. CCC maintains and enhances the Credit Portfolio Management (CPM) system and credit risk calculation engine system, developed in-house, as well as test and implement all credit regulatory model updates. CCC calculates and consolidates the IFRS 9 impairment calculations across the Bank.

For the year ended 31 December 2022

#### i. Credit quality analysis

The following table sets out information about the credit quality of financial assets measured at amortised cost. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts. For loan commitments and financial guarantee contracts, the amounts in the table represent the amounts committed or guaranteed, respectively. The notional amount does not represent the maximum exposure and is the sum of the absolute value of all contracts for both derivative assets and liabilities. The amount cannot be used to assess the market risk associated with the positions held and should be used only as a means of assessing the Bank's participation in derivative contracts.

	2022			
	STAGE 1	STAGE 2	STAGE 3	TOTAL
BALANCES WITH OTHER BANKS	R'000	R'000	R'000	R'000
Grades 0: low to fair risk	2 191 749	-	-	2 191 749
Loss allowance	(1 001)	-	-	(1 001)
Carrying amount	2 190 748	-	-	2 190 748
LOANS AND ADVANCES AT AMORTISED COST				_
Grade 0: Low to fair risk	2 032 077	-	-	2 032 077
Grade 1: Monitoring	-	29 143	-	29 143
Grade 2: Substandard	-	-	7 273	7 273
Grade 3: Doubtful	-	-	24 321	24 321
Grade 4 - 10: Loss	-	-	78 498	78 498
	2 032 077	29 143	110 092	2 171 312
Loss allowance	(5 093)	(251)	(38 600)	(43 944)
Carrying amount	2 026 984	28 892	71 492	2 127 368
INVESTMENT SECURITIES AT AMORTISED COST				
Grade 0: Low to fair risk	4 012 399	-	-	4 012 399
Loss allowance	(1 906)	-	-	(1 906)
Carrying amount	4 010 493	-	-	4 010 493
FINANCIAL GUARANTEE CONTRACTS				
Grade 0: Low to fair risk	200 057	-	-	200 057
Grade 1: Monitoring	-	-	-	-
Grade 2: Substandard	-	-	-	-
Loss allowance	(190)	(2)	-	(192)
Carrying amount	199 867	(2)	-	199 865

These guarantees and loan commitments are on demand.

For the year ended 31 December 2022

		2021		
	STAGE 1	STAGE 2	STAGE 3	TOTAL
BALANCES WITH OTHER BANKS	R'000	R'000	R'000	R'000
Grades 0: low to fair risk	1 824 800	-	-	1 824 800
Loss allowance	(7 599)	-	-	(7 599)
Carrying amount	1 817 201	-	-	1 817 201
ADVANCES AT AMORTISED COST				_
Grade 0: Low to fair risk	2 008 748	-	-	2 008 748
Grade 1: Monitoring	-	82 964	-	82 964
Grade 2: Substandard	-	-	7 777	7 777
Grade 3: Doubtful	-	-	19 077	19 077
Grade 4 - 10: Loss	-	-	48 717	48 717
	2 008 748	82 964	75 571	2 167 283
Loss allowance	(3 714)	(2 053)	(27 398)	(33 165)
Carrying amount	2 005 034	80 911	48 173	2 134 118
INVESTMENT SECURITIES AT AMORTISED COST				
Grade 0: Low to fair risk	3 846 012	-	-	3 846 012
Loss allowance	(2 534)	-	-	(2 534)
Carrying amount	3 843 478	-	-	3 843 478
FINANCIAL GUARANTEE CONTRACTS				
Grade 0: Low to fair risk	212 479	-	-	212 479
Grade 1: Monitoring	-	546	-	546
Grade 2: Substandard	-	-	-	-
Loss allowance	(1 102)	(2)	-	(1 104)
Carrying amount	211 377	544	-	211 921

Refer to note 27 for gross contingent liabilities and commitments for which the above ECL relate to.

The following table shows an analysis of counterparty credit exposures arising from derivative transactions. The notional amount is the sum of the absolute value of all contracts for both derivative assets and liabilities. The amount cannot be used to assess the market risk associated with the positions held and should be used only as a means of assessing the group's participation in derivative contracts. For further discussion of collateral and other credit enhancements, see notes below.

OVER-THE-COUNTER				
OTHER BILATERAL COLLATERALISED				
NOTIONAL AMOUNT	NOTIONAL AMOUNT			
2022	2021			
389 056	205 430			
388 387	205 158			

Derivative assets

Derivative liabilities

For the year ended 31 December 2022

#### ii. Collateral held and other credit enhancements

The Bank holds collateral and other credit enhancements against certain of its credit exposures.

The general creditworthiness of a customer tends to be the most relevant indicator of credit quality of a loan extended to it. However, collateral provides additional security and the Bank generally requests that borrowers provide it. The Bank may take collateral in the form of a first charge over real estate, charges over all corporate assets and other liens and guarantees.

At 31 December 2022, the gross amount of advances to customers in default amounted to R110 million (2021: R75.6 million) and the market value of identifiable collateral (mainly fixed properties) held against those loans and advances amounted to R454 million (2021: R183.6 million).

The following table sets out the principal types of collateral held against different types of financial assets.

#### TYPE OF CREDIT EXPOSURE

PERCENTAGE OF EXPOSURE THAT IS SUBJECT TO COLLATERAL REQUIREMENTS						
ADVANCES	31 DEC 2022	31 DEC 2021	PRINCIPAL TYPE OF COLLATERAL HELD			
Mortgage lending	100	100	Commercial/ Residential Property/ Cash			
Commercial lending	98	98	Commercial / Residential Property / Cash / Investments			
Staff loans	-	-	None			

#### **CREDIT RISK MITIGATION**

Credit risk mitigation refers to the actions that can be taken by the Bank to manage its exposure with credit risk so as to align such exposure to its risk appetite. This action can be proactive or reactive and the level of mitigation that a bank desires may be influenced by external factors such as the economic cycle or internal factors such as a change in risk appetite. References to credit risk mitigation normally focus on the taking of collateral as well as the management of such collateral. While collateral is an essential component of credit risk mitigation, there are a number of other methods used for mitigating credit risk. The Bank's credit risk policy acknowledges the role to be played by credit risk mitigation in the management of credit risk, but emphasises that collateral on its own is not necessarily a justification for lending. The primary consideration for any lending opportunity should rather be the borrower's financial position and ability to repay the facility from its own resources and cashflow.

The Bank takes financial collateral to support credit exposures in the trading book. This includes cash and debt securities in respect of derivative transactions. These transactions are entered into under terms and conditions that are standard industry practice in securities borrowing and lending activities.

The Bank monitors the concentration levels of collateral to ensure that it is adequately diversified. In particular, the following collateral types are common in the marketplace:

- Retail portfolio
  - Mortgage lending that are secured by mortgage bonds over residential property
  - Instalment credit transactions that are secured by the assets financed
  - Overdrafts that are either unsecured or secured by guarantees, suretyships or pledged securities
- Wholesale portfolio
  - · Commercial properties that are supported by the property financed and a cession of the leases
  - Instalment credit type of transactions that are secured by the assets financed
  - Working capital facilities when secured, usually by either a claim on specific assets (fixed assets, inventories or trade debtors) or other collateral, such as guarantees

The valuation and management of collateral across the Bank is governed by the Bank's Credit Policy.

For the year ended 31 December 2022

#### MORTGAGE LENDING

The following tables stratify credit exposures from mortgage loans and advances to customers by ranges of loan-to-value (LTV) ratio. LTV is calculated as the ratio of the gross amount of the loan or the amount committed for loan commitments to the value of the collateral. The valuation of the collateral excludes any adjustments for obtaining and selling the collateral. The value of the collateral for mortgage loans is based on the most recent appraisal. For credit-impaired loans the value of collateral is based on the most recent appraisals.

MORTGAGE LENDING	31 DEC 2022	31 DEC 2021
LTV ratio		
Less than 50%	47 184	32 505
51 - 70%	2 730	16 072
71 - 90%	15 860	-
91 - 100%	-	-
More than 100%	-	-
Total	65 774	48 577

#### iii. Amounts arising from ECL

#### INPUTS, ASSUMPTIONS AND TECHNIQUES USED FOR ESTIMATING IMPAIRMENT

Refer to the Accounting Policies for disclosure regarding the Bank's use of inputs, assumptions and techniques used for estimating impairment.

It is reasonably possible, on the basis of existing knowledge, that outcomes within the next financial year that are different from the assumptions could require a material adjustment to the carrying amount of the asset or liability affected. In all cases the Bank discloses the carrying amount and nature of the assets or liabilities affected by the assumptions.

#### SIGNIFICANT INCREASE IN CREDIT RISK

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Bank considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes quantitative information and analysis, based on the Bank's historical experience and expert credit assessment and including forward-looking information.

The objective of the assessment is to identify whether a significant increase in credit risk has occurred for an exposure through the use of internal ratings.

The Bank uses two criteria for determining whether there has been a significant increase in credit risk:

- quantitative test indicators
- qualitative indicators

#### CREDIT RISK GRADES APPLICABLE TO CORPORATE EXPOSURE

The Bank allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk deteriorates so, for example, the difference in risk of default between credit risk grades 0 and 1 is smaller than the difference between credit risk grades 1 and 2.

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Each exposure is allocated to a credit risk grade on initial recognition based on available information about the borrower. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade. The monitoring typically involves use of the following data.

- Information obtained during periodic review of customer files e.g. financial statements, management accounts
  and projections. Examples of areas of particular focus are: gross profit margins, financial leverage ratios,
  debt service coverage
- Data from press articles and regulatory communication
- Payment record this includes reporting exposures on days past due

The table below provides an indicative mapping of how the Bank's intuitive grades relate to PD.

INPUTS, ASSUMPTIONS AND TECHNIQUES USED FOR ESTIMATING IMPAIRMENT			
STAGE	GRADING	12- MONTH WEIGHTED AVERAGE PD	
Stage 1	Grades 0: Low risk	1,4%	
Stage 2	Grades 1: Monitoring	2,2%	
Stage 3	Grades 2-10: Substandard, doubtful, loss	100%	

#### GENERATING THE TERM STRUCTURE OF PROBABILITY OF DEFAULT (PD)

Credit risk grades are a primary input into the determination of the term structure of PD for exposures. The Bank collects performance and default information about its credit risk exposures by type of product and borrower as well as by credit risk grading. Furthermore, using the default rate data from the Commercial Loans portfolio, a single macroeconomic impact was determined for all the portfolios of the Bank because macroeconomic conditions in the country are expected to influence all portfolios to the same extent considering the Bank's customer base.

The Bank employs statistical models to analyse the data collected and generate estimates of the remaining lifetime PD of exposures and how these are expected to change as a result of the passage of time. Development of the macroeconomic overlay to PD and associated scenarios for IFRS 9 was split into three major steps being data preparation, variable selections and macroeconomic impact.

#### DETERMINING WHETHER CREDIT RISK HAS INCREASED SIGNIFICANTLY

The Bank assesses whether credit risk has increased significantly since the initial recognition at each reporting date.

Determining whether an increase in credit risk is significant depends on the characteristics of the financial instrument and the borrower.

The assessment of significant increase in credit risk (SICR) and subsequent classification of the exposure / asset into stage 2 and stage 3 takes into account qualitative criteria and quantitative criteria which could include (but are not limited to) the following:

- Days Past Due (DPD)
- Inability of the customer to service the contractual agreement may result in covenant waivers / amendments (Restructuring)
- Significant increase in the credit risk of other financial instruments of the same customer (cross-product / facility)
- Transition (Downgrade) in the internal credit rating of the obligor
- Tagging of exposures as 'Watch' Internal

The following early warning signals can trigger any of the above mentioned criteria and subsequently trigger classification of exposure into stage 2 or stage 3 based on the degree of severity of the signal and the judgement of the credit officer:

- Significant changes in the terms of an existing financial instrument as at the reporting date compared to its terms at origination
- A borrower's bank guarantee called upon by the counterparty
- The movement of an off balance sheet exposure to an on balance sheet exposure

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A change in the financial position / operational efficiency of the borrower, examples of which could include (but are not limited to) the following:

- Declining profitability
- · Tightening liquidity or cash flow
- Increasing leverage and / or weakening net worth
- Changes in Key Management Positions
- Weakened marketability and / or value of collateral
- · A change in the industry in which the borrower operates
- Stressed macro-economic conditions may impact the performance of the borrower and impact its ability to service the debt commitments in full

The Bank monitors the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that:

- Credit exposures on which the contractual payments are more than or equal to 30 days past due will be regarded as having significantly increased in credit risk
- Whereas for investments and placement with Banks on which the contractual payments are more than or equal to 15 days past due will be regarded as having significantly increased in credit risk
- Additionally, for overdraft exposures, any excess over limit is treated similar to days past due i.e., an overdraft account showing excess over limit for 30 days becomes a stage 2 exposure
- Credit exposures, which are marked as watch (internal or external) by the Bank will warrant a movement to stage 2

#### **DEFINITION OF DEFAULT**

A default is considered to have occurred with regard to a particular borrower when either or both of the two following events has taken place:

- The Bank considers that the borrower is unlikely to pay its credit obligations in full, without recourse by the Bank to actions such as realizing collateral (if held)
- The borrower is past due more than 90 days on any material credit obligation to the Bank. Overdrafts will be considered as being past due once the client has breached an advised limit or been advised of a limit smaller than current outstandings

In assessing whether a borrower is in default, the Bank considers indicators that are both qualitative and quantitative in nature.

#### INCORPORATION OF FORWARD-LOOKING INFORMATION

The Bank incorporates forward-looking information into the measurement of ECL.

The Bank has identified and documented key drivers of credit risk for each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk. Development of the macroeconomic overlay to PD and associated scenarios for IFRS 9 was split into three major steps being data preparation, variable selection and macroeconomic impact.

The key drivers for credit risk for all portfolios are: National Accounts: Nominal Gross Capital Formation & Balance of Payments: Current Account Balance.

The macroeconomic variables identified above were sourced keeping in mind IFRS 9 requirements around obtaining reliable and supportable information, without incurring undue cost or effort. As a result, macroeconomic information was aggregated from the following reputable external sources:

Moody's Analytics

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The economic scenarios used as at 31 December 2022 included the following key indicators for the years ending 31 December 2022 to 2026.

SCENARIO PI	ROBABILITY
Baseline	25,00%
Upturn	0,00%
Downturn	75,00%

	PROBABILITY WEIGHTED MACROECONO	MIC VARIABLE FORECASTS
YEAR	NATIONAL ACCOUNTS:	BALANCE OF PAYMENTS:
	NOMINAL GROSS CAPITAL FORMATION	CURRENT ACCOUNT BALANCE
	ZAR BILLIONS	ZAR BILLIONS
2022	3,30%	69,50%
2023	2,20%	72,70%
2024	2,10%	75,80%
2025	2,00%	78,40%
2026	1,90%	81,20%

Predicted relationships between the key indicators and default rates on various portfolios of financial assets have been developed based on analysing historical data.

The forecasts were weighted by the probability associated with each scenario.

### SENSITIVITY OF ECL TO FUTURE ECONOMIC CONDITIONS

The table below shows the loss allowance on the Bank's advances, placements and investment portfolios assuming each forward-looking scenario (e.g. baseline, upturn and downturn) were weighted 100% instead of applying scenario probability weights across the three scenarios. For ease of comparison, the table also includes the probability weighted amounts that are reflected in the financial statements.

ECL(R)	UPTURN	BASELINE	DOWNTURN	PROBABILITY
STAGE 1	2 196 762	2 760 965	10 002 060	8 191 786
STAGE 2	27 878	83 566	307 351	251 405
STAGE 3	16 251 094	16 251 094	16 251 094	16 251 094
TOTAL	18 475 734	19 095 625	26 560 505	24 694 285

*PROBABILITY WEIGHTED ECL IS CALC	ULATED WITH WEIGHTS AS
Upturn	0%
Baseline	25%
Downturn	75%

### MODIFIED FINANCIAL ASSETS

A restructuring of a credit agreement generally is defined to be a breach of contract under the initially agreed terms and conditions. Regardless of the interest and amortisation payments it is only possible in exceptional cases to keep restructured advances in stage 1 status. A change in the form of the credit facility - for example conversion from an overdraft facility to a trade-related facility - does not constitute a restructuring.

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Restructuring a credit facility, based on an urgent request from the client, enables the client to continue servicing interest and amortisation payments. Without restructuring, the client would be unable to meet the conditions of the contract. A restructuring therefore can be defined as the in-ability of the borrower to continue servicing the debt without any relief in the terms and conditions.

Restructuring is not referring to a normal - business as usual - rescheduling request by the client to amend credit facilities according to the changing economic environment. This could be due to expansion of the business or reallocation of resources and therefore changing financing needs in view of a different expectation of the future economic environment.

Restructured cases are flagged as restructured from the start until they have resumed their initial terms and conditions as well as complied with the conditions backward transitioning and can be moved to stage 1 again. This flagging is an additional earmark besides the classification.

Any credit exposure that is tagged as restructured in line with the Bank's policy as of the reporting date, will be classified as stage 2 for the purpose of computation of expected credit losses. This excludes rescheduled exposures based on noncredit risk related reasons.

#### IMPROVEMENT IN CREDIT RISK PROFILE:

Following a significant increase in credit risk on a credit exposure, the Bank monitors whether the exposure subsequently exhibits improvement in credit risk. The Bank assesses whether there is sufficient evidence that credit risk has improved sufficiently such that the transfer criterion which resulted in the exposure being transferred to stage 2 or stage 3 is no longer present at the reporting date. However, the borrower must service the debt obligations for a minimum period before it can be transferred to stage 2 and / or subsequently service its obligations for a minimum period in stage 2 before being transferred to stage 1.

The Bank has defined the below criteria to assess any improvement in the credit risk profile which will result in upgrading of customers moving from stage 3 to stage 2 and from stage 2 to stage 1.

Stage 2 to 1: An exposure in stage 2 is subject to a monitoring period of 6 months / 6 instalments (whichever is longer) given that credit risk has improved sufficiently such that the transfer criterion which resulted in the exposure being transferred to stage 2 is no longer present at the reporting date.

Stage 3 to 2: An exposure in stage 3 is subject to a monitoring period of 6 months / 6 instalments (whichever is longer) given that credit risk has improved sufficiently, such that the transfer criterion which resulted in the exposure being transferred to stage 3 is no longer present at the reporting date.

### MEASUREMENT OF ECL

ECL is measured as a probability-weighted estimate of the present value of cash shortfalls (i.e. the weighted average of credit losses, with the respective risks of a default occurring in a given time period used as the weights). When measuring ECL, the following would be taken into account:

- The probability-weighted outcome;
- The time value of money so that ECLs are discounted to the reporting date; and
- Reasonable and supportable information (especially forward looking information) that is available without undue cost or effort at reporting date.

ECL measurement will be undertaken by considering a range of macroeconomic scenarios (at least more than 2) for computation of unbiased ECL estimates.

The general model for computation of ECL is based on the four components as follows:

- Probability of Default (PD) This is an estimate of the likelihood of default over a given time horizon.
- Exposure at Default (EAD) This is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, and expected drawdowns on committed facilities.
- Loss Given Default (LGD) This is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from any collateral. It is usually expressed as a percentage of the EAD. This is done on a portfolio level that was calibrated during 2018 which is seen a benchmark estimate point. Furthermore, there is no application on a facility level assessing cash flows for the current book. Other portfolios utilise external benchmarks such as Sovereign and Financial Institutions.
- Discount Rate This is used to discount an expected loss to a present value at the reporting date using the effective interest rate (EIR) at initial recognition.

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For term products, the Bank may estimate EIR by converting a facility's contractual rate into its effective reducing rate.

For off balance sheet non-funded exposures / non-term products, since, the expected cash flows do not exist, the swap rate of the currency of the contractual exposure plus the credit risk premium of the contractual exposure may be used as a substitute for EIR. Alternatively, the Bank also uses the portfolio level yield as the discounting factor for ECL. If the counterparty has a term product with the Bank, then the contractual interest rate of that exposure may be used as a proxy for EIR for non-funded exposures. The discount rate for financial guarantees is 5% and loan commitments range from 6.25%-9.75%. The discount rate for undrawn Loan Commitments is the Effective Interest Rate that will be applied to the Financial Asset resulting from the loan commitment or an approximation thereof.

The Bank computes impairment of financial assets based on 12-month and Lifetime ECL. The measurement of ECL is based on the risk of default over one of two different time horizons, depending on whether the credit risk of the borrower has increased significantly since the exposure was first recognised. The loss allowance for those exposures that have not increased significantly in credit risk ('stage 1' exposures) is based on 12-month ECL. The allowance for those exposures that have suffered a significant increase in credit risk ('stage 2' and 'stage 3' exposures) is based on lifetime ECL.

#### LOSS ALLOWANCE

The following tables show reconciliations from the opening to the closing balance of the loss allowance.

#### **ECL ON ADVANCES**

Balance as at 1 January
Transfer to stage 1
Transfer to stage 2
Transfer to stage 3
Movements for the year\*
New financial assets originated or purchased
Financial assets that have derecognised
Interest in suspense movement
Balance as at 31 December

	20	22	
STAGE 1	STAGE 2	STAGE 3	TOTAL
3 714	2 053	27 398	33 165
136	(136)	-	-
(541)	545	(4)	-
-	(5 071)	5 071	-
1 784	2 860	(640)	4 004
-	-	-	-
-	-	-	-
-	-	6 775	6 775
5 093	251	38 600	43 944

#### **ECL ON ADVANCES**

Balance as at 1 January
Transfer to stage 1
Transfer to stage 2
Transfer to stage 3
Movements for the year\*
New financial assets originated or purchased
Financial assets that have derecognised
Interest in suspense movement
Balance as at 31 December

	20	21	
STAGE 1	STAGE 2	STAGE 3	TOTAL
7 159	8 391	23 766	39 316
1 249	(1 249)	-	-
(1 809)	1 966	(157)	-
-	(273)	273	-
(2 885)	(6 782)	(1 657)	(11 324)
-	-	1 813	1 813
-	-	-	-
-	-	3 360	3 360
3 714	2 053	27 398	33 165

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#### ECL ON BALANCES WITH OTHER BANKS

Balance as at 1 January
Transfer to stage 1
Transfer to stage 2
Transfer to stage 3
Movements for the year\*
New financial assets originated or purchased
Financial assets that have derecognised
Balance as at 31 December

2022			
STAGE 1	STAGE 2	STAGE 3	TOTAL
7 599	-	-	7 599
-	-	-	-
-	-	-	-
-	-	-	-
(6 598)	-	-	(6 598)
-	-	-	-
-	-	-	-
1 001	-	-	1 001

#### ECL ON BALANCES WITH OTHER BANKS

Balance as at 1 January
Transfer to stage 1
Transfer to stage 2
Transfer to stage 3
Movements for the year\*
New financial assets originated or purchased
Financial assets that have derecognised
Balance as at 31 December

	20	21	
STAGE 1	STAGE 2	STAGE 3	TOTAL
8 032	-	-	8 032
-	-	-	-
-	-	-	-
-	-	-	-
419	-	-	419
-	-	-	-
(852)	-	-	(852)
7 599	-	-	7 599

## ECL ON INVESTMENT SECURITIES

Balance as at 1 January
Transfer to stage 1
Transfer to stage 2
Transfer to stage 3
Impairment raised
Balance as at 31 December

	20	22	
STAGE 1	STAGE 2	STAGE 3	TOTAL
2 534	-	-	2 534
-	-	-	-
-	-	-	-
-	-	-	-
(628)	-	-	(628)
1 906	-	-	1 906

### **ECL ON INVESTMENT SECURITIES**

Balance as at 1 January
Transfer to stage 1
Transfer to stage 2
Transfer to stage 3
Impairment raised
Balance as at 31 December

	20	21	
STAGE 1	STAGE 2	STAGE 3	TOTAL
1 701	-	-	1 701
-	-	-	-
-	-	-	-
-	-	-	-
833	-	-	833
2 534	-	-	2 534

### ECL ON FINANCIAL GUARANTEE CONTRACTS

Balance as at 1 January

Transfer to stage 1

Transfer to stage 2

Transfer to stage 3

Movements for the year\*

New financial assets originated or purchased

Financial assets that have derecognised

Balance as at 31 December

	20	22	
STAGE 1	STAGE 2	STAGE 3	TOTAL
1 102	2	-	1 104
-	-	-	-
-	-	-	-
-	-	-	-
(912)	-	-	(912)
-	-	-	-
-	-	-	-
190	2	-	192

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ECL ON FINANCIAL GUARANTEE CONTRACTS
Balance as at 1 January
Transfer to stage 1
Transfer to stage 2
Transfer to stage 3
Movements for the year*
New financial assets originated or purchased
Financial assets that have derecognised

2021						
STAGE 1	STAGE 2	STAGE 3	TOTAL			
1 368	32	12	1 412			
32	(32)	-	-			
(2)	2	-	-			
-	-	-	-			
12	-	(12)	-			
851	-	-	851			
(1 159)	-	-	(1 159)			
1 102	2	-	1 104			

<sup>\*</sup> Transfers of ECL occur when the credit stage of an account at the end of the financial year differs from that at the beginning of the year. In this case, the opening balance of that account's ECL is disclosed as a reduction of ECL in its original credit stage and a corresponding increase (of the same magnitude) of ECL in its new credit stage. Any movements in the amount of ECL which arise as a direct result of the change in credit stage fall within the "movements for the year" line.

#### iv. Concentration of credit risk

Balance as at 31 December

The Bank monitors concentration of credit risk by industry and geographical location. An analysis of concentration of credit risk at the reporting date is shown below:

CONCENTRATION BY LOCATION
---------------------------

America
Europe
Asia
South Africa
Other African countries

A	DVANCES TO	CUSTOMERS	CASH & CASH	EQUIVALENTS	INVESTMENT	SECURITIES
	2022	2021	2022	2021	2022	2021
	R	R	R	R	R	R
	-	-	139 268	82 590	-	-
	-	-	60 576	34 945	-	-
	-	-	8 104	303	-	-
	2 127 368	2 134 118	1 987 034	1 699 363	4 010 493	3 843 478
	-	-	-	-	-	-
	2 127 368	2 134 118	2 194 982	1 817 201	4 010 493	3 843 478

### **CONCENTRATION BY INDUSTRY**

Manufacturing
Transportation
Commercial real estate
Retailers & wholesalers
Other

Finance & insurance

ADVANCE	S - GROSS
2022	2021
R	R
3 274	12 939
391 067	431 254
118 821	91 500
728 745	733 318
747 741	794 214
181 664	104 058
2 171 312	2 167 283

For the year ended 31 December 2022

29.2	DERIVATIVE INSTRUMENTS
25.2	DEVIANTIAE INSTROMENTS

Nominal value of forward exchange contracts sold to customers

Nominal value of forward exchange contracts sold to banks

Nominal value of forward exchange contracts purchased from customers

Nominal value of forward exchange contracts purchased from banks

2022	2021
R'000	R'000
363 871	167 964
25 185	37 466
389 056	205 430
25 160	37 460
363 227	167 698
388 387	205 158

#### 29.3 LIQUIDITY RISK

Liquidity risk is the risk that the Bank does not have sufficient financial resources to meet its obligations as they fall due. This risk arises from mismatches in the timing of cash flows which is inherent in all banking operations and can be affected by a range of Bank-specific and market-wide events.

#### LIQUIDITY RISK MANAGEMENT

The Bank established a comprehensive policy and control framework for managing liquidity risk. The Bank's Asset and Liability Management Committee (ALCO) is responsible for managing the Bank's liquidity risk via a combination of policy formation, review and governance, analysis, stress testing, limit setting and monitoring. In order to effectively manage liquidity risk the Bank:

- maintains a portfolio of highly liquid assets, in a variety of currencies and tenors;
- ensures that there is diversity in its funding base
- monitors the behavioural characteristics of financial assets and liabilities
- · monitors liquidity reports analysing the expected maturity profile of assets and liabilities
- establishes early warning indicators of potential liquidity stress events and ensures that there are assets available to be used as collateral if needed
- performs regular stress tests
- maintains a contingency funding plan designed to provide a framework where liquidity stress could be effectively managed

The Bank Treasury function executes the Bank's liquidity and funding strategy in co-operation with other business units. The Bank's liquidity and funding strategy is determined in accordance with relevant local regulatory requirements.

There are daily controls in place to define and monitor compliance with the Bank's liquidity risk appetite. The principal metric used is the result of the Bank's liquidity stress testing, supplemented by the results of key regulatory ratios including the Liquidity Coverage Ratio (which measures the ratio of high quality liquid assets to outflows in an extreme 30 days stress scenario) and the Net Stable Funding Ratio (which seeks to promote a sustainable maturity structure of funding balances).

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CONTRACTUAL NET LIQUIDITY GAP	ON DEMAND	1-6 MONTHS	6-12 MONTHS	>12 MONTHS	TOTAL
2022	R	R	R	R	R
ASSETS					
Investment securities	-	729 110	3 507 000	-	4 236 110
Advances	685 630	333 738	172 933	979 011	2 171 312
Other assets	19 709	-	-	-	19 709
Derivatives held for risk management	-	3 316	5 807	-	9 123
Cash and short term funds	1 295 483	387 000	513 500	-	2 195 983
	2 000 822	1 453 164	4 199 240	979 011	8 632 237
LIABILITIES					
Deposits and borrowings	(6 252 147)	(766 653)	(727 743)	-	(7 746 543)
Other liabilities	(21 724)	-	-	-	(21 724)
Derivative Liabilities held for risk management	-	(3 037)	(5 381)	-	(8 454)
Lease liabilities	(534)	(2 180)	(2 490)	(21 196)	(26 400)
Loan commitments and letters of guarantee	(200 057)	-	-	-	(200 057)
-	(6 474 462)	(771 906)	(735 614)	(21 169)	(8 003 178)
Net liquidity gap	(4 473 640)	681 258	3 463 626	957 842	629 059
2021					
ASSETS					
Investment securities	172 473	1 803 880	1 867 125	-	3 843 478
Advances	713 737	316 292	185 922	918 167	2 134 118
Other assets	15 563	-	-	-	15 563
Derivative assets held for risk management	-	10 849	-	-	10 849
Cash and short term funds	1 025 512	248 959	542 730	-	1 817 201
	1 927 285	2 379 980	2 595 777	918 167	7 821 209
LIABILITIES					
Deposits and borrowings	(5 969 837)	(765 049)	(556 143)	-	(7 291 029)
Other liabilities	(6 266)	-	-	-	(6 266)
Derivatives held for risk management	-	(10 577)	-	-	(10 577)
Lease liabilities	(535)	(2 652)	(3 025)	(18 632)	(24 844)
Loan commitments and letters of guarantee	(213 025)	-	-	-	(213 025)
-	(6 189 663)	(778 278)	(559 168)	(18 632)	(7 545 741)
Net liquidity gap	(4 262 378)	1 601 702	2 036 609	899 535	275 468

Other assets and other liabilities have been disaggregated in the current year.

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#### 29.4 MARKET RISK

Interest rate risk management

The principal risk to which the Bank is exposed is the risk of loss from fluctuations in the future cash flows because of a change in market interest rates. Interest rate risk is managed principally through monitoring interest rate gaps and by having pre-approved limits for repricing bands. ALCO in combination with the Credit Committee is the monitoring body for compliance with these limits and is assisted by Central Treasury in its day-to-day monitoring activities. These day-to-day activities include monitoring changes in the Bank's interest rate exposures, which include the impact of the Bank's outstanding or forecast debt obligations. ALCO is responsible for setting the overall investment strategy of the Bank.

The Bank is exposed to interest rate cash flow risk on its cash and cash equivalents, investment securities, loans and advances and deposits and borrowings.

The Bank is exposed to floating and fixed rates as follows:

	REPRICING GAP					
	SHORT-TERM	MEDIUM-TERM		LONG-TERM		
	0 - 31 DAYS	32 - 91 DAYS	92 - 181 DAYS	182 - 365 DAYS	OTHER	TOTAL
2022	R'000	R'000	R'000	R'000	R'000	R'000
FIXED RATE ITEMS						
Assets	137 986	861 253	339 912	4 204 173	585 522	6 128 846
Liabilities	(1 334 339)	(255 512)	(203 996)	(367 961)	(712 625)	(2 874 433)
	(1 196 353)	605 741	135 916	3 836 212	(127 103)	3 254 413
VARIABLE ITEMS						
Assets	2 330 231	-	-	-	-	2 330 231
Liabilities	(5 584 644)	-	-	-	-	(5 584 644)
	(3 254 413)	-	-	-	-	(3 254 413)
Net repricing gap	(4 450 766)	605 741	135 916	3 836 212	(127 103)	-
2021						
FIXED RATE ITEMS						
Assets	382 838	1 066 765	1 202 926	2 652 071	426 365	5 730 965
Liabilities	(1 279 022)	(211 729)	(240 129)	(251 617)	(630 336)	(2 612 833)
	(896 184)	855 036	962 797	2 400 454	(203 971)	3 118 132
VARIABLE ITEMS						
Assets	2 179 648	-	-	-	-	2 179 648
Liabilities	(5 297 780)	-	-	-	-	(5 297 780)
	(3 118 132)	-	-	-	-	(3 118 132)
Net repricing gap	(4 014 316)	855 036	962 797	2 400 454	(203 971)	-

and the Euro exposure by R 6 058 000 (2021: R3 494 000).

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#### 29.5 SENSITIVITY ANALYSIS

In managing interest rate risk, the Bank aims to reduce the impact of short-term fluctuations on it's earnings. Over the longer term however, permanent changes in interest rates would have an impact on earnings. It is estimated that as at 31 December 2022, a general increase of 1% in the interest rate would increase the Bank's monthly profit by R3 417 000 (2021: R3 374 500) and a general decrease of 1% in the interest rate would decrease the Bank's monthly profit by R3 417 000 (2021: R3 374 500). A general increase or decrease of 1% in the interest rate would increase or decrease the Bank's equity in line with that of the Bank's monthly profit sensitivity analysis.

The sensitivity analysis assumes that all variables including capital amounts remain constant.

#### 29.6 FOREIGN EXCHANGE RISK MANAGEMENT

The Bank's risk management policies do not allow holding of significant foreign currency positions. ALCO is the monitoring body for compliance with this policy and is assisted by Central Treasury in its day-to-day monitoring activities. It is estimated that as at 31 December 2022, a general increase of 10% in the foreign exchange exposure would increase the Dollar exposure by R13 927 000 (2021: R8 259 000) and the Euro exposure by R 6 058 000 (2021: R3 494 000). A general decrease of 10% in the foreign exchange exposure would decrease the Dollar exposure by R13 927 000 (2021: R8 259 000)

#### 29.7 FINANCIAL ASSETS AND LIABILITIES

	FAIR VALUE THROUGH PROFIT AND LOSS	AMORTISED COSTS	TOTAL CARRYING AMOUNT
31 DECEMBER 2022	R'000	R'000	R'000
FINANCIALASSETS			
Cash and short-term funds	-	2 194 982	2 194 982
Investment securities	-	4 010 493	4 010 493
Derivative assets held for risk management	9 123	-	9 123
Advances		2 127 368	2 127 368
	9 123	8 332 843	8 341 966
FINANCIAL LIABILITIES			_
Deposits and loans from banks	-	(111 430)	(111 430)
Deposits from customers	-	(7 635 113)	(7 635 113)
Derivative liabilities held for risk management	(8 454)	-	(8 454)
	(8 454)	(7 746 543)	(7 754 997)
31 DECEMBER 2021			
FINANCIALASSETS			
Cash and short-term funds	-	1 817 201	1 817 201
Investment securities	-	3 843 478	3 843 478
Derivative assets held for risk management	10 849	-	10 849
Advances		2 134 118	2 134 118
	10 849	7 794 797	7 805 646
FINANCIAL LIABILITIES			
Deposits and loans from banks	-	(104 400)	(104 400)
Deposits from customers	-	(7 186 629)	(7 186 629)
Derivative liabilities held for risk management	(10 577)	-	(10 577)
	(10 577)	(7 291 029)	(7 301 606)

- The fair value of non-trading derivatives is classed as a level 2 financial instrument in terms of the hierarchy requirements per IFRS 13
- The fair value of advances and deposits approximates the carrying amounts
- The fair value of investment securities was calculated to be R 4,02 bn (2021: R 3,85 bn)
- Effective interest rates on investment securities vary between 5.21% and 8.36%

For the year ended 31 December 2022

### 30. RETIREMENT BENEFIT COSTS

All full-time permanent employees are members of the Old Mutual Retirement Fund, which is a defined contribution fund, and is governed by the Pension Funds Act of 1956. Membership to a defined contribution fund has been compulsory since the incorporation of the Bank in November 1995.

#### 31. RELATED PARTIES

#### 31.1 IDENTITY OF RELATED PARTIES

- The holding company of HBZ Bank Limited Habib Bank AG Zurich
- Fellow subsidiaries Habib Bank Zurich Plc, Habib Metropolitan Bank Ltd, Habib Canadian Bank, HBZ Services FZ LLC and Habib Bank Zurich (Hong Kong) Ltd
- The directors are listed in note 23
- Key Management Personnel include every person that exercises general executive control over and management
  of the whole, or a significant portion, of the business and activities of the Bank; or regularly participates to a material
  degree in the exercise of general executive control over and management of the whole, or a significant portion, of
  the business and activities of the Bank
- The Bank has not identified any Key Management Personnel who are not Prescribed Officers or Directors

#### 31.2 MATERIAL RELATED PARTY TRANSACTIONS

## MATERIAL TRANSACTIONS WITH THE HOLDING COMPANY AND DIRECTORS

Dividends paid to the holding company - see note 25

Fees for services rendered

- HBZ Services
- Habib Bank AG Zurich, Zurich

Directors' remuneration - see note 23

Loans to directors and prescribed officers (balance outstanding)

- F Anwar

Interest earned on directors and prescribed officers loans

- F Anwar

2022	2021
R'000	R'000
50 000	50 000
50 125	32 240
39 890	21 290
10 235	10 950
6 426	5 784
152	246
152	246
2	14
2	14

The loans to directors/prescribed officers are fully secured, with fixed terms of repayment and are included as part of total loans and advances in note 5. Disclosure on key management personel compensation is included in note 23.

For the year ended 31 December 2022

MATERIAL BALANCES WITH THE HABIB GROUP  RECEIVABLES DUE FROM GROUP COMPANIES:  - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Zurich - Habib Bank Zurich (Hong Kong) Ltd., Hong Kong - Habib Bank Zurich (Hong Kong) Ltd., Hong Kong - Habib Bank Zurich (Hong Kong) Ltd., Hong Kong - Habib Canadian Bank, Canada - Habib Metropolitan Bank, Pakistan - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - Habib Bank AG Zurich Pic, United Kingdom - Habib Bank AG Zurich Pic, United Kingdom - Habib Bank AG Zurich Pic, United Kingdom - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Deira Dubai (branch) - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Deira Dubai (branch) - Tress Payables - Habib Bank AG Zurich, Deira Dubai (branch) - Takit Highest AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank AG Zurich, Deira Dubai (branch) - Takit Habib Bank Zurich Pic, United Kingdom - Takit Habib Bank Zurich		2022	2024
RECEIVABLES DUE FROM GROUP COMPANIES:  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Zurich  - Habib Bank Zurich Pic, United Kingdom  - Habib Bank Zurich (Hong Kong) Ltd., Hong Kong  - Habib Canadian Bank, Canada  - Habib Metropolitan Bank, Pakistan  - Habib Metropolitan Bank, Pakistan  These receivables all relate to short-term receivables with no fixed terms of repayment and are included as part of cash and cash equivalents per note 1.  PAYABLES DUE TO GROUP COMPANIES:  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  These balances relate to short-term payables and are included as part of total deposits aftract an interest charge based on the prevailing rate and the nostro accounts aftract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Nairobi (branch)  The babib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  The babib Bank AG Zurich, Deira Dubai (branch)  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Nairobi (branch)  The babib Bank AG Zurich, Deira Dubai (branch)  The babib Bank AG Zurich, Deira Dubai (branch)  THE HIGHEST AD RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  The babib Bank AG Zurich, Deira Dubai (branch)	MATERIAL DALANGESANTELETIE HA DID GROUD		
Habib Bank AG Zurich, Zurich Hong Kong   16		R'000	R'000
Habibis Bank Zurich Pic, United Kingdom Habibis Bank Zurich (Hong Kong) Ltd., Hong Kong Habibis Bank Zurich (Hong Kong) Ltd., Hong Kong Habibis Bank Zurich (Hong Kong) Ltd., Hong Kong Habibis Canadian Bank, Canada Habibis Metropolitan Bank, Pakistan Habibis Metropolitan Bank, Pakistan Habibis Metropolitan Bank, Pakistan  Paya Busan Reserceivables all relate to short-term receivables with no fixed terms of repayment and are included as part of cash and cash equivalents per note 1.  PAYABLES DUE TO GROUP COMPANIES: Habibis Bank AG Zurich, Zurich Habibis Bank AG Zurich, Nairobi (branch) Habibis Bank AG Zurich, Nairobi (branch) Habibis Bank AG Zurich, Nairobi (branch) Habibis Bank AG Zurich, Deira Dubai (branch) Habibis Bank AG Zurich, Nairobi (branch) Habibis Bank AG Zurich, Deira Dubai (branch) Habibis Bank AG Zurich, Deira Dubai (branch) TINTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES: Habib Bank AG Zurich, Deira Dubai (branch) Habib Bank AG Zurich, De		05.150	00.7/7
- Habibi Bank Zurich (Hong Kong) Ltd., Hong Kong - Habibi Canadian Bank, Canada - Habibi Canadian Bank, Canada - Habibi Metropolitan Bank, Pakistan - Habibi Bank AG Zurich as part of cash and cash equivalents per note 1.  - Habibi Bank AG Zurich, Zurich - Habibi Bank AG Zurich, Nairobi (branch) - Habibi Bank AG Zurich, Deira Dubai (branch) - Habibi Bank AG Zurich, Deira Dubai (branch) - Habibi Bank AG Zurich, Deira Dubai (branch) - Habibi Bank AG Zurich, Zurich - Habibi Bank AG Zurich, Zurich - Habibi Bank AG Zurich, Nairobi (branch) - Habibi Bank AG Zurich, Nairobi (branch) - Habibi Bank AG Zurich, Deira Dubai (branch)			
- Habib Canadian Bank, Canada 1666 21 - Habib Metropolitan Bank, Pakistan 290 161 - Habib Bank AG Zurich 2000 Agraem 2			
Habib Metropolitan Bank, Pakistan  290 161 62 537 35 133  These receivables all relate to short-term receivables with no fixed terms of repayment and are included as part of cash and cash equivalents per note 1.  PAYABLES DUETO GROUP COMPANIES:  - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch)			
These balances relate to short-term payables and are included as part of total deposits attract an interest charge based on the daily call rate.  Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Delira Dubai (branch)  The HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Nairobi (branch)  The Habib Bank AG Zurich, Delira Dubai (branch)  The Highest Outstanding Balance For These Payables During The Jurich Pic, United Kingdom  Habib Bank AG Zurich, Delira Dubai (branch)  The fixed deposits attract an interest charge based on the daily call rate.  The Highest Outstanding Balance For These Payables During The Financial Year Were:  Habib Bank AG Zurich, Zurich  Habib Bank AG Zurich, Nairobi (branch)  The Highest Outstanding Balance For These Payables During The Financial Year Were:  Habib Bank AG Zurich, Nairobi (branch)  The Habib Bank AG Zurich, Neirobi (branch)  The Habib Bank AG Zurich, Delira Dubai (branch)			
These receivables all relate to short-term receivables with no fixed terms of repayment and are included as part of cash and cash equivalents per note 1.  PAYABLES DUE TO GROUP COMPANIES:  - Habib Bank AG Zurich, Zurich 956 500  - Habib Bank AG Zurich, Nairobi (branch) 65 493 21 097  - Habib Bank AG Zurich, Nairobi (branch) 46 310  - Habib Bank AG Zurich, Deira Dubai (branch) 41 499 15 055  107 994 36 962  These balances relate to short-term payables and are included as part of total deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich 73 974 43 284  - Habib Bank AG Zurich, Nairobi (branch) 10 94 525  - Habib Bank AG Zurich, Deira Dubai (branch) 27 276 28 850  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch) 726 1 261  - Habib Bank AG Zurich, Deira Dubai (branch) 478 55	- Habib Metropolitan Bank, Pakistan		
repayment and are included as part of cash and cash equivalents per note 1.  PAYABLES DUE TO GROUP COMPANIES:  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Nairobl (branch)  - Habib Bank AG Zurich, Nairobl (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Nairobl (branch)  - Habib Bank AG Zurich, Nairobl (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)		62 537	35 133
- Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich Pic, United Kingdom - Habib Bank AG Zurich Pic, United Kingdom - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - These balances relate to short-term payables and are included as part of total deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE: - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - The Highest AG Zurich Pic, United Kingdom - Table Bank AG Zurich, Deira Dubai (branch)			
- Habib Bank Zurich Plc, United Kingdom - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - The street balances relate to short-term payables and are included as part of total deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE: - Habib Bank AG Zurich, Zurich - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - Habib Bank Zurich Plc, United Kingdom - Tabaib Bank Zurich Plc, United Kingdom - Tabaib Bank Zurich Plc, United Kingdom - Tabaib Bank AG Zurich, Deira Dubai (branch) - Tabaib Bank AG Zurich, Deira Dubai (branch) - Habib Bank AG Zurich, Deira Dubai (branch) - Tabaib Bank AG Zurich, Deira Dubai (branch)	PAYABLES DUE TO GROUP COMPANIES:		
- Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  These balances relate to short-term payables and are included as part of total deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Nairobi (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  726  1 261  - Habib Bank AG Zurich, Deira Dubai (branch)  736  747  748  759  760  760  760  760  760  760  760  76	- Habib Bank AG Zurich, Zurich	956	500
- Habib Bank AG Zurich, Deira Dubai (branch)  107 994  15 055  107 994  36 962  These balances relate to short-term payables and are included as part of total deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich Plc, United Kingdom  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  726  1 261  Habib Bank AG Zurich, Deira Dubai (branch)  55	- Habib Bank Zurich Plc, United Kingdom	65 493	21 097
These balances relate to short-term payables and are included as part of total deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  Table 107 994  36 962  107 994  36 962  107 994  36 962  107 994  36 962  107 994  36 962  107 994  36 962  107 994  36 962  107 994  107 994  108 962  108 962  109 964  10	- Habib Bank AG Zurich, Nairobi (branch)	46	310
These balances relate to short-term payables and are included as part of total deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich  - Habib Bank Zurich Plc, United Kingdom  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  726  1 261  - Habib Bank AG Zurich, Deira Dubai (branch)  478  55	- Habib Bank AG Zurich, Deira Dubai (branch)	41 499	15 055
deposits and borrowings in note 14.  The fixed deposits attract an interest charge based on the prevaling rate and the nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich  - Habib Bank Zurich Plc, United Kingdom  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  726  1 261  - Habib Bank AG Zurich, Deira Dubai (branch)  478  55		107 994	36 962
nostro accounts attract an interest charge based on the daily call rate.  THE HIGHEST OUTSTANDING BALANCE FOR THESE PAYABLES  DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich  - Habib Bank Zurich Plc, United Kingdom  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  726  1 261  - Habib Bank AG Zurich, Deira Dubai (branch)  478  55			
DURING THE FINANCIAL YEAR WERE:  - Habib Bank AG Zurich, Zurich  - Habib Bank Zurich Plc, United Kingdom  - Habib Bank AG Zurich, Nairobi (branch)  - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank AG Zurich, Deira Dubai (branch)  726  1 261  - Habib Bank AG Zurich, Deira Dubai (branch)  478  55			
- Habib Bank AG Zurich, Zurich - Habib Bank Zurich Plc, United Kingdom - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Neiro Dubai (branch) - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES: - Habib Bank Zurich Plc, United Kingdom - Habib Bank AG Zurich, Deira Dubai (branch)  73 974 43 284 42 000 114 000 27 276 28 850  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES: - Habib Bank Zurich Plc, United Kingdom - 726 1 261 - Habib Bank AG Zurich, Deira Dubai (branch)			
- Habib Bank Zurich Plc, United Kingdom - Habib Bank AG Zurich, Nairobi (branch) - Habib Bank AG Zurich, Deira Dubai (branch)  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES: - Habib Bank Zurich Plc, United Kingdom - Habib Bank AG Zurich, Deira Dubai (branch)  726 1 261 - Habib Bank AG Zurich, Deira Dubai (branch)		72.074	42.004
- Habib Bank AG Zurich, Nairobi (branch) 1 094 525 - Habib Bank AG Zurich, Deira Dubai (branch) 27 276 28 850  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES: - Habib Bank Zurich Plc, United Kingdom 726 1 261 - Habib Bank AG Zurich, Deira Dubai (branch) 478 55			
- Habib Bank AG Zurich, Deira Dubai (branch)  27 276  28 850  INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank Zurich Plc, United Kingdom  726  1 261  - Habib Bank AG Zurich, Deira Dubai (branch)  55			
INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:  - Habib Bank Zurich Plc, United Kingdom 726 1 261  - Habib Bank AG Zurich, Deira Dubai (branch) 478 55	· · · ·		
- Habib Bank Zurich Plc, United Kingdom 726 1 261 - Habib Bank AG Zurich, Deira Dubai (branch) 478 55	- Habib Bank AG Zurich, Deira Dubai (branch)	2/ 2/0	28 850
- Habib Bank AG Zurich, Deira Dubai (branch) 478 55	INTEREST AND RELATED TRANSACTION CHARGES PAID TO GROUP COMPANIES:		
	- Habib Bank Zurich Plc, United Kingdom	726	1 261
1 204 1 316	- Habib Bank AG Zurich, Deira Dubai (branch)	478	55
		1 204	1 316

For the year ended 31 December 2022

#### 32. CAPITAL RISK

Capital risk is the risk that the Bank has insufficient capital resources to meet the minimum regulatory requirements and to support its growth and strategic objectives.

The Bank's statutory regulator is the Prudential Authority of the South African Reserve Bank and sets the capital requirements for the Bank.

#### **CAPITAL RISK MANAGEMENT**

As with liquidity and market risk, the ALCO is responsible for ensuring the effective management of capital risk throughout the Bank. Specific levels of authority and responsibility in relation to capital risk management has been assigned to the appropriate committees.

Capital risk is measured and monitored using limits set in relation to capital (Common Equity Tier 1 (CET1); Tier 1; and Total Capital) and leverage, all of which are calculated in accordance with relevant regulatory requirements.

The Bank's regulatory capital consists of the sum of the following elements:

- Common Equity Tier 1 (CET1) capital which includes ordinary share capital, related share premium, retained earnings, reserves, intangible assets and other regulatory adjustments relating to items that are included in equity but are treated differently for capital adequacy purposes
- Tier 2 capital, which includes stage i and stage ii ECLs

Credit risk exposure         R'000         R'000           Counterparty credit risk exposure         2 795 681         2 667 052           Counterparty credit risk exposure         16 673         1 262           Operational risk exposure         544 054         549 410           Market risk exposure         2 261         13 322           Other risk exposure         108 964         107 897           Risk weighted exposure in relation to deferred tax assets         19 723         20 983           Aggregate risk weighted exposure         3 487 356         3 359 926           Regulatory capital requirement - 11.750% (2021: 10.750%)         409 764         361 192           QUALIFYING CAPITALAND RESERVE FUNDS           Tier I           Ordinary share capital*         10 000         10 000           Share premium*         40 000         40 000           General reserve*         484 447         448 617           Less: Prescribed deductions against capital and reserve funds         (257)         (532)           Total Tier I Capital         534 190         498 085           Tier II           General allowance for ECL         8 252         17 003           Total qualifying capital and reserve funds         542 442		2022	2021
Counterparty credit risk exposure       16 673       1 262         Operational risk exposure       544 054       549 410         Market risk exposure       2 261       13 322         Other risk exposure       108 964       107 897         Risk weighted exposure in relation to deferred tax assets       19 723       20 983         Aggregate risk weighted exposure       3 487 356       3 359 926         Regulatory capital requirement - 11.750% (2021: 10.750%)       409 764       361 192         QUALIFYING CAPITALAND RESERVE FUNDS         Tier I         Ordinary share capital*       10 000       10 000         Share premium*       40 000       40 000         General reserve*       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier I Capital       534 190       498 085         Tier II         General allowance for ECL       8 252       17 003		R'000	R'000
Operational risk exposure         544 054         549 410           Market risk exposure         2 261         13 322           Other risk exposure         108 964         107 897           Risk weighted exposure in relation to deferred tax assets         19 723         20 983           Aggregate risk weighted exposure         3 487 356         3 359 926           Regulatory capital requirement - 11.750% (2021: 10.750%)         409 764         361 192           QUALIFYING CAPITALAND RESERVE FUNDS           Tier I         10 000         10 000           Share premium*         40 000         40 000           General reserve*         484 447         448 617           Less: Prescribed deductions against capital and reserve funds         (257)         (532)           Total Tier 1 Capital         534 190         498 085           Tier II           General allowance for ECL         8 252         17 003	Credit risk exposure	2 795 681	2 667 052
Market risk exposure       2 261       13 322         Other risk exposure       108 964       107 897         Risk weighted exposure in relation to deferred tax assets       19 723       20 983         Aggregate risk weighted exposure       3 487 356       3 359 926         Regulatory capital requirement - 11.750% (2021: 10.750%)       409 764       361 192         QUALIFYING CAPITALAND RESERVE FUNDS         Tier I         Ordinary share capital*       10 000       10 000         Share premium*       40 000       40 000         General reserve*       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II         General allowance for ECL       8 252       17 003	Counterparty credit risk exposure	16 673	1 262
Other risk exposure       108 964       107 897         Risk weighted exposure in relation to deferred tax assets       19 723       20 983         Aggregate risk weighted exposure       3 487 356       3 359 926         Regulatory capital requirement - 11.750% (2021: 10.750%)       409 764       361 192         QUALIFYING CAPITAL AND RESERVE FUNDS         Tier I         Ordinary share capital*       10 000       10 000         Share premium*       40 000       40 000         General reserve*       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II         General allowance for ECL       8 252       17 003	Operational risk exposure	544 054	549 410
Risk weighted exposure in relation to deferred tax assets       19 723       20 983         Aggregate risk weighted exposure       3 487 356       3 359 926         Regulatory capital requirement - 11.750% (2021: 10.750%)       409 764       361 192         QUALIFYING CAPITAL AND RESERVE FUNDS       500       10 000       10 000         Share premium*       10 000       10 000       40 000       40 000         Share premium*       484 447       448 617       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II       6eneral allowance for ECL       8 252       17 003	Market risk exposure	2 261	13 322
Aggregate risk weighted exposure       3 487 356       3 359 926         Regulatory capital requirement - 11.750% (2021: 10.750%)       409 764       361 192         QUALIFYING CAPITALAND RESERVE FUNDS         Tier I       10 000       10 000         Share premium*       40 000       40 000       40 000         General reserve*       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II       6eneral allowance for ECL       8 252       17 003	Other risk exposure	108 964	107 897
Regulatory capital requirement - 11.750% (2021: 10.750%)       409 764       361 192         QUALIFYING CAPITAL AND RESERVE FUNDS         Tier I         Ordinary share capital*       10 000       10 000         Share premium*       40 000       40 000         General reserve*       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II         General allowance for ECL       8 252       17 003	Risk weighted exposure in relation to deferred tax assets	19 723	20 983
QUALIFYING CAPITAL AND RESERVE FUNDS  Tier I  Ordinary share capital#  Ordinary share capital#  40 000  Share premium#  40 000  General reserve#  484 447  Less: Prescribed deductions against capital and reserve funds  Total Tier 1 Capital  534 190  498 085  Tier II  General allowance for ECL  8 252  17 003	Aggregate risk weighted exposure	3 487 356	3 359 926
QUALIFYING CAPITAL AND RESERVE FUNDS  Tier I  Ordinary share capital#  Ordinary share capital#  40 000  Share premium#  40 000  General reserve#  484 447  Less: Prescribed deductions against capital and reserve funds  Total Tier 1 Capital  534 190  498 085  Tier II  General allowance for ECL  8 252  17 003			
Tier I       10 000       10 000         Ordinary share capital#       10 000       10 000         Share premium#       40 000       40 000         General reserve#       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II         General allowance for ECL       8 252       17 003	Regulatory capital requirement - 11.750% (2021: 10.750%)	409 764	361 192
Tier I         Ordinary share capital#       10 000       10 000         Share premium#       40 000       40 000         General reserve#       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II         General allowance for ECL       8 252       17 003			
Ordinary share capital#       10 000       10 000         Share premium#       40 000       40 000         General reserve#       484 447       448 617         Less: Prescribed deductions against capital and reserve funds       (257)       (532)         Total Tier 1 Capital       534 190       498 085         Tier II         General allowance for ECL       8 252       17 003	QUALIFYING CAPITAL AND RESERVE FUNDS		
Share premium# 40 000 40 000 General reserve# 484 447 448 617 Less: Prescribed deductions against capital and reserve funds (257) (532) Total Tier 1 Capital 534 190 498 085 Tier II General allowance for ECL 8 252 17 003	Tier I		
General reserve# 484 447 448 617 Less: Prescribed deductions against capital and reserve funds (257) (532) Total Tier 1 Capital 534 190 498 085  Tier II General allowance for ECL 8 252 17 003	Ordinary share capital#	10 000	10 000
Less: Prescribed deductions against capital and reserve funds  Total Tier 1 Capital  Tier II  General allowance for ECL  (257) (532)  498 085  117 003	Share premium#	40 000	40 000
Total Tier 1 Capital         534 190         498 085           Tier II         8 252         17 003	General reserve#	484 447	448 617
Tier II  General allowance for ECL  8 252 17 003	Less: Prescribed deductions against capital and reserve funds	(257)	(532)
General allowance for ECL 8 252 17 003	Total Tier 1 Capital	534 190	498 085
	Tier II		
Total qualifying capital and reserve funds 542 442 515 088	General allowance for ECL	8 252	17 003
	Total qualifying capital and reserve funds	542 442	515 088

The table above is unaudited, except where it is denoted with #.

For the year ended 31 December 2022

#### **CAPITAL ADEQUACY RATIO**

Qualifying capital and reserve funds as a percentage of aggregate risk weighted exposure

2022	
15,6%	

**2021** 15,3%

The Bank's capital plans are developed with the objective of maintaining capital that is adequate in quantity and quality to support the Bank's risk profile, regulatory and business needs. As a result, the Bank holds a diversified capital base that provides strong loss absorbing capacity and optimised returns. Capital forecasts are continually monitored against relevant internal target capital ratios to ensure they remain appropriate. Furthermore the bank appropriates all profits that were not issued as a dividend into the general reserve in the following financial period.

#### 33. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The Bank measures fair values in accordance with IFRS 13, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Bank also uses a fair value hierarchy that categorises into three levels the inputs to valuation techniques used to measure fair value, which gives highest priority to quoted prices.

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. Assets and liabilities are classified as Level 1 if their value is observable in an active market
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. A Level 2 input must be observable for substantially the full term of the instrument. Level 2 inputs include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, such as interest rates and yield curves observable at commonly quoted intervals, implied volatilities; and credit spreads. Assets and liabilities classified as Level 2 have been valued using models whose inputs are observable in an active market
- Level 3 inputs are unobservable inputs. Assets and liabilities are classified as Level 3 if their valuation incorporates significant inputs that are not based on observable market data

Where possible, fair value is determined by reference to a quoted market price for the instrument valued. The Bank holds financial assets and liabilities for which quoted prices are not available, such as over the counter (OTC) derivatives. For these financial instruments the Bank uses valuation techniques to estimate fair value. The valuation techniques used include comparison with similar instruments for which observable market prices exist and other valuation models. These valuation techniques use as their basis independently sourced market parameters, such as currency rates.

The Bank uses generally accepted valuation models to determine the fair value of simple and liquid financial instruments, that use only observable market data and involve minimum judgement. The use of observable market prices and model inputs, when available, reduces the need for management judgement and estimation, as well as the uncertainty related with the estimated fair value. The availability of observable market prices and inputs varies depending on the products and markets and is prone to changes based on general conditions and specific events in the financial markets.

Some of the Bank's financial assets and financial liabilities are measured at fair value at the end of each reporting period-refer to Note 29.7.

### 34. GOING CONCERN

The Bank assessed the appropriateness of the going concern assumption in the preparation of these financial statements. This assessment included the impact of the risks resulting from the ongoing pandemic as well as the financial forecasts for the year ahead.

Based on the above assessment, the Directors have no reason to believe that the Bank will not be a going concern in the reporting period ahead. Therefore, these financial statements are prepared on a going concern basis.

For the year ended 31 December 2022

### 35. EVENTS AFTER THE REPORTING PERIOD

### DIVIDEND

On 28 March 2023 the Board declared a dividend of R60 million (2022: R50 million), which includes dividends witholding tax of R3 million (2022: R2.5 million).

The Directors are not aware of any adjusting events (as defined per IAS 10 Events After The Reporting Period) after the reporting date of 31 December 2022 and the date of approval of these financial statements.

# List of services

With the benefit of decades of experience in understanding and satisfying the varied financial needs of customers spread across the globe, the Group has developed a wide spectrum of quality products and services throughout its global network of branches, subsidiaries and affiliates.

# THE RANGE OF SERVICES PRESENTLY AVAILABLE IN SOUTH AFRICA INCLUDE:

- Savings Accounts
- Current Accounts
- Debit Cards
- Term Deposit Accounts
- Overdrafts
- Commercial Loans
- · Bill Discounting
- Letters of Guarantee
- Foreign Exchange
- Foreign Drafts
- Import and Export Letter of Credit
- Documentary Collections
- Trade Finance
- Travellers Cheques
- Internet Banking
- Islamic Financing
  - Murabaha
  - Diminishing Musharakah
  - Letters of Guarantee
- Islamic Deposits
  - Current accounts with Chequing Facilities
  - Profit and Loss Sharing Accounts
  - Islamic Certificates of Deposit
- Islamic Forward Exchange Contracts

# OTHER SERVICES AVAILABLE THROUGH THE GLOBAL NETWORK INCLUDE:

### Personal and Private Banking Services:

- International Portfolio Management
- Financial Advisory Management
- Trustee Services
- Credit Cards
- Travellers Cheques
- Safe Deposit Lockers and Custodial Services

### **Corporate Banking Services:**

- Overdrafts
- Commercial Loans
- Trade Finance
- Import and Export Letter of Credit
- Bills Discounting
- Global Remittances
- Bullion and Silver Dealing
- Dealings in Securities, Bonds and Stocks
- Treasury Services